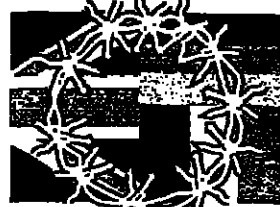


FINANCIAL TIMES



Euro-defence
Law-jaw a prelude to overhaul
Page 16



Dateline: Brussels
Belgium hopeless but not serious
Page 5



Media futures
First steps to a global info-society
Page 10



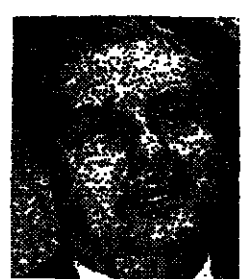
Management
Germany: bother in the boardroom
Page 9

World Business Newspaper

MONDAY FEBRUARY 27 1995

DS523A

UK puts pressure on Sinn Féin over IRA arms stockpile



The British government toughened its stance on the inclusion of Sinn Féin in the Northern Ireland peace process by warning that the IRA would first have to make "substantial progress" in decommissioning its weapons. Northern Ireland secretary Sir Patrick Mayhew (left) said Sinn Féin had yet to make clear its commitment to democracy. Sinn Féin leader Gerry Adams accused the government of trying to discriminate against and marginalise the nationalist people in the province. Page 7

US opens telecoms market to foreign investors

Investment barriers which have prevented foreign groups taking more than a limited stake in US telecommunications companies will be lifted this year, US vice-president Al Gore said. But the opportunity would be open only to countries with telecoms regimes judged to be as liberal as that of the US. Page 16

UK urges firmer defence links

Roger Freeman, Britain's defence procurement minister, suggested a European project office could be established to run large international weapons programmes. If successful, it could evolve into a European defence procurement agency. The suggestion is a counter to plans by the French and German defence ministries for a joint procurement agency. Page 16

France and US play down spying row

France and the US sought to defuse a row over alleged CIA spies as French interior minister Charles Pasqua came under increasing attack for fuelling the dispute. Page 4

Attitudes harden in German pay dispute

The biggest strike in Germany's engineering industry for 11 years entered its fourth day with both sides in the pay dispute adamant they would not give in. Page 4

Curbs urged on EU federalism

A pan-European group of centre-right politicians will today launch a radical manifesto against further federalism in Europe, calling for a reduction in the powers of European Union institutions. Page 7

Canada plans tough budget

Canadian finance minister Paul Martin will today try to calm nervousness about Ottawa's debt by unveiling the toughest federal budget in many years. Page 6

Loopholes worsen drugs problem

The failure of Austria, Belgium, Canada, Luxembourg, New Zealand and Switzerland to accept an international drugs treaty is partly to blame for the rise in a new form of drug smuggling, a United Nations report says. Page 6

Pentons in last-ditch rescue talks

Troubled UK retailer Pentons will meet two venture capital companies today in a last-ditch attempt to secure extra financing and dissuade its bankers from calling in the receivers. Page 17

BZ chief sees end to USS row

Head of the BZ financial group, which is contesting the governance of Union Bank of Switzerland, believes an amicable resolution of the row between his group and the USS board is possible. Page 17

Kia Motors in the red

South Korea's second largest vehicle builder, recorded a 1994 loss of Won69.6bn (\$88.5m) as a result of increased investment and marketing costs. Page 19

Indonesia admits killings were mistakes

Indonesia admitted that six people killed by its soldiers in the politically disputed territory of East Timor last month were victims of mistaken identity. Page 5

Runaway boy safer

Peter Kerry, 14, from Harrow, north London, missing for five days after running away to Malaysia using his father's passport and credit card, was found safe near the Thai border. Page 1

European Monetary System

The continuing strength of the D-Mark is putting pressure on the EMS grid. The peseta is within sight of the lower limit of its 15 per cent fluctuation band against the guilder. The franc is also close to a historic low against the D-Mark, as are the dollar and the dollar, which are outside the grid. Ministers rally to defend the grid. Page 16; Currencies, Page 27

EMS: Grid



The chart shows the member currencies of the EMS grid as of February 24, 1995. The chart compares the D-Mark (100%) with other currencies like the French Franc, Italian Lira, etc.

Unauthorised derivatives trading causes £600m loss at UK's oldest merchant bank

Last-ditch rescue plan sought for Barings

By John Gapper and James Blitz in London

Mr Eddie George, the governor of the Bank of England, was last night trying to assemble a rescue package for Barings, the UK's oldest merchant banking group, after a Singapore-based trader in financial derivatives lost it at least £600m.

Mr George was in last-ditch meetings with senior executives from UK clearing banks and

other banks. He was trying to stop Barings' losses triggering a collapse in financial markets before Asia-Pacific markets started opening at 9pm London time.

Bank of England officials feared global markets could be destabilised by the prospect of Barings defaulting, on what appear to have been unauthorised trades. The trader could not be located by the bank after losses were discovered.

The loss would wipe out Barings' total capital of £541m (\$850m), including the £338m of non-voting equity held by the family's Barings Foundation charitable trust. Corporate bonds with a \$60m market value may be suspended in London today.

Some bankers said the most likely outcome would be a rescue by a consortium of banks which could provide funds to close the open derivative positions. This could be followed by an orderly sale of Barings' operations.

However, Barings was also thought willing to be taken over immediately by a single buyer. Among European banks which were regarded as interested were National Westminster Bank, the Dutch bank ABN Amro, and Swiss Bank Corporation.

The crisis was caused by a trader who exposed Barings to falls in the Nikkei 225 index by buying futures contracts. It was estimated that a further 1,000 point fall in the index would expose it to an additional £150m loss.

The bank last intervened on this scale to rescue Johnson

Matthey Bankers in 1984. The crisis echoes a similar one at Barings in 1980 when it was overextended in Argentina, and the Bank of England had to give it support.

The trader worked for Barings Brothers, the merchant banking operation, but dealt through Barings Securities. He is thought to be British, and to be an experienced trader who had worked for the bank in Singapore for several years. The trader bought futures positions on the Nikkei 225 index - bets on the level of the index on set dates in the future. He is thought to have financed cash calls on them as they fell in value by selling further option contracts.

The contracts were bought through the Simex derivatives exchange in Singapore. Bankers said that to keep the details secret from Barings, the trader would probably have needed to have assistance.

The Bank of England, which is the main supervisor for Barings' banking operations around the world, stepped in to try to avert a catastrophe on financial markets after being informed of Barings' potential losses on Friday.

Mr George and Mr Brian Quinn, the bank's executive director for financial stability, were among officials working on the rescue package. They wanted to close Barings' open derivative positions before Asian markets opened.

Barings' four main assets are: its corporate finance arm, Barings Brothers; its fund management

Pages 2 and 3

- A rescue is only option
- Pride in integrity takes a blow
- Complex jigsaw of deals
- Many could bid for assets

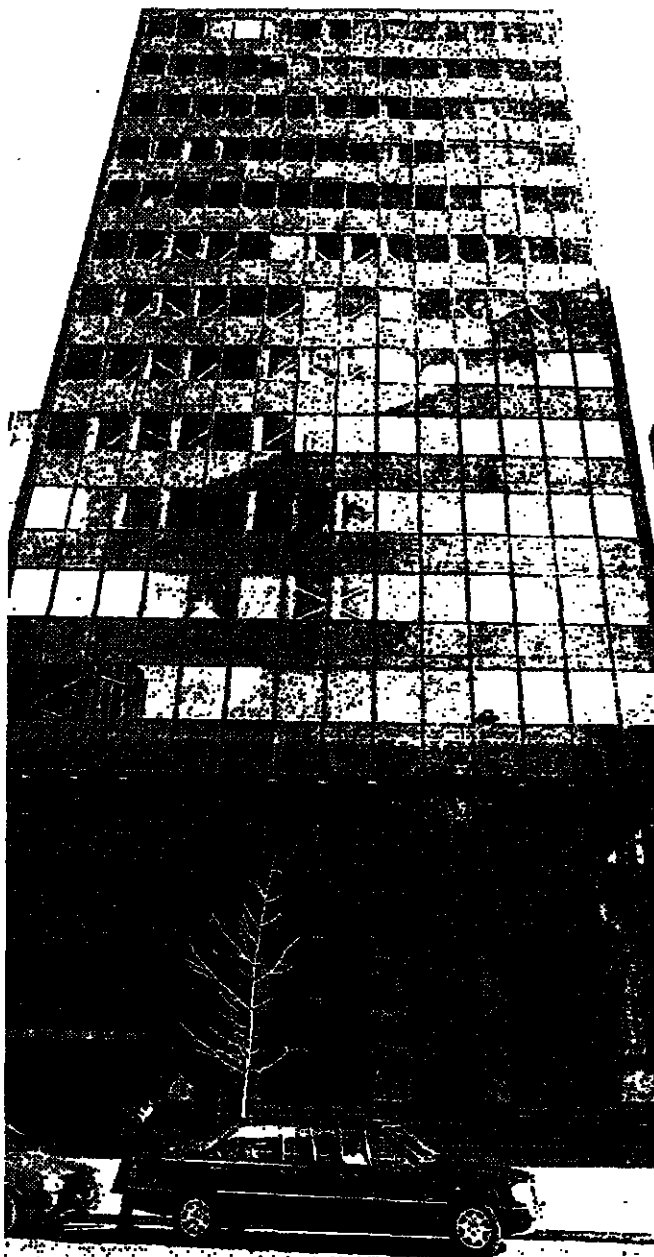
Editorial Comment, Page 15; Lex, Page 16; Markets This Week, Page 20-24

arm, Barings Asset Management; its 40 per cent stake in the US investment bank Dillon Read, and Barings Securities, its broking arm.

There could be widespread interest from UK banks including Barclays and National Westminster, as well as from other European banks, in acquiring the corporate finance arm which has a long-established corporate client list.

Conservative and Labour politicians yesterday said they were concerned about the losses. They said that the incident had exposed dangers in the growth of derivatives, which are to be investigated by the parliamentary treasury committee. British government ministers were being kept informed.

Mr Alistair Darling, the opposition Labour party's City spokesman, said the Bank of England, and supervisors in other countries, should "urgently review the supervisory regime" to ensure banks had safeguards in place.



Executives gather at Barings' London HQ yesterday

Malcolm Weston

Nervous reaction expected in financial markets

Investors likely to seek refuge in a continued 'flight to quality'

By Philip Coggan, Markets Editor, in London

Financial markets are expected to be highly nervous today as traders and investors absorb the full impact of the Barings crisis.

Provided the Bank of England put together a convincing rescue package, the main effect would be on sentiment, analysts said yesterday.

"I doubt if there'll be huge selling," said Mr Roger Boodie, chief economist at HSBC Markets, "but there may be a mark-down in prices."

Investors are expected to react by continuing the recent invest-

ment flight to quality, which has benefited assets perceived to be "safe", such as D-Mark deposits and US government bonds.

The main markets which are expected to be hit are Tokyo, where the Barings losses were concentrated, and the other far eastern exchanges where Barings Securities did substantial business. Last week Tokyo's stock market did not benefit from the strength of Wall Street, where the Dow Jones Industrial Average reached a record high. On Friday, the Nikkei 225 Index

closed at its lowest since January 1994.

"The Japanese stock market is already looking very vulnerable," said Mr Gerard Lyons, chief economist at Dai-ichi Kangyo Bank International. "I think if it starts to fall there will be share buying by public pension funds and it will add to the pressure on the Bank of Japan to ease money market rates."

Mr Keith Skeoch, chief economist at broker James Capel, said that nerves would hit "other far east stock markets, such as Hong

Kong and Singapore, where Barings Securities has been an active player."

The Barings crisis is the latest problem to emerge since the US Federal Reserve started to raise interest rates a year ago. "There are a lot of problems which are beginning to appear in the global financial system, largely as a

result of tighter monetary policy. At a time when liquidity is being squeezed, the weakest links are exposed," said Mr Giles Keating, chief economist at CS First Boston.

Investors will become increasingly nervous about the creditworthiness of counterparties with which they do business. "If it can happen to Barings, who else could it happen to?" said one analyst.

Mr Jeffrey M. Applegate, chief investment strategist at CS First Boston, said: "Whenever central banks are raising rates to slow GDP they have to make a lot of people's bets go wrong. What is usually a soft landing to the economy is not necessarily a soft landing for the financial economy."

US and China avert trade war over copyright piracy

By Tony Walker in Beijing

China and the US yesterday averted a trade war with an agreement that included detailed steps to combat rampant Chinese copyright violations and to improve market access for information and entertainment products.

US president Bill Clinton hailed the accord, saying it would assist US companies and promote broader goals in China. "Greater respect for rule of law and greater access to intellectual property products both promote a more open Chinese society."

Ms Charlene Barshefsky, the deputy US trade representative, said the protocol, thrashed out over nine gruelling negotiating sessions since 1993, represented the administration's "absolute determination" to protect US intellectual property rights.

Chinese and US officials went beyond yesterday's deadline in putting the finishing touches to the 22-page agreement, which spells out detailed enforcement measures and makes provision for US verification of actions against violations.

Market access provisions are

Piracy deal yields bonus on market access Page 5

much broader in scope than anticipated and appear to open the Chinese market for the first time to a range of foreign entertainment and information products. Previously severe restrictions had been placed on the entry of foreign films, books and music.

The US had said it would impose punitive sanctions on 35 categories of Chinese imports worth \$1.1bn (\$800m) if no agreement was reached by a February 26 deadline. China had threatened retaliation against US products.

Among the main elements of yesterday's agreement, described by Ms Barshefsky as the "single most comprehensive intellectual property rights agreement negotiated with any country", are:

- Creation of task forces with wide-ranging powers to pursue and stamp out intellectual rights abuses
- Launch of a six-month blitz against pirate factories
- Stiffer customs procedures to stop the export of pirated items.

● Improved judicial procedures against intellectual property rights abuses, including greater transparency.

● Much enhanced opportunities for foreign companies to enter China's information and entertainment market through joint venture, licensing arrangements and imports.

Ms Barshefsky said the market access agreement would mean "substantially increased business" for foreign companies. It would also assist China by facilitating investment.

The US official praised Beijing's willingness in the end to conclude such an agreement. She said US negotiators had on occasions "despaired" as to whether China possessed the political will to act against the main culprits.

But China's recent closure of pirate plants and seizure of pirated items had provided the basis on which to build a "stronger and even more effective" regime against copyright violations. Ms Barshefsky admitted, however, that the key to a successful agreement would lie in China's willingness to live up to its undertakings.

CONTENTS

News	23	Features	15	Business Travel	11	World Bond Markets	22
Barings	23	London Page	15	TV and Radio	13	Equity Markets	23
International News	4-6	Letters	14	Crossword	34	FT World Actuaries	20
UK News	7	Observer	15	Companies		Managed Funds	28-29
Lex	16	Management	9	UK/INT	16,18	Money Markets	27
Guide to the Week	24	Media Futures	10	Markets		Share Information	30-33
Weather	16	Specialised	12	The Markets	20	World Stock Markets	26
Week Ahead	24	Art	13	Emerging Markets	21		

This announcement appears as a matter of record only.

February, 1995

First National Bank
First National Bank of Southern Africa Limited • Registered Bank

First National Bank of Southern Africa Limited

US \$200,000,000
Revolving Credit Facility

Arranged by
THE FUJI BANK, LIMITED

Co-Organisers

Bayerische Landesbank Girozentrale, London Branch
ING Bank Tokyo

The Development Bank of Singapore Ltd.

Lead Managers

The Fuji Bank, Limited
Bayerische Landesbank Girozentrale, London Branch
ING Bank Tokyo
The Royal Bank of Scotland plc

Arab Banking Corporation (B.S.C.)
The Development Bank of Singapore Ltd.
National Bank of Egypt International Limited
The United Bank of Kuwait plc

Managers

Chang Hwa Commercial Bank, Ltd. London Branch
Bank Bumiputera Malaysia Berhad, London
Berliner Bank AG, Berlin is member of Bankgesellschaft Berlin AG Group
Creditoitaliano-Bankverein
Emirates Bank International Ltd., London Branch
Istituto Bancario San Paolo di Torino S.p.A., London Branch
Norddeutsche Landesbank Girozentrale, Hannover
Republik National Bank of New York

Al-Ahli Bank of Kuwait K.S.C.
Bank in Liechtenstein AG
DSL Bank, Luxembourg S.A.
The Export-Import Bank of the Republic of China
KDB Bank (UK) Limited
Oversea-Chinese Banking Corporation Limited
The Sumitomo Trust & Banking Co., Ltd., London Branch
Yamaichi Bank (U.K.) Plc

Participants

Landesbank Rheinland-Pfalz Girozentrale
Sahara Bank Plc
Banca CRT S.p.A., London Branch
Banca Popolare di Bergamo - C.V. Niederlassung München
Banca Popolare di Verona, Lombard Street
Banca Espírito Santo
Landesbank Saar Girozentrale

Monte dei Paschi di Siena (London Branch)
Banca Agricola Commerciale d'Andorra S.A.
Chiao Tung Bank Europe N.V.
DIE ERSTE österreichische Spar-Casse - Bank Aktiengesellschaft (First Austrian Bank)
Lyonnaisse de Banque

Advised by the Broker
HENRI ANSBACHER
BANK LIMITED

Agent
THE FUJI BANK, LIMITED

THE BARINGS CRISIS

Bank decides a rescue is the only option

By John Gapper,
Banking Editor

The alternative to the rescue of Barings being organised by the Bank of England last night would have been a gamble with the common sense of the world's financial markets. It was not one that the Bank of England felt inclined to take.

If the Bank had simply allowed Barings to fail and place itself in administration rather than meeting its paper losses on Nikkei futures contracts, it could have had enormously destabilising effects on world financial markets.

The Bank of England did not face such clear pressure to act to protect British depositors and markets as in previous cases, such as the secondary banking crisis of 1973 and the Johnson Matthey crisis in 1984. The Bank acted partly as the main supervisor of Barings & Co, which it licensed to take deposits, partly in its guise of protector of British

'We all looked at the floor and said "there, but for the grace of God, go I".'

Senior banker attending Bank of England talks

'The Singapore Monetary Authority will be going bananas. It hates this kind of thing.'

Singapore stockbroker

financial markets, and partly in its role as a supervisor of global markets.

The immediate effect of an unprotected collapse of Barings might have been relatively simple:

● Holders of the bank's corporate bonds, with a market value of \$60m last week, would have faced large losses, possibly a complete loss.

Given that they are widely distributed, this would probably not have caused undue panic.

● Barings' counterparties in its future transactions would have had to absorb defaults on obligations. As some margin calls on the \$600m paper loss are thought to have been met, this would probably also have been possible.

● The equity holders – notably the Baring Foundation, which holds non-voting equity – would have lost their investment. Senior managers of the investment bank, who own the voting shares, would also have lost their capital.

● Depositors with Barings, including banks which had £1.2bn on deposit at the end of June, would have faced difficulties in reclaiming their cash. They should eventually have been paid back once the business was wound up and sold.

But the effect of a failure to support Barings would have been limited to these matters only if Barings' administrators could have capped futures liabilities, and global financial markets had not panicked.

In practice, neither of these conditions would have been easy to achieve. Indeed, the difficulty of calming financial markets would have made it far harder to cap the liability from open contracts that mature in March and June.

The Bank of England and Barings' directors worked against the clock to produce a rescue package yesterday in time for the opening of the Wellington market in New Zealand at 9pm London time – the first Asia-Pacific market to open.

Without such a package, there was a danger of spiralling falls in world financial markets on fears over the possibility of linked collapses of banks, as well as the uncapped liability of Barings' contracts.

This would have in turn increased the liability on Barings' administrators. According to brokers' calculations, a fall of 1,000 points in the Nikkei 225 index would have increased the amount Barings owed on the contracts by \$150m.

This would have meant that all counterparties to contracts would have been owed increasing sums as markets fell. The net result would be growing difficulty for central banks in being able to maintain confidence in investment banks.

For those who have warned of global systemic risk arising from derivatives, Barings appears to present a textbook case. In sacrificing the bank to the contracts, its dealer also managed to undermine global financial confidence.

Yet as in other cases where supervisory bodies intervene to prevent the collapse of a financial institution, the Bank will not be able to tell how much it encouraged "moral hazard" by acting to prevent a global financial panic.

Such moral hazard arises when other similar institutions are encouraged to indulge in risky practices knowing that they are likely to be rescued in case of disaster.

The Bank likes to encourage the view that no bank is "too big to fail". Yet by stepping in to try to prop up Barings, it may encourage the assumption that all investment banks could be rescued because their links with global financial markets makes their collapse too risky.

DERIVATIVES – By Richard Lapper

Losses fuel concerns over regulation

On the surface, the crisis at Barings could represent a significant setback for the rapidly growing international industry in derivatives – financial instruments whose value reflects that of underlying assets such as bonds, shares or commodities.

On the heels of a succession of highly publicised corporate losses over the last two years, affecting companies ranging from Procter & Gamble to Germany's Metallgesellschaft, this latest debacle is likely to sound further alarm bells.

Yet the immediate implications of the losses faced in this case are difficult to tease out. For a start, the size of the market movement which generated Barings' losses – a fall of about 9 per cent in the Nikkei 225 index since the start of 1995 – is steep but not exceptional.

Nor do the losses tell us much about another issue that has worried regulators: the risk of counterparty default or credit risk. The losses appear to have resulted from trades in the exchange-traded sector, an area of the derivatives market regarded as more transparent – and as a result more secure – than the larger over-the-counter market, where banks offer customised deals for corporate customers.

One particularly significant derivatives loss – incurred last year by a trading subsidiary of Germany's Metallgesellschaft – did involve trading in exchange-listed products. But most serious recent losses have stemmed from more opaque OTC deals.

While OTC products frequently involve complex financial engineering, the futures and options traded on the world's exchanges are relatively straightforward. In addition, derivatives exchanges either operate with or are linked to clearing houses, which stand between trades and guarantee settlement.

These clearing houses are funded by collateral called from traders, both at the beginning of each transaction (initial margin) and at the end of each trading day if the value of a position changes (variation margin). Variation margin covers the difference between the

contract's original price and its current price, which is marked to market on a daily basis.

The system provides a means for banks and securities firms that are active on the market and their regulators to keep watch over their exposures and ensure their capital resources are strong enough to meet potential liabilities. Indeed, it has been so effective that there have been calls for clearing houses to be set up in the larger OTC market, where the use of collateral on a bilateral basis has increased recently.

Partially reflecting these considerations, recent efforts to improve regulation in the OTC market have focused on the improvements of systems of reporting. For example, the Bank for International Settlements will today publish a report which outlines plans to improve the transparency of OTC derivatives markets.

The report says that recent surveys of the derivatives market have pointed to a "lack of transparency" which can make it difficult for "market participants and authorities alike to make informed judgments about the scale, structure and distribution of risk in these markets". It is possible that the Barings debacle could have implications for a third area of regulatory concern – that of ensuring that the use of derivatives is properly controlled by management – in order to avoid so-called "operational risk". This has been identified as a feature of a number of recent corporate losses.

Banks, too, have repeatedly stressed the importance of "risk management" by customers. Last year, for example, JP Morgan, the big US bank, made its own data available free of charge to allow customers to monitor and measure their own risks better. As the City digested news of the debacle, this figured in the initial reactions of most observers.

According to Mr George Nianias, a risk management specialist with Cornhill Capital & Consulting, "The size of the losses are baffling, but they show that even top banks get into trouble and that it is helpful to have independent checks on traders."

HOW THE DEAL WAS MADE AND LOST – By Richard Lapper

Complex jigsaw of trades emerging

Full details of the derivatives trades which triggered the crisis at Barings have yet to emerge, but several pieces of what could prove to be a highly complex jigsaw are already tentatively in place.

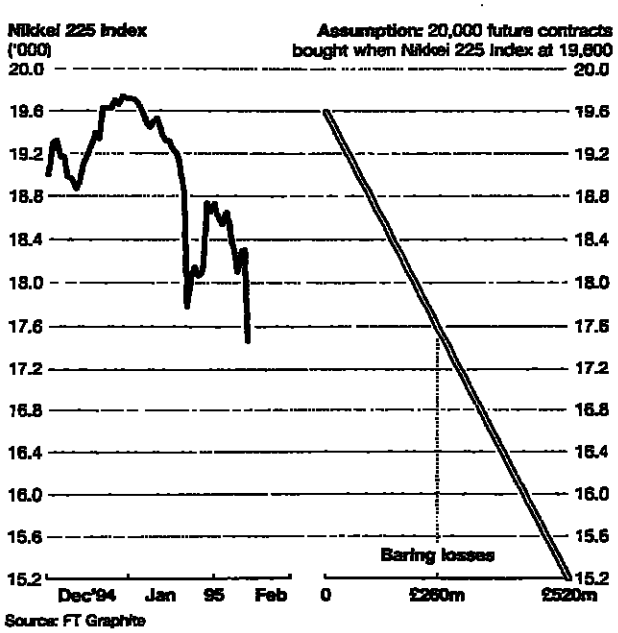
● The loss-making deals by the Barings trader, who was based in the bank's Singapore office, involved derivatives with a value reflecting – and moving in parallel with – the Nikkei 225 stock index, a contract listed on the Osaka Securities Exchange in Japan and the Singapore International Monetary Exchange, as well as on the Chicago Mercantile Exchange. The deal is thought to have involved trading in both Osaka and Singapore.

● The trader is understood to have bought at least 20,000 – and according to some reports up to 40,000 – of these contracts expiring in mid-March, presumably on the assumption that their price would go up with the underlying stock market.

Each point of the Nikkei 225 futures contract carries a value of ¥1,000, so with the Nikkei 225 trading at levels between 18,000 and 20,000 in the first few weeks of this year, each future would have a value of some ¥18m-¥20m (£117,000-£130,000).

Although the futures are straightforward instruments bearing no relation to the complex notes traded in the over-the-counter market, the size of the trades is regarded as exceptionally large by derivatives specialists.

The risk ratio



"For a medium-sized bank 1,000 contracts was a bloody big trade; 10,000 of these contracts would be a very big deal indeed," said one consultant. Assuming the purchase of 20,000 contracts and a fall in price from ¥18.6m to ¥17.6m, losses would amount to ¥400m.

MANAGEMENT CONTROLS – By Tony Jackson

Only the latest to be hit by big losses

Even as the details of the Barings affair start to emerge, the heads of banking and securities operations around the world will be anxiously asking themselves the same question. How could a bank so apparently well-conducted as Barings be open to such huge trading losses?

And if it could happen to Barings, which other finance house can be sure it is safe?

The depressing thing is that what has happened to Barings is by no means without precedent.

The most obvious recent parallel is that of the US securities firm Kidder Peabody, where the head of government bond trading, Mr Joseph Jett, was fired last year for allegedly creating \$600m of fictitious profits over a two year period. Kidder was part of General

Electric, a firm famous for its tight controls. As a result of Mr Jett's predations, Kidder is now being broken up or closed down.

Or take the Wall Street firm of Salomon Brothers, which in 1991 had to pay several hundred million dollars in fines and compensation after its head of bond trading was found to have faked customer bids in Treasury auctions.

The repercussions of that case are scarcely over: new management brought in to overhaul the firm have discovered further cases of shaky controls, and only last month had to write off several hundred million dollars more for past book-keeping errors.

The trouble is, of course, that there is limited defence against the determined fraudster, whether in the securities industry or anywhere else.

As Kidder's chief executive Mr Michael Carpenter remarked – shortly before losing his job over the affair – "when somebody is trying to obfuscate the system for a deliberate purpose, it's hard to be protected."

But there are other issues involved here. While the Barings case seems to offer some novel features, the underlying theme is one of loss of management control.

Again, this is neither new nor confined to the securities industry.

Those with long memories will recall the Rowntree affair of 1973, when one of the UK's biggest confectionery firms lost two thirds of its net worth through unsupervised trading in cocoa futures.

More recently, the drinks and food group Allied-Lyons (now Allied Domecq) made large and embarrassing losses

through foreign exchange speculation, as a result of which the finance director lost his job.

While companies are now unlikely to suffer damage on anything as simple as cocoa or foreign exchange, the trouble about supervision is that it deals with a moving target. Systems of financial control have to match in complexity the operations which they supervise.

It is already clear that the Barings case was a complex one: a Singapore-based trader dealing in sophisticated Japanese instruments for a London-based bank.

In such a case, it becomes of pressing interest to know how Barings organised its chain of command.

The other pressing question is how much fraud there is waiting to emerge in the world financial community. As J K

Galbraith remarked in his book on the Great Crash, the amount of embezzlement in the system – what he called "the bezzle" – tends to fluctuate with the cycle.

"In good times", Galbraith wrote, "people are relaxed, trusting and money is plentiful. But even though money is plentiful, there are always many people who need more. Under these circumstances the rate of embezzlement grows, the rate of discovery falls off, and the bezzle increases rapidly. In depression all this is reversed."

Until just under a year ago, most of the world's securities firms were feeling very affluent indeed. Then US interest rates started to rise, and the industry went into a recession of its own. It is devoutly to be hoped that Barings is a one-off, but it might not do to count on it.

REGULATION IN SINGAPORE – By Kieran Cooke and Gordon Cramb

Pride in integrity takes a blow

A Singapore broker put it succinctly: "The Monetary Authority [Singapore's de facto central bank] will be going bananas. It hates this kind of thing."

Singapore prides itself on its rules. Its regulatory framework, governing the stock market, the banking industry, money trading and other parts of its growing financial services sector, is among the most comprehensive in the world. Big forex losses, like bank failures, are for others, but not for Singapore.

"While we encourage a thriving and innovative foreign exchange market in Singapore, I also stress that it is our policy to ensure a high level of integrity and soundness in the market," said Mr Richard Hu, Singapore's finance minister, at the end of last year.

But now Singapore finds itself at the centre of one of the biggest banking crises in recent years.

Singapore, in an effort to boost its role as a financial centre, has moved aggressively

into the derivatives market. The Barings deals that went awry were traded through the Singapore International Monetary Exchange (Simex) which in the mid 1990s became the first exchange in East Asia to trade financial futures. In 1998 it became the first exchange in the world to offer Japanese stock index futures through the Nikkei 225 index.

The Nikkei 225 contract – reported to have been used in the ill-fated Barings dealings – has since become one of the mainstays of Simex, accounting for a third of all the exchange's business. Simex has been one of the financial world's great success stories in recent times.

According to the Finance Ministry, Simex recorded a 50 per cent increase in trading volume last year, with an average daily turnover of about 100,000 contracts. Over 80 per cent of Simex's business comes from outside Singapore.

Singapore feels it has carved itself an important and growing niche in the financial mar-

kets. Ms Elizabeth Sam, Simex's chairman, said last month that banks, faced with shrinking returns in many traditional activities, were turning increasingly to derivatives. "Banks will find, more and more, that helping their clients to manage their risks is going to be just as rewarding, if not more so, than lending money," said Ms Sam.

The Singapore authorities will be intensely angry that a foreign banking house – and a foreign trader – now threaten the good name of the island republic as a financial centre and the world's fourth largest forex market.

The Singapore authorities have issued countless warnings that financial institutions must carry out such high-risk activities as derivatives trading according to the highest standards of professionalism and prudence.

"In order to avoid unanticipated losses, both financial institutions and their customers must exercise diligence in evaluating and understanding

the risks of derivatives products," said Mr Hu last month. The finance minister said institutions must employ robust internal checks to monitor the risks of derivative trading. There must be proper review and audit systems in place. Clients must also be informed of the full range of risks involved.

In its last annual report, the Monetary Authority reiterated that there must be adequate in-house supervision and risk management of derivatives.

But – as has been the case in the US, in Germany and now in Singapore – self-regulation can fall badly. As derivatives trading becomes ever more complex, regulation – whether internal or external – becomes difficult.

"Ultimately, if you want to cover something up, it's not that difficult," said one Singapore trader. "Derivative positions change all the time and balance sheets don't give a proper picture of what's going on. For anyone on the outside to keep track is virtually impossible."

COMPETITION BETWEEN MARKETS – By William Dawkins

Trade went from Tokyo to Osaka to Singapore

The financial trader who put Barings' life on the line was gambling on an arcane sounding yet spectacular game.

According to initial indications from banking officials in the Far East and London, the culprit had miscalculated on the price differences between futures in the Nikkei 225 – Japan's main stock index – on the Osaka and Singapore equity markets.

If so, the calamity is a case study of how it is beyond the capacity of any single country to regulate the derivatives market.

Japan's ultra-conservative financial authorities have kept stricter control than the international average over derivatives trading since it started to catch on in Tokyo in 1988, but with little effect.

Each time the Finance Ministry or Tokyo Stock Exchange has sought to restrict derivatives trading, the market has slipped out of its reach, first

from Tokyo to Osaka in the early 1990s, and then from Osaka to Singapore.

Mountains of paperwork are required to complete such transactions and Japanese equity purchasing fees are up to eight times higher than other financial centres, with the obvious result that much trading has shifted offshore to cheaper and less regulated centres.

The moral, Finance Ministry officials now admit, is that derivatives trading is more a matter for multilateral regulation, through the Bank for International Settlements, than for ineffective national controls. Barings' giant loss, with its likely shock waves for the Tokyo stock market, may well prove them right.

Osaka, rather than Singapore, was the first to benefit from the flight of derivatives trading from Tokyo.

Today, most of Japan's stock index futures trade is done on

the Osaka exchange, although its index is based on cash prices in Tokyo. In recent years, the TSE has blamed Osaka's success in futures trading as a factor in Tokyo's low share prices and flagging market turnover.

Recently, however, Osaka in its turn has seen the action shift elsewhere.

Since 1991, the trading volume of Nikkei 225 futures contracts on the OSE has contracted from 1.75m contracts a month to around 440,000. Over the same period, Singapore's Nikkei 225 futures market has multiplied nearly seven times to 405,000 contracts a month and is well on the way to overtaking Osaka.

A misplaced bet on the different performances of these two futures markets, on the other side of the world from Barings' headquarters in London, is what has brought one of Britain's most distinguished merchant banks to its knees.

REGULATION

In-house control likely to be urged

International regulators are likely to step up pressure on banks to establish strict in-house controls on their traders, rather than impose broader rules on the trading of derivatives in the wake of Barings' losses in Singapore, according to bank analysts. Peter Montagnon writes.

The most alarming thing about the losses was how they were able to mount up so quickly in just three weeks, analysts said yesterday.

"There is systemic risk when you can get losses like this, as quickly as this," said Mr Robin Monroe-Davies of IBCA, the bank credit rating agency. "But the aspect people will look at is internal controls. Regulators will never be ahead of a bank itself."

In contrast with the collapse of Bank of Credit and Commerce International four years ago, the Barings case is unlikely to give rise to soul-searching about the adequacy of cross-border supervisory arrangements for banks. Even though both cases involved regulators in relatively small offshore banking centres, there was a clear line of responsibility for supervising Barings.

The Bank of England has been responsible for supervision of Barings' activities on a world-wide consolidated basis, which included its group controls systems. Singapore authorities collaborated in supervising Barings' activities there.

Simex, the Singapore futures exchange, was formally responsible for supervising Barings' subsidiary there which dealt in futures. It was overseen by the Monetary Authority of Singapore, which Mr Monroe-Davies described as "very tough".

But if the regulatory defences appeared to be in place, bankers said they were not equipped to detect fraud. "In practice it's impossible for the regulators to make sure that traders are obeying the controls," said Mr Hugh Pye, banking analyst at BZW. "It's not a question of regulating derivatives trading so much as how they are controlled," said Mr Peter Toeman of Hoare Govett.

The Barings example does not suggest a need for greater capital requirements from banks involved in derivative business, the analysts said, though some argued that smaller institutions should be discouraged from derivatives trading altogether.

The market risk taken by banks in volatile derivatives markets has been a source of concern to supervisors, who have also worried that some deals have become so complicated they are difficult for senior management to follow and understand.

But one banker said it was unlikely that any additional capital requirements would have protected Barings from what appeared to have been simple deception. An employee was supposed to run a hedged position in Nikkei index futures and make money by arbitraging different prices in Singapore and Osaka, but he stopped hedging the purchases made in Singapore.

Regulators recognise that the only protection against such behaviour is strong internal controls, but they also know they will not have to press the point too hard.

Virtually every top banking executive in the City was at the Bank of England this week-end. According to one who was present, "we all looked at the floor and said 'there, but for the grace of God, go I'."

THE FINANCIAL TIMES

Published by The Financial Times (Europe) GmbH, Nibelungenplatz 3, 40318 Frankfurt am Main, Germany. Telephone: +49 69 156 830. Fax: +49 69 596 4481. Telex: 410193. Represented in Frankfurt by J. Walter Brand, Wilhelm I. Brand, Colin A. Kennard as Geschäftsführer and in London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. Shareholders of The Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is: The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, GERMANY.

Responsible for Advertising: Colin A. Kennard, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenfeld-Straße 3a, 63363 Neulandshausen (owned by Hymen International, 10124-763). Managing Editor: Richard Lambert, J. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, FRANCE.

Responsible Publisher: Hugh Carnegie 408 618 6088. Printer: AB & J. Basingstoke Express, PO Box 6007, S-59 0R, Southampton.

© The Financial Times Limited 1995. Editor: Richard Lambert, J. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

دبي من الامم

THE BARINGS CRISIS

Disaster, just when most things were going right

By Nicholas Denton

There is never a good time to go bust but corporate finance staff must find the timing of Barings' current crisis particularly galling. Baring Brothers, the merchant banking arm of the group, is enjoying a surge of business.

It is a modest comeback for Britain's oldest and once largest merchant bank. It is now in the second rank of Britain's investment banks but it has profitable and respected niche businesses in UK corporate finance, emerging markets and investment management. "We have chosen the right things to do and avoided the wrong things," Mr Peter Baring, group chairman, said last year.

It has been enjoying particular success recently in mergers and acquisitions. Of purely UK houses it handled the largest amount of acquisitions in Europe last year after S.G. Warburg. It was sixth overall, advising on 29 transactions with a combined value of

\$8.7bn, according to Securities Data. That was a big jump from 1993, when Barings was 14th with deals worth \$2.6bn.

The merchant bank's good fortune continued into this year. One of its established clients is Wellcome, giving Barings a role in the pharmaceutical company's defence against the current hostile bid by Glaxo. Baring advises Wellcome alongside Morgan Stanley of the US. The deal, if completed, would be the biggest ever takeover in the UK.

Advising companies such as Wellcome helped Barings increase income from fees and commissions by 47 per cent to \$238m in the first half of 1994. Its long client list ensures that it will have a part of any rise in corporate takeover activity.

Baring Brothers advises about 70 quoted clients in the UK, including 31 Group, Allied Domecq, Costa Victoria, Inchcape, Johnson Matthey, Lloyds Bank, Midlands Electricity, Scottish Power, WH Smith, Whitbread and Yorkshire

Water, as well as Wellcome. It handled 31's notation and Allied's acquisition of Domecq of Spain. It has been involved in Lloyds' bid for Cheltenham & Gloucester Building Society. Barings' other great strength is in emerging markets, even though it was Latin America which sunk the bank in 1990 and the Far East now. About third of the group's headcount of 4,076 is based in Asia and about half outside the UK.

Baring Securities, the broking and marketmaking arm of the group, is a leading equity broker in Asia and Latin America. It has offices in 24 financial centres: two in Europe, three in North America, five in Latin America and 13 in Asia.

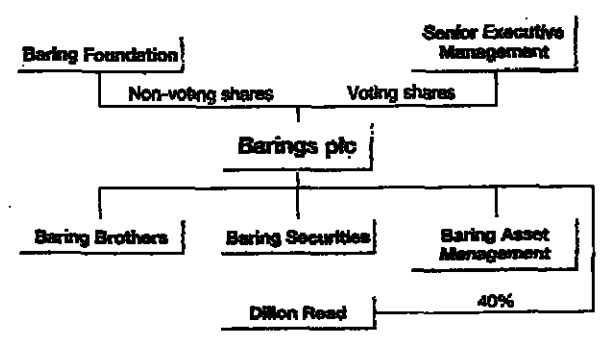
Emerging markets have also been a speciality of Barings' third leg, its fund management operation. Baring Asset Management has over \$200m in funds under management. Of all fund managers it has moved the most heavily into eastern Europe. Barings raised \$180m for an investment

vehicle specifically for the former Soviet Union, the First NIS Regional Fund.

The group record has been mixed, however, even before its latest reversal. It has only been a minor player in sterling fixed-income markets and its position in that area has become increasingly unsustainable. Barings said it would cease to be a gilt-edged market-maker if the Bank of England's proposals for an open gilt repo market were implemented.

Its profits too have fluctuated wildly. They fell from \$26m in 1989 to \$21m in 1992 and rebounded to \$100m in 1993 and \$55m in the first half of 1994. Expectations of stable profits for the whole year have been shattered by the losses on derivatives in the Far East.

The impact will be greatest on the Baring Foundation, a charitable organisation which owns all the ordinary shares of Barings plc, which are non-voting. Top management own a token 100 special voting shares which give them control.



'The sixth great power' - a brief banking history

Francis Baring establishes the firm in London in 1763. It prospers on the rapid growth of international trade, oiling the wheels by developing a new form of finance - the acceptance business. It also does rather nicely out of wars, raising funds to finance fighting the Americans and French, and helping the Portuguese to pay off their war debts. In 1803, it helps to finance the US purchase of the Louisiana Territory.

In 1818, when a French loan goes sour, it is saved from ruin by the Duke of Wellington, who arranges for the second half of the loan to be cancelled. Duc de Richelieu is said to have observed: "There are six great powers in Europe: England, France, Prussia, Austria, Russia and Baring Brothers."

Through the 19th century, it prospers mightily, mainly on the strength of its business in the Americas, particularly Argentina and Uruguay. There are more awkward moments, such as in the 1840s when Pennsylvania, Florida, Mississippi and other states go into default. Barings becomes by far the biggest merchant bank in London when it comes to issuing foreign securities. In 1866, it floats Guinness on the London market, an issue that is so heavily oversubscribed that special police have to be hired to hold back the crowds.

After the crisis of 1890, the family rebuilds business, but never achieves such prominence in the City again. It remains a blue-blooded institution, run by members of the family and owned by a charitable foundation. But in recent years, its influence grows significantly. It retains its independence at Big Bang in 1986, and builds a substantial asset management and corporate finance business and develops a substantial Far East securities business.

NY bank 'controls its own destiny'

Mr Fritz Hobbs, president and chief executive officer of Dillon Read, the New York investment bank in which Barings has a 40 per cent stake, stressed yesterday that the problems at Barings would not affect Dillon Read's financial position. Maggie Urry writes.

"There was no financial back and forth between us at all," he said. "They are minority shareholders in Dillon Read. We, the management, control our own destiny."

If Barings' stake were sold, he said the Dillon Read management, which owns 60 per cent of the equity, would buy it. Barings and the management bought their stakes in November 1991 when Travelers, the insurance group, sold Dillon Read to raise cash. Mr Hobbs said it was agreed then that Dillon Read management had right of refusal on any stock Barings sold. "We are confident we have the resources to buy that block. We'd just as soon have our stock."

He had first heard about Barings' difficulties on Friday and at that time "we reaffirmed our understanding of our relationship with them". He said he knew few details, but the episode was "terribly unfortunate" for Barings. "We are very sad for them."

Barings and Dillon Read have worked together on a number of corporate financings, including transatlantic deals such as BTR's acquisition of Rexnord in late 1993, the recent takeover by Berisford International of Welbilt, and Alusuisse-Lonza's purchase of the Canadian Lawson Mardon packaging group early last year.

In 1993 Barings and Dillon Read topped Securities Data Corporation's league table for transatlantic mergers and acquisitions.

The two have also joined forces on a host of private placements, and there were a number of initiatives in the pipeline, one Barings insider said. He said the relationship between the two banks had been flourishing lately.

However, Mr Hobbs said that if the relationship were to end it would not materially affect Dillon Read's business. "We have worked very closely together in a number of situations. And in the last two to three years we have been working with Barings a lot. But there are any number of other houses we can work with. We're just going to wait and see what happens."

He said Dillon Read had had a good year in 1994, although profits were down on its 1993 record. Mr Hobbs said that looking at the results from other Wall Street firms, "we are pretty satisfied".

Managed funds safe behind a ring fence

Many individuals and companies have a stake in organisations bearing the Barings name. John Authers writes. However, few small investors will be directly affected by the bank's crisis. Instead, the impact will be felt indirectly, from the effect the situation at Barings has on its large corporate clients.

Regulatory authorities are unlikely to offer investors much choice. The company has raised money by bond issues, and Barings bonds worth about \$80m are now in circulation. However, the Stock Exchange is unlikely to allow any trading in the bonds this morning. Similar restrictions are also likely to apply to depositors.

The most visible products carrying the Barings name are provided by Baring Asset Management, whose unit trust operation alone has about 50,000 separate investors. However, these have been "ring-fenced". Baring merely acts as proprietor of the company which manages the investments. All of the 20 Baring unit trusts are held by independent trustees - either Citicorp or the Royal Bank of Scotland - and so the problems of the parent company would not affect them.

The company's two investment trusts are quoted, and should therefore only move in accord with sentiment in the market about the securities held within their portfolios.

Barings also provides the management for UK corporate and US state pension funds, which are ring-fenced, while the company runs portfolios for individuals, at a minimum annual fee of £10,000. There is unlikely to be much reason to move away from the unit trusts if the management company changed hands.

Many likely to bid for assets if price is right

At the right prices, there could be many suitors for the Barings operations that have in effect been put up for sale. Among the front-runners will be European banks looking to reinforce their investment banking presence.

Barings' assets fall into three main categories: its 40 per cent stake in Dillon Read, the US investment bank; its fund management arm, Baring Asset Management; and its corporate finance advisory arm, Baring Brothers. The corporate finance business, headed by the group's deputy chairman, Mr Andrew Tuckey, is not the most valuable asset, but it may attract the most interest from banks seeking a toehold in the London equity markets.

The prime UK candidates to acquire it would probably be Barclays and National Westminster Bank. Both banks have strong secondary trading arms, but want to reinforce primary capacity in London.

Another possibility among UK banks is HSBC Holdings, which announces its annual results this morning and is trying to expand. Its UK merchant bank, Samuel Montagu, does not match the power of its broker, James Capel.

Among continental European banks, there could be several suitors. Dresdner Bank is trying to grow an investment bank in London, and has been the object of rumours over possible takeovers of S.G. Warburg and Kleinwort Benson.

ABN Amro, the Dutch bank that has just formed an investment banking division based on its London broker Hoare Govett, could also be interested in expanding its primary issuing capacity. ING Bank of the Netherlands, which has mirrored Barings' strategy in establishing a strong presence in emerging markets, is another possibility.

US investment banks could also want to boost their London primary presence. Although banks such as Merrill Lynch and Morgan Stanley have invested in corporate finance arms, some could seek the chance to reinforce them quickly. Equally, the 40 per cent stake in Dillon Read could be of interest to UK and European investment banks which want to establish a presence in the US. BZW is currently carrying out a strategic review of its presence in the US.

Baring Asset Management, which handles £30bn of funds, could fetch more than \$200m. The appetite for such an operation was shown by Morgan Stanley's interest in Mercury Asset Management during its failed attempt to merge with S.G. Warburg. The prime candidates to acquire the operation, if it was sold separately, would probably be US investment banks looking to match their US domestic asset management operations with an equivalent presence in Europe.

1890: a peculiarly British crisis

First thing on Monday morning, following an urgent if mysterious summons, George Goschen, the Chancellor of the Exchequer, presented himself at the Bank of England to see the governor.

"Found him in dreadful state. Barings in such danger that unless aid is given, they must stop. All houses would tumble one after the other. All credit gone."

A shaken Goschen then left the governor, William Lidderdale, and went to talk to two other senior bankers. Both of them, he continued in his diary, were "quite demoralised". That evening was the Lord Mayor's banquet and just before it began, Goschen told the Prime Minister, Lord Salisbury, about the plight of Barings. "Is it as bad as that?" asked Salisbury.

So, on November 10 1890, began the City's longest week. Only a few leading bankers were fully in the know and none doubted the dire consequences of Barings going under.

It was not just that the default would have a domino effect on other City houses. It was also that the entire supremacy of the City of London as an international financial centre would be imperilled.

The great engine of international trade had become the bill on London. These bills were guaranteed by the London acceptance houses, chief of which was Barings. If Barings went down, then so too would much of the City's business.

Argentina has always had an attraction for the City, and in the late 1880s Barings was at the forefront of an enormous outflow of British capital to that country.

Chief among its schemes was one for the Buenos Aires Water Supply and Drainage Company, a grandiose attempt to bring Victorian purity to that city. But by 1890 all had turned sour: a lethal combination of financial maladministration and political revolution left Barings dreadfully exposed, committed to further large payments on what had become a worthless concession.

By crisis week in November the firm was some £3m short - roughly £250m in present-day values - of what it needed to carry on. Such a sum was much more specific, involving bad debts resulting from imprudent lending. The Bank of England's decision to organise a rescue, and eventually to take over the business, generated controversy. Did Johnson Matthey's position among the exclusive members of the City of London's gold-fixing "ring" give it a systemic sensitivity not possessed by other banks? At least, the Bank of England eventually got its money back.

Rightly or wrongly, concern about the image of the City of London played a part in the Bank's approach to JMB - worked out, as with Barings, in the course of chaotic emergency meetings. No depositors

lost money at JMB, but they did a few years later at BCCI and other banks which were not considered systematically critical.

In 1985 the Bank of England will be just as concerned at the impact on the City's image of the failure of a blue-chip institution. However, the source of the latest crisis lies far outside the UK's immediate jurisdiction. It is hard to see why other British, let alone foreign, banks and securities firms would want to pay into a lifeboat fund unless the systemic risk were truly global in scale.

Complex international rules have been worked out for bank regulation. Whatever the motives of international organisations such as the Bank for International Settlements, they are unlikely to include a commitment to sustaining the prestige of the City of London.

However, if an international lifeboat for Barings were seen as essential to prevent disastrous knock-on effects in the global securities markets and derivatives markets, the effectiveness of the approach has been proven in practice, but so far on a domestic rather than a global basis.

with the task of determining whether Barings was worthy of rescue.

Controlling operations from Threadneedle Street was Governor Lidderdale, a tough-minded Scottish merchant. He found an important ally in Rothschild.

What about the government itself? Goschen was a capable chancellor and, as a former banker, was fully aware of the gravity of the crisis, but had a deeply indecisive streak. "If I do nothing and the crash comes I should never be forgiven: if I act, and disaster never occurs, Parliament would never forgive my having pledged the national credit to a private firm."

Friday the 14th proved the crunch. During a trying morning, two things became clear: that in Currie's eyes the assets of Barings did show a substantial surplus over its liabilities, and second, that after almost a week of astute news management, the City was starting to succumb to outright panic.

John Daniel, senior partner of Mullens the government brokers, burst into the Bank at about noon, crying to Lidderdale with his arms aloft: "Can't you do something, or say something, to relieve people's minds? They have made up

their minds that something awful is up, and they are talking of the very highest names - the very highest!"

In the end, the government gave Lidderdale just under 24 hours to save Barings, promising that it would bear half the loss resulting from taking in Barings' bills up to early afternoon on Saturday.

By 6pm Lidderdale was back in the City. There, in the governor's room at the Bank, he called a meeting of the Court of Directors.

He announced that the Bank was willing to put up £1m towards a guarantee fund for Barings.

Currie declared that Glyn Mills would contribute £500,000 on the condition that Rothschild did the same. Moments later Rothschild arrived at the meeting. Would he agree? To quote Currie's subsequent account: "He hesitated and desired to consult his brothers, but was finally and after some pressure persuaded to put down the name of his firm for £500,000." The success of the guarantee fund was assured, as all the leading banks rushed to contribute.

So ended a peculiarly British crisis, played out behind closed doors by a small group of people.

HISTORY REPEATED - By David Kynaston



"SAME OLD GAME!"
Old Lady of Threadneedle Street: "You've got yourselves into a nice mess with your precious 'speculation'! Well - I'll help you out of it, - for this once!"
Tenniel, Punch, November 8 1890

LESSONS FROM THE PAST - By Barry Riley

Global high seas would test the lifeboat

Banking lifeboats are a convenient means for central banks to avoid systemic collapses, but they can be controversial when public money is at risk and institutions are perceived to be treated unequally.

In early 1974, the Bank of England secretly launched the biggest banking rescue operation ever seen in the UK. In October 1984, it publicly rescued Johnson Matthey bankers in a much more controversial operation. Now the question is whether the old rules can apply in a global marketplace, where British-based institutions must surely, in principle, venture at their own risk.

When a bank gets into serious trouble, the regulators in central banks apply several tests in deciding on the right course of action. To begin with, is it a problem of solvency or of liquidity? Almost any bank forced to conduct a five-day sale of assets to repay a debt of depositors would find a deficiency. But given time to realise assets in an orderly fashion, it might be seen to be solvent. The institution might even eventually regain the confidence of depositors and stand on its own feet again. However,

if a sudden disaster wipes out the capital of the bank, as appears to have happened to Barings, the solvency test is failed by definition.

Second, if the bank collapses, will there be a so-called systemic threat to the banking industry? If a bank is big enough, severe shocks will be transmitted through the inter-bank and other financial markets. Might banks go down like dominoes as panic spreads?

Central banks argue that they need flexibility in making such judgments. But this can create allegations of discrimination - either of favourable treatment being given to blue-blooded or establishment banks, or even of racial discrimination, as in the shutdown of BCCI. Although that was not a British bank, several other Asian-connected banks in the UK were permitted to fail in the early 1990s, causing bitter complaints from the Asian community.

The 1974 crisis was a clear case of a systemic problem. It originated from a sudden loss of confidence in a fringe bank called London & County Securities. There had been a big expansion of so-called second-

ary banks, focusing on lending related to property and consumer instalment credit. With a sharp rise in interest rates and a collapse in property values, fear of what bankers call "contagion" caused panic to spread from fringe bank to fringe bank. At one stage even National Westminster Bank considered it necessary to point out that it was not running short of deposits.

Panicky depositors try to move their money to a core of banks regarded as earthquake-proof. The Bank of England in 1974 persuaded the big banks notably the clearing banks to recycle the deposits through a "lifeboat" scheme which at one stage handled well over £1m (say £5bn in today's money).

Clearly the big banks had a strong commercial interest in co-operating with the Bank of England. Widespread secondary banking collapses would have left them with enormous bad debts. True, they also bore a risk in supporting possibly insolvent institutions. However, over some years the problems of the stricken fringe banks could be worked out, assisted by rapid inflation with its beneficial impact on asset

values. The fringe banks and finance companies were either mopped up or, in one or two cases, as with First National Finance Corporation, eventually reformed.

The launching of the lifeboat was made easier by the almost complete confinement of the problem to the domestic UK market. There was no danger that the Bank of England would trespass on the territory of overseas banking regulators.

The Johnson Matthey case was much more specific, involving bad debts resulting from imprudent lending. The Bank of England's decision to organise a rescue, and eventually to take over the business, generated controversy. Did Johnson Matthey's position among the exclusive members of the City of London's gold-fixing "ring" give it a systemic sensitivity not possessed by other banks? At least, the Bank of England eventually got its money back.

Rightly or wrongly, concern about the image of the City of London played a part in the Bank's approach to JMB - worked out, as with Barings, in the course of chaotic emergency meetings. No depositors

lost money at JMB, but they did a few years later at BCCI and other banks which were not considered systematically critical.

In 1985 the Bank of England will be just as concerned at the impact on the City's image of the failure of a blue-chip institution. However, the source of the latest crisis lies far outside the UK's immediate jurisdiction. It is hard to see why other British, let alone foreign, banks and securities firms would want to pay into a lifeboat fund unless the systemic risk were truly global in scale.

Complex international rules have been worked out for bank regulation. Whatever the motives of international organisations such as the Bank for International Settlements, they are unlikely to include a commitment to sustaining the prestige of the City of London.

However, if an international lifeboat for Barings were seen as essential to prevent disastrous knock-on effects in the global securities markets and derivatives markets, the effectiveness of the approach has been proven in practice, but so far on a domestic rather than a global basis.

MPs see danger in derivatives

Conservative and Labour politicians yesterday expressed concern about the losses incurred by Barings, arguing that they had exposed inherent dangers in the recent growth of derivatives trading.

Treasury ministers and officials refused to give any comment on events surrounding the merchant bank, saying the implementation of a rescue package was almost entirely in the hands of the Bank of England.

However, the Labour party said the depth of the losses incurred had revealed weaknesses in the UK central bank's supervisory regime and called for a re-examination of the way in which the UK banking system is regulated.

Mr Alistair Darling, Labour's spokesman on City affairs, expressed astonishment that a single trader could have run up \$800m of trading losses without senior bank officials being aware of them. "It is essential that Bank of England regulators - and those in other countries - urgently review the supervi-

POLITICAL REACTION - By James Blitz

sory regime as far as derivatives are concerned. It should be a requirement that banks have in place sufficient safeguards to ensure that they know the extent of risk to which they are exposed."

Mr Darling also made clear that Labour would not object to the Bank of England using its reserves as part of a rescue in a crisis of this kind.

Mr Quentin Davies, a conservative member of the Commons Treasury select committee, called on the Bank of England to disclose when it had first been aware of the crisis at Barings and what immediate action it took. "It is much easier to act pre-emptively than it is once the crisis has actually hit the markets," he told BBC radio.

The crisis at Barings comes just weeks before the Treasury and Civil Service Select Committee investigates the supervision of derivatives trading in the UK. The all-party group of MPs is due to conduct the hearings as part of its report into the financial services industry.

ABBAY NATIONAL

Joint venture to 'operate normally'

Abbey National, the UK home loans and banking group, said yesterday that its joint venture with Barings - Abbey National Baring Derivatives - would not be affected by the fate of the merchant bank, writes Alison Smith.

The joint venture, set up in August 1993, is a wholly-owned subsidiary of Abbey National Treasury Services. It provides derivatives to counterparties who are mainly banks and building societies, and does not carry out any proprietary trading. The instruments are used, for example, to hedge fixed-rate mortgages.

ANBD was established as a jointly managed operation, but the original agreement contained a clause allowing Abbey to take over the management if circumstances required.

Abbey said yesterday: "Counterparty rights against, and obligations to, ANBD are entirely unaffected, and ANBD expects to continue operating normally."

The controls on ANBD have always been the responsibility of Abbey National and stringent standards have always applied."

Abbey's treasury operation, of which ANBD is a small element, has been one of the areas it has most developed in taking advantage of the greater freedoms available since Abbey converted from being a building society in 1989.

Battle lines harden in German pay row

By Michael Lindemann in Bonn

The biggest strike in Germany's engineering industry for 11 years entered its fourth day today, with both sides adamant they would not give in and with growing signs that workers in other sectors would also hold out for wage rises.

Gesamtmittel, the engineering employers' association, urged its members to "endure" the strike, which has so far hit only the state of Bavaria - a first step to possibly

wider industrial action. IG Metall, the 3m-strong engineering union, meanwhile warned that the industrial action would be extended on Wednesday. "If we do not get an offer from the employers, the strike could go on for weeks," said Mr Werner Neugebauer, the union's leader in Bavaria, where about 14,000 workers at 23 plants have joined the strike.

Further signs that it will be difficult to agree on wage rises as the German economy recovers came as

the HBV union, representing banking and insurance workers, said the 3 per cent they had been offered did not "reflect the above-average performance of the financial services sector". The construction workers' union called for a 6.5 per cent pay rise, higher than the 6 per cent which IG Metall is demanding.

It is unclear what effects the stoppage will have on the German economy. But political anxiety surfaced, with Mr Theo Waigel, finance minister, urging the two sides to restart

talks, saying the strike was "a burden on the economy, stability and the D-Mark and a threat to jobs".

The strike comes as German industry is fighting to keep down costs and as political pressure is mounting on union leaders to accept more flexibility in working hours.

A weekend poll by the Allensbach Institute showed that 66 per cent of Germans were worried labour costs were too high, especially after the December decision by carmaker Mercedes-Benz to build its new Swatch-

mobile in France.

Gesamtmittel said the association would refuse to name a specific figure for a wage rise until the union agreed to talk about measures to cut costs. In a letter to members, Mr Hans-Joachim Gottschol, the Gesamtmetall chairman, said 40 per cent of engineering companies lost money last year and no other sector was facing the cost burden of agreed cuts in working hours and increased holiday pay.

Some executives in German indus-

try have said working times should be more closely linked to the size of order books, so that factories could work more hours a week in the spring as orders come in and reduce working time later in the year as orders fall off.

IG Bau-Steine-Erden, the union representing the construction workers whose pay talks begin on March 3, called for a 6.5 per cent pay rise, saying the industry had earned more than any other sector.

Editorial comment, Page 15

High unemployment puts new jobs at top of French agenda

For the dejected youths at Favettes, a grim district in the eastern suburbs of Paris, there is one issue which should dominate the agenda of President François Mitterrand's successor - unemployment. "There are no jobs, so there is no way out," says Benjamin, aged 24.

The message is not lost on the candidates lining up to contest the spring presidential poll. "Absolute priority must be given to the fight for jobs," said Mr Jacques Chirac, Gaullist mayor of Paris in his keynote economic speech earlier this month. The other main candidates, Mr Edouard Balladur, the prime minister, and Mr Lionel Jospin, the Socialist contender, express similar resolve.

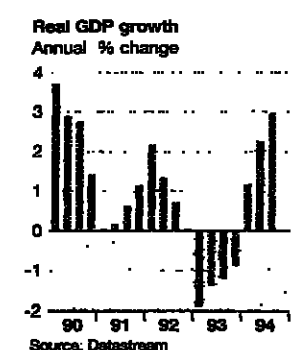
The importance of the issue is most immediately revealed in labour market statistics. More than one in eight of the labour force are out of a job, one of the highest rates in the industrialised world. In spite of faster than expected economic growth last year of 2.5 per cent, the jobless rate has yet to start falling.

But the stakes for French society extend well beyond the 3.33m looking for work. With one in five young people between the ages of 16 and 25 jobless, and with unemployment having extended to graduates and the middle classes, parents fear a dearth of prospects for their children.

The costs of income support and welfare place a burden on the economy, while the associated frustrations of joblessness threaten serious social strains. "There will come a time when people will stop looking through the windows into a society from which they are barred and start smashing the glass," says an official at the CFTD union.

The rival presidential candidates all agree that urgent action is necessary, but solutions to the problem are anything but clear, writes John Ridding in Paris

France



Source: Datastream



If the stakes are clear, however, the solutions are anything but. At the root of the problem lie a series of labour market rigidities, many of which relate to the high social security charges paid by businesses and to a legacy of weaknesses in France's vocational training system. Such structural problems preclude rapid or easy solutions and leave the principal presidential candidates struggling to offer effective initiatives to back up their promises.

Mr Balladur argues that the only durable solution to unemployment involves addressing the structural faults in the labour market without jeopardising economic growth. His administration has implemented incentive schemes for training and apprenticeships and reduced some of the social charges facing employees. These charges, which cover

health and welfare contributions, often add up to more than half an individual's wage.

The prime minister claims the tide is turning. He points to a stabilisation in the number of jobs in 1994 and forecasts a reduction of 200,000 for each of the next five years.

His opponents say this is too little, too late. Mr Chirac attacks his Gaullist rival for placing too much emphasis on the fight against inflation and not enough on the real economy. He promises to implement tougher measures in an "emergency employment contract". These include a monthly payment of FF2,000 (\$390) and an exoneration of the social charges for companies which hire long-term unemployed. He believes the cost will be largely covered by savings from reduced unemployment, estimated by Mr Chirac at FF60,000-FF120,000 per person a year.

Mr Jospin has seized on unemployment as a stick with which to beat the conservative candidates. But he faces a delicate task in defining his solution. The Socialist party platform, agreed before he was elected as presidential candidate earlier this month, calls

for a reduction in the working week from 39 hours to 35 hours over the next five years, a measure aimed at providing more part-time jobs and flexibility in the labour market. But the thorny question is to what extent wages should be reduced in line with hours.

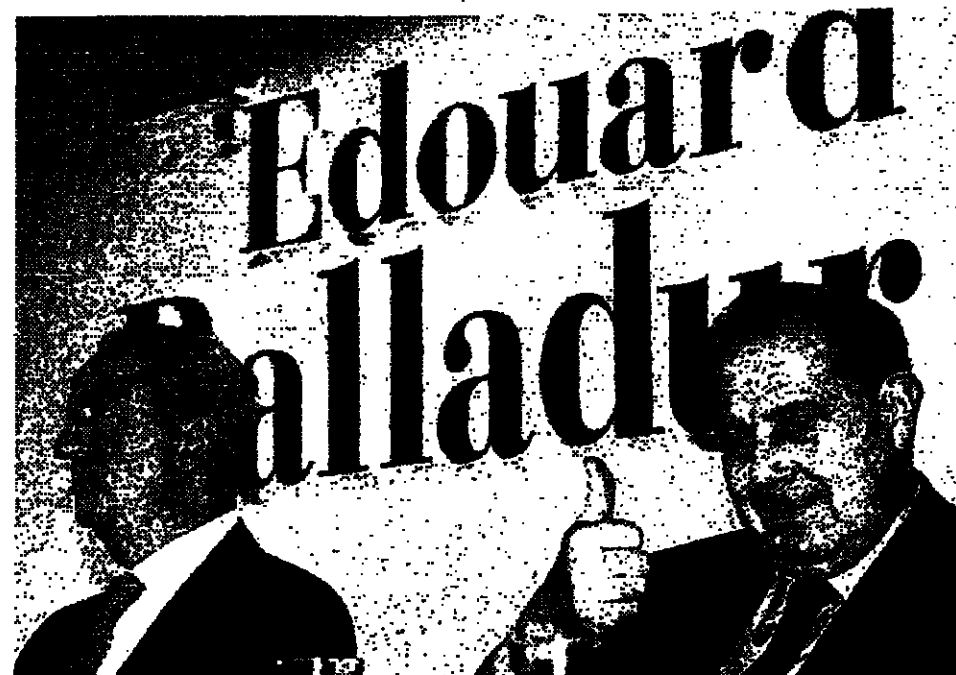
The idea of reducing the working week and substituting workers is not new. It was mooted by Mr Michel Rocard, the former Socialist party leader, and has gained credibility through experiments in Germany. But it is greeted with scepticism by employers. "It is one thing if there is a pay cut to match the reduction in working hours," says Mr Michel Mortard, chairman of Samat, a Lyons transport company and a local Patronat official. "But how can it make sense if the overall labour cost is increased?"

Doubts are not restricted to Socialist initiatives. Mr Chirac has yet to explain how he plans to prevent abuse of the system he proposes - in particular, how to stop companies replacing existing workers with subsidised employees.

While business leaders agree on the need to shift more changes from industry to the state, many believe Mr Balladur may balk at opposition to necessary measures. "The risk is that he won't be bold enough," says the chairman of one manufacturing group.

There is indeed a risk of confrontation. Mr Marc Blondel, general secretary of the Force Ouvrière union, told a rally of 30,000 supporters last month that "tampering" with the social security system would merit a general strike. He opposed the shift of welfare charges to the state budget, describing it as a step towards a reduction in welfare payment and in linking them to the economic cycle.

For the youths of Favettes, the reaction is one of scepticism. "There is a lot of talk at election time," says one. His fear, like many others, is that joblessness will continue to be the big issue long after the installation of Mr Mitterrand's successor.



The enthusiastic interventions of Mr Pasqua (right) have had to be restrained by his prime minister, Mr Balladur (left), following the storm over the spying affair

France and US seek to play down spy dispute

By John Ridding in Paris

France and the US sought to defuse a spying row at the weekend, as Mr Charles Pasqua, the French interior minister, came under increasing attack.

Rival politicians and the French press strongly criticised Mr Pasqua for fuelling the dispute, which centres on a report that the French government requested the withdrawal of five alleged CIA spies. The row has exacerbated divisions on the French political right, already shaken by fending ahead of the spring presidential election.

Mr Al Gore, the US Vice-President, said on Saturday there was no crisis in relations between France and the US. "The US-French relationship is a very strong relationship," he said in Brussels, where he was attending a Group of Seven conference.

Mr Gore's comments followed attempts by Mr Edouard Balladur, the French prime minister, to calm the row, which had been reignited by

Mr Pasqua on Friday. The powerful interior minister, a close ally of Mr Balladur, had blamed US delays in resolving the issue for the leak of the espionage report.

The French prime minister said that there would be no further public discussion of the matter. But opponents on the left, and supporters of Mr Jacques Chirac, the Gaullist mayor of Paris and one of Mr Balladur's principal rivals in the presidential contest, stepped up their attacks on Mr Pasqua.

Mr Alain Juppé, foreign minister and an ally of Mr Chirac, denounced "pyromaniacs who try to exploit false quarrels" in a thinly veiled attack on the interior minister.

French newspapers attacked Mr Pasqua for encroaching into foreign affairs and expressed concern that he is trying to divert attention from a scandal which brought himself and Mr Balladur under fire for authorising an illegal wire-tap. The careless management of the crisis is ridiculed in France and those who

claim to govern it," said Libération, the leftwing daily.

The press argued that Mr Pasqua's involvement in the wire-tapping scandal and the spy row had transformed him from an asset into a liability for the prime minister. But most newspapers played down the prospect that Mr Pasqua might be forced to stand down, arguing that he provided valuable rightwing support to Mr Balladur and that the prime minister could not afford a fourth departure from his government. Three ministers have resigned over corruption scandals in the past year.

The Socialists seized the opportunity to capitalise on the feud on the right. Mr Lionel Jospin, the party candidate, said the turmoil "argued badly for what France would become if the president was Balladur or Chirac". Reflecting his rising confidence and opinion poll standing, he said he would dissolve the national assembly, currently dominated by the right, should he win the April/May election.

Renew Yourself at Henley

50th ANNIVERSARY 1945 - 1995

HENLEY Management College

Your business world is changing and so is your job as a manager. You work harder and longer and yours is now a far more complex and demanding role.

You need to develop new competences - you need to renew yourself, but you have less time to do so. Use your time wisely with Henley - Europe's most experienced Management College.

The General Management Programme: (4 weeks or 4x1 weeks)

- Designed for experienced managers assuming responsibility for a business unit. It combines action planning with formal learning and shared experience leading to real improvements in personal and organisational performance.

The Strategic Management Programme: (4 weeks or 2x2 weeks)

- It helps fuse the key management skills and perspectives into a coherent strategic plan - to equip senior managers to lead their organisations successfully through strategic change.
- We also offer a wide range of Short Courses for experienced Managers and Directors.

For more information about Henley's Executive Programmes in 1995, please call, fax or E-Mail: Hazel Carruthers, Business Development Manager Tel: 01491 571454. International Code +44 1491. Fax: 01491 571635. E-Mail: Hazel.C@henley.ac.uk

Henley Executive Programmes, Henley Management College, Greenlands, Henley-on-Thames, Oxfordshire RG9 3AU, England.

BUILDING PEOPLE - BUILDING BUSINESS

Walesa adds fuel to Polish political fire

By Anthony Robinson and Christopher Bobinski in Warsaw

The Polish political crisis is expected to intensify this week after President Lech Walesa's admission that he was unhappy with many of the ministerial nominations for a new government. His remarks, on his return from a week-long official visit to Latin America, have raised fears that the crisis over the formation of a new cabinet could drag on indefinitely and possibly lead to early elections.

In his absence, the political climate was further inflamed by an angry public row between Mr Grzegorz Kolodko, the minister of finance, and Mrs Hanna Gronkiewicz-Waltz, governor of the National Bank

of Poland, over interest rates and foreign exchange policy.

The National Bank chief raised central bank refinancing rates by 3 per cent to a maximum of 35 per cent last week without consulting the finance minister.

Earlier she had announced a reduction in the automatic "crawling peg" devaluation of the Polish zloty from 1.4 to 1.2 per cent a month. The "crawling peg" automatically raises the currency downwards to compensate for rises in domestic prices, which in January rose 3.9 per cent compared with the previous month and are predicted to rise by 2 per cent in February.

The central bank's decision on rates surprised Polish commercial banks which were preparing to lower their own rates

before it decided to signal its anti-inflationary policy.

Last week the central bank drained liquidity from the banks by open-market bond sales and expects to see money market rates rise this week.

Mr Kolodko, who argues that Poland needs lower interest rates and a much slower pace of devaluation to reduce the inflationary impact of strong foreign currency inflows, responded on Friday by authorising the borrowing of \$100m from the Paris branch of the Polish savings bank PKO at a lower rate of interest.

He also announced a four-month suspension of the 0.2 per cent tax on sales of shares, which led to a 7.5 per cent rise in the Warsaw stock exchange main indicator. The all-share WIG index rose to 6,903 in

heavy trading on Friday after the announcement.

Mr Kolodko said he was forced to borrow the money abroad because of liquidity problems caused by President Walesa's refusal to sign the 1995 budget into law.

The central bank chief was nominated by the president and the conflict between the two senior monetary officials is seen as part of the wider power struggle between the president and the former Communist-led coalition partners.

Mr Walesa yesterday said he would be "suggesting some changes" in the proposed list of government ministers and hinted strongly that Mr Kolodko should be dropped from the list proposed by Mr Jozef Oleksy, the speaker of parliament, who has been

charged by the government coalition parties to try to form a new administration.

Mr Oleksy is due to meet President Walesa this morning to present his proposed list of ministers. He is scheduled to seek parliamentary approval on Friday, which would permit formation of a new government led by the Democratic Left Alliance by this weekend. But Mr Oleksy has suggested that he could well give up the mandate to form a new government if this leads to further conflict with the president.

Mr Walesa has already indicated that he will insist on his own candidates for the ministries of defence and foreign affairs, but opposition to candidates for economic and other ministries could well prolong the crisis indefinitely.

Nato balks at swallowing Russian 'sweeteners'

On the eve of Gore's visit to alliance HQ, Bruce Clark, Diplomatic Correspondent, reports on efforts to restore relations with Moscow

US Vice-President Al Gore will find an atmosphere of mounting apprehension over relations with Russia and the gloomy outlook in former Yugoslavia when he calls at Nato headquarters in Brussels today.

His visit coincides with delicate moves to restore the links between the western alliance and Russia which were rudely interrupted last December after Moscow objected to plans by Nato to take in new members.

He will meet Mr Willy Claes, the Nato secretary-general, who has come under pressure over a scandal in the Belgian Socialist party.

Senior western politicians have mapped out a strategy for rebuilding relations with Russia, but last week's visit to Washington by Mr Georgy Mamedov, Moscow's deputy foreign minister, produced no

sign of an agreement to proceed along those lines.

Under the tentative western game plan, Moscow might be offered a formal Russia-Nato treaty, or some new forum for consultation, but it must restart the process by taking its existing accords with Nato out of cold storage.

Russia has objected strongly to the idea of Nato expanding eastwards rapidly, and none of the steps which the west has so far offered - including a draft letter from President Bill Clinton - seems enough to parry those objections.

Senior European diplomats said last week that they could see little prospect of the alliance agreeing to any of the more substantial "sweeteners"

which might reconcile Russia to the idea of enlargement.

Such sweeteners would include formal recognition of the Commonwealth of Independent States - a Russian-dominated group of 12 ex-Soviet republics - as a security organisation, and the revision in Russia's favour of the treaty on Conventional Forces in Europe.

Either of these moves would run into objections from US conservatives, and from several European states, such as Norway and Turkey.

US efforts to reach an understanding with Russia over a new security order in Europe have been clouded recently by a raft of regional problems, inside and outside Europe,

which Moscow and Washington approach from opposite sides.

These include Iraq - where Russia favours sanctions relief and the US strongly opposes this - and Iran, where Russian supplies of arms and technology have emerged as a serious irritant in the US-Russian atmosphere.

Another problem is posed by former Yugoslavia, where Mr Andrei Kozyrev, the Russian foreign minister, raised eyebrows this month by promising the leadership of Serbia quicker and fuller relief from sanctions than the west envisages.

The dubious outlook for peace efforts in former Yugoslavia has prompted Washington and its allies to refine their preparations for a withdrawal of UN peace-keepers from the conflict zone, an operation which Nato is expected to oversee.

US officials confirmed over the weekend that President Clinton is considering the despatch of thousands of US troops to protect UN forces in the event of a pullout.

The officials said a withdrawal from Croatia - from which President Franjo Tudjman has told UN forces to start leaving on March 31 - might render inevitable a much tougher operation to withdraw peace-keepers from Bosnia.

Co-ordination between Nato and the UN, which would be vital for the successful conduct

Ethnic divisions deepen in Macedonia

By Karin Hope

The Macedonian government's decision to close a university set up by the ethnic Albanian minority is deepening divisions between Slavs and Albanians in the ex-Yugoslav republic.

Albanians make up 22.9 per cent of the 1.9m population, but hold only a few senior jobs in the civil service or the large state-owned companies that control most business activity.

Now that Macedonia, squeezed between hostile Serbia and Greece, is emerging as a viable independent state having secured widespread international recognition and increasing economic aid, the Albanians are pressing harder for equal treatment with Slavs.

The privately funded university, which aims to provide courses in Albanian, is considered illegal by the government. Classes were suspended last week after only two days when an Albanian was killed in clashes with police at the campus outside Tetovo in western Macedonia.

According to Mr Ujrez Halimi, leader of the Albanian People's Democratic party, Albanians make up more than 40 per cent of high school students in Macedonia but only 3 per cent of university students.

But Macedonian officials maintain the university was set to provoke a confrontation between Slavs and Albanians, citing a call by the rector, Mr Fehri Sulejmani, for volunteers to defend the university buildings with guns and grenades.

Mr Sulejmani, a former linguistics professor at Pristina University in the Serbian province of Kosovo, where the population is overwhelmingly Albanian, faces charges of inciting public disorder.

His outspoken criticism of the Macedonian authorities, together with the decision to launch the university without adequate funds to pay teaching staff or provide textbooks and equipment, lends weight to the government's accusations that education will take second place to political acrimony.

Yet as Macedonian intellectuals repeatedly point out, education must be liberalised if Macedonia is to establish its credentials as an ethnically diverse state where Albanians and other minorities like Turks and gypsies have equal opportunities with Slavs.

Slavs and Albanians have little contact, living in separate districts and attending different schools. Apart from education, Albanians say they are discriminated against when applying for jobs at state-owned companies and permits for setting up private businesses, or buying a plot of land to build a house.

President Kiro Gligorov has made efforts to promote an image of ethnic tolerance in contrast to the rest of the former Yugoslavia and has included in his government ministers from the moderate Albanian Party for Democratic Prosperity.

But Albanians complain the government has failed to implement promised reforms, which include opening up more civil service jobs to Albanians, increasing the numbers of Albanian teachers and reviving the Albanian studies department at Skopje University.

One result of the government's foot-dragging over minority rights has been the emergence of more militant Albanian politicians who split the ethnic vote at last October's parliamentary elections.

"The radical Albanians" threaten to declare autonomy in western Macedonia have revived traditional Macedonian fears about the creation of a Greater Albania.

of any withdrawal operation, has been marred this month by fresh rearmament.

UN officials have privately accused Nato - which is supposed to police the skies over Bosnia - of winking at a series of illicit arms drops to the republic's Moslem-led government, the latest of which was reported last Thursday.

The latest spat between the UN and Nato marks a reversal of last year's squabbles, when UN officials accused the alliance of being too conspicuous, and provocative towards the Serbs, in their aerial activity.

Now there is concern at the UN over the slackness of Nato activity, apparently reflected in a reduction of reconnaissance missions by Awacs aircraft, and slacker enforcement of the "no-fly" zone over Bosnia.

دكتوراه في الاقتصاد

US-China piracy deal yields bonus on market access

Beijing's copyright concessions may have broad trade implications, reports Tony Walker

In the end, it seems, Beijing blinked. Ms Charlene Barshefsky, the US deputy trade representative, described yesterday's Sino-US agreement on intellectual property rights as a "win-win" deal. But there is no doubt that US negotiators made significant more progress on enforcement and market access than seemed likely when negotiations began 20 months ago.

China made substantial concessions - on paper at least - on enforcement of laws against copyright violations and on market access issues. Such an apparently wide-ranging and detailed agreement represents something of a breakthrough although it is too soon to judge the durability of Chinese undertakings to deal comprehensively with the copyright problem.

agreement, struck in January 1992, proved to be deeply flawed. Counterfeiting of all manner of information and entertainment products from computer software to films mushroomed into a multimillion-dollar industry in spite of 1992 undertakings to stamp out the practice. US officials are fairly confident, however, that this latest agreement will result in a much enhanced Chinese enforcement effort. As reason for optimism they point to detailed understandings involving step-by-step and verifiable action against counterfeiters.

China made substantial concessions - on paper at least - on enforcement of laws against copyright violations and on market access issues. Such an apparently wide-ranging and detailed agreement represents something of a breakthrough although it is too soon to judge the durability of Chinese undertakings to deal comprehensively with the copyright problem.

agreement, struck in January 1992, proved to be deeply flawed. Counterfeiting of all manner of information and entertainment products from computer software to films mushroomed into a multimillion-dollar industry in spite of 1992 undertakings to stamp out the practice. US officials are fairly confident, however, that this latest agreement will result in a much enhanced Chinese enforcement effort. As reason for optimism they point to detailed understandings involving step-by-step and verifiable action against counterfeiters.

China made substantial concessions - on paper at least - on enforcement of laws against copyright violations and on market access issues. Such an apparently wide-ranging and detailed agreement represents something of a breakthrough although it is too soon to judge the durability of Chinese undertakings to deal comprehensively with the copyright problem.

While agreement on the copyright dispute might facilitate a resumption of WTO negotiations, the chances of an early agreement are not promising. China has said that it is unwilling to make what it describes as further significant compromises on trade liberalisation and market access. Beijing has been calling on the west, and the US in particular, to drop "exorbitant demands" over WTO entry.

A previous Sino-US copyright

agreement, struck in January 1992, proved to be deeply flawed. Counterfeiting of all manner of information and entertainment products from computer software to films mushroomed into a multimillion-dollar industry in spite of 1992 undertakings to stamp out the practice.

US officials are fairly confident, however, that this latest agreement will result in a much enhanced Chinese enforcement effort. As reason for optimism they point to detailed understandings involving step-by-step and verifiable action against counterfeiters.

China made substantial concessions - on paper at least - on enforcement of laws against copyright violations and on market access issues. Such an apparently wide-ranging and detailed agreement represents something of a breakthrough although it is too soon to judge the durability of Chinese undertakings to deal comprehensively with the copyright problem.

agreement, struck in January 1992, proved to be deeply flawed. Counterfeiting of all manner of information and entertainment products from computer software to films mushroomed into a multimillion-dollar industry in spite of 1992 undertakings to stamp out the practice.

US officials are fairly confident, however, that this latest agreement will result in a much enhanced Chinese enforcement effort. As reason for optimism they point to detailed understandings involving step-by-step and verifiable action against counterfeiters.

China made substantial concessions - on paper at least - on enforcement of laws against copyright violations and on market access issues. Such an apparently wide-ranging and detailed agreement represents something of a breakthrough although it is too soon to judge the durability of Chinese undertakings to deal comprehensively with the copyright problem.



Police stand guard in a makeshift bunker in Karachi yesterday

Karachi murders step up sectarian tension

By Farhan Bokhari in Islamabad

Police in Karachi have stepped up their search for the killers of 20 Shia Muslims after one of Pakistan's worst outbreaks of sectarian violence. The victims were gunned down while praying at mosques on Saturday during the holy fasting month of Ramadan. The murders have further increased tension between hardline members of the majority Sunni Muslims and the minority Shia Muslims.

chi each day, a three-fold increase. This, he said, indicated growing fear among businessmen. Yesterday in Karachi, young Shia activists belonging to the hardline 'Sipah-i-muhammadi' group of radicals fired Kalashnikov rifles in the air. Shia activists were also seen with white cloth bound around their foreheads, symbolising a coffin and shouting "blood for blood".

There is no apparent connection between the political and religious strife, though some police officials suspect that the breakdown of security due to the political troubles may have convinced religious leaders to use the opportunity for settling scores. Last year, at least 800 people were killed in religious and sectarian clashes in Karachi.

Military admits E Timor error

By Manuela Saragosa in Jakarta

Indonesia's army has admitted that six people killed by its soldiers in the politically disputed territory of East Timor last month were victims of mistaken identity. The military said that the victims had been unarmed civilians and not, as originally alleged, armed members of East Timor's independence movement. Military officials were quoted in local newspapers as saying that there had been "a violation of procedure" and that the soldiers involved would be "firmly punished".

reported killing of three people by Indonesian soldiers during pro-independence rioting on New Year's Eve in the East Timorese town of Buanan. In spite of reports of unrest in East Timor, a Portuguese colony until abandoned by its colonial administrators and invaded by Indonesia in 1975, Jakarta insists that most of the region's native Timorese support Indonesian rule. The United Nations does not recognise Jakarta's sovereignty and Portugal continues to challenge Indonesia's claims.

Marshal's death clears way for N Korea shake-up

By John Burton in Seoul

The death of Marshal Oh Jin-u, the North Korean defence minister, is likely to accelerate the transfer of power to a younger generation of officials closely associated with the country's new leader, Mr Kim Jong-il. Marshal Oh, who died on Saturday from cancer aged 78, was the second-ranking official in the hierarchy after Mr Kim, the son of President Kim Il-sung who died last July.

officials to succeed those brought to power by his father after the second world war. Analysts believe that the generation associated with Mr Kim is more pragmatic than the first generation of "revolutionaries". Its leaders appear to be pushing for the opening of isolated North Korea, including attracting foreign investment and promoting limited economic reforms.

gives Mr Kim the chance to strengthen his control over the military. Although Marshal Oh was a strong supporter of Mr Kim, there have been indications that other senior military officers have expressed doubts about Mr Kim's capability. In a rare sign of dissent last autumn, the military criticised key elements of the US-North Korean nuclear agreement approved by Mr Kim.

IBFD Publications

SPECIALISTS FOR OVER 50 YEARS IN INTERNATIONAL TAXATION AND INVESTMENT

International Bureau of Fiscal Documentation

The International Bureau of Fiscal Documentation (IBFD) is a unique phenomenon in the world of taxation.

IBFD is the only organization in the world carrying out totally independent research and analysis of taxation systems worldwide. With access to a worldwide network of international tax experts we provide clients all over the world with the unbiased information they need for successful tax strategies. Our services include:

- A wide range of publications: books, loose-leaf services, databases and journals, many of which are recognised as the most complete source of information available in this field
- Ongoing research; and additional special research projects carried out at clients' request
- The world's largest library on international taxation and investment
- Conferences, seminars and courses around the world organised by IBFD's International Tax Academy

For further information, or a free copy of our publications catalogue please contact us at:
PO Box 20237, 1000 HE Amsterdam, The Netherlands
Tel.: +31 (0)20 626 7726, Fax: +31 (0)20 622 8658

See page 8099 on TOPICS from ICV for real-time UK financial news from

Until March 6th, all TOPICS* users can access Ertel's market moving EXAMINER news service free of charge:

- comprehensive UK company and markets news, including edited RNS
- overseas market reports, all key indicators, economic analysis
- general, political and sports news
- exclusive coverage and expert commentary
- financial markets focus
- speed
- accuracy

The combined strengths of Ertel Examiner News and TOPICS from ICV give you a unique competitive advantage in a market where fast access to essential decision-making information is crucial.

To find out more about Ertel EXAMINER on TOPICS and other leading systems, please call James Barratt on 0171 825 8233.

Ertel Financial Limited, 13-17 Epworth Street, London, EC2A 4DL
Tel: 0171 825 8000 Fax: 0171 490 2667
A member of the Financial Times Group

Clinton attack on balanced budget

By George Graham
in Washington

The White House has launched a last-minute attack on a plan to change the US constitution to require the government to balance its budget by 2002.

The balanced budget amendment, which passed the House of Representatives last month, will come to a vote in the Senate tomorrow. Supporters of the amendment say at least 64 senators are firmly committed to voting for the measure; they would need only another three waverers to reach the two-thirds majority necessary.

President Bill Clinton cannot veto a constitutional amendment, though it would need to be ratified by the legislatures of three-quarters of the states. But after weeks of muted criticism, he stepped up his assault on the balanced budget plan this weekend.

In his weekly radio address on Saturday, Mr Clinton attacked the balanced budget amendment, saying it would "take away the responsibility of the elected members of Congress."

"The amendment doesn't really balance the budget, it simply requires Congress to come up with a drastic combination of cuts and tax hikes, and to cram them in by a date certain, no matter what the other economic impacts might be," Mr Clinton said.

He said that writing a balanced budget requirement into the constitution would put power over the budget into the hands of unelected judges and the Federal Reserve.

The possibility that spending decisions could end up in the courts has worried several influential senators, such as Senator Sam Nunn of Georgia, who are otherwise sympathetic to the goal of bringing the budget deficit under a more rigid system of controls.

Republican sponsors of the amendment said its fate depended on Senator Nunn and four other Democrats - Senators Kent Conrad and Byron Dorgan of North Dakota, Senator Wendell Ford of Kentucky and Senator Dianne Feinstein of California - along with one hesitant Republican, Senator Mark Hatfield of Oregon.

Mr Clinton spent much of the weekend telephoning these senators, while Republican Senator Larry Craig of Idaho urged him to "call off the dogs and let senators vote their consciences."

The text of the amendment says that total government spending in any year shall not exceed total receipts in that year, unless three-fifths of each chamber of Congress vote to waive the restriction. The restriction may also be waived by a simple majority of both chambers in the event of war.

Many states have balanced budget requirements in their constitutions, but they usually get around them by fictitious privatisation of prisons or transport links, or by a three-fifths vote to waive the limit.

One of the most hilarious speeches on Capitol Hill in recent memory was Senator Strom Thurmond of South Carolina testifying to a congressional committee that, because of its balanced budget requirement, his home state was able to borrow money more cheaply than the federal government.

In fact, some academics argue that balanced budget rules have actually increased spending in some states by increasing the leverage of individual legislators whose vote is needed to pass the waiver.

Attorney general alleges Colosio cover-up

'Two gunmen' killed to woo markets Mexican candidate

By Ted Randsack
in Mexico City

Mexico's attorney general, Mr Antonio Lozano, unleashed a political bombshell over the weekend, charging that two gunmen were responsible for last year's assassination of Mr Luis Donaldo Colosio, the ruling party's presidential candidate.

Mr Lozano, a member of the conservative opposition National Action party, also said previous investigators tampered with evidence to cover up the conspiratorial nature of the killing of Mr Colosio, who had been expected to win the Mexican presidency in last August's elections. Two special prosecutors appointed by former president Carlos Salinas had won the ridicule of the Mexican public by claiming that Mr Colosio had been shot by a lone deranged gunman.

Mr Lozano said the original investigation of the assassination killing was plagued with "irregularities" and that "there is no doubt that the scene of the crime was manipulated". He said a bullet found in a pool of blood at the scene of the crime had been planted to

Mexican officials had yesterday still not convened a meeting of labour unions and business leaders to negotiate a new pact, the wage and price agreement which will include new government projections for the country's economic performance in 1995 and new austerity measures designed to clamp down on inflation and public spending.

There were conflicting reports about whether the government would unilaterally announce the new pact or keep the traditional pact mechanism in place. Labour leaders reiterated their demands that wages be raised beyond the 7 per cent rise already granted this year, and some investors believed some taxes might be raised.

cover up the fact that two different guns were used in the killing.

The second gunman, identified as Othon Cortez Vazquez, was arrested on Friday morning, the attorney general said. Also taken into custody on Saturday was Fernando de la Sota who, as leader of one of the groups in charge of Mr Colosio's security on the day he

was shot, hired Mr Cortez, according to the attorney general. Both Mr Cortez and Mr Soto were former agents of the Federal Directorate of Security, Mexico's now-defunct internal spy network.

Mr Cortez was also photographed soon after the assassination driving in a car with Gen Domiro Garcia Reyes, Mr Colosio's chief bodyguard and overall head of security. A confirmation that the assassination was an inside job is likely to be seriously damaging to the ruling Institutional Revolutionary party (PRI). The attorney general said investigations into who ultimately ordered the killing were continuing. Other government officials said drug traffickers and PRI officials were likely suspects.

Current Mexican President Ernesto Zedillo, who was Mr Colosio's campaign manager and took over the PRI candidacy after the killing, could reap a political windfall by fulfilling his campaign pledge to find the killers. But Mr Zedillo could still run into trouble if prominent members of the former Salinas administration, with whom Mr Zedillo is closely linked, are implicated in the cover-up.

Argentina plans to woo markets with \$1bn cuts

By David Pilling
in Buenos Aires

Argentina's President Carlos Menem plans to cut spending by a further \$1bn this year to convince sceptical international markets that the country can control its budget.

The cuts, announced at the weekend, are to be achieved largely by merging ministerial departments, and follow a previous round of savings last December. Argentina then trimmed its budget outlays by \$1bn to \$42bn, following the devaluation of the Mexican currency.

"We are all a little drunk from the Tequila effect," President Menem said during a visit to South Africa. "I want to underline that we will take immediate measures." It would be "hypocritical" to postpone cuts until after this May's presidential elections, he said.

In Buenos Aires, Mr Marcos Makon, the budget under-secretary, said savings would "demand the complete overhaul of the state, as we will have to merge departments and avoid overlap."

The administration hopes its action will convince markets it can meet budgetary targets laid out in the "Plan 1995" doc-

ument presented by Mr Domingo Cavallo, the economy minister, after Mexico's crisis.

Until now, Argentina's attempts to distinguish itself from Mexico have had only limited success - the stock market and some government bonds have plunged by 30 per cent since December.

Many economists have questioned the government's ability to balance its accounts, given the expected sharp drop in economic activity as a result of slowing capital inflows. Although the government is sticking to its forecast of 4.5 per cent growth for this year, most private consultants are predicting 1-3 per cent.

Doubt has centred on the feasibility of plans to lift tax revenues by 11 per cent, mainly through a crackdown on evasion which, it is claimed, will bring in an extra \$1bn. An IMF team, recently in Argentina, had expressed "some differences of opinion" over tax revenue projections, an economy ministry official admitted.

Argentina's slimmed-down budgetary targets will be subjected to quarterly IMF audits if an "enhanced monitoring" accord is approved. Argentine officials say it should be in place within months.

INTERNATIONAL NEWS DIGEST

ANC tightens up discipline

South Africa's ruling African National Congress yesterday announced creation of a disciplinary committee whose targets appeared likely to include President Nelson Mandela's estranged wife Winnie. The party's policy-making national executive committee said the disciplinary body would investigate "any activity or conduct by members in breach of the ANC constitution and codes of conduct".

Mrs Mandela, who is deputy minister of science, arts and culture in her husband's government, is at the centre of several controversies. Eleven senior members of the ANC Women's League quit this month in protest at her leadership of the body and her management of funds. She is currently in west Africa on a visit undertaken in defiance of instructions from Mr Mandela that she should not go.

The ANC, in another apparent reference to Mrs Mandela, said the national executive committee agreed it should be more active in helping ANC political representatives "avoid the pitfalls inherent in the lobbying and other commercial activities of the private sector and other forces". It ordered all members of the Women's League executive, including those who resigned, to hold an urgent meeting to resolve problems in the league. *Reuters, Cape Town*

Russian nationalist woos Iraq

Mr Vladimir Zhirinovskiy (pictured below), the ultra-nationalist Russian politician and probable presidential candidate, yesterday urged Moslems and Orthodox Christians to form an alliance in opposition to the west. Speaking in Baghdad, Mr Zhirinovskiy also urged the United Nations to lift sanctions against Iraq and praised Mr Saddam Hussein, the Iraqi leader whom he is meeting this week. Mr Zhirinovskiy went to Baghdad with a delegation of 50 Russians including two generals



from the defence ministry, 20 parliamentary deputies, and several businessmen.

But US officials indicated they were prepared to use their UN Security Council veto to ensure that international sanctions - imposed against Iraq in 1990 after its invasion of Kuwait - remained in force. Ms Madeleine Albright, the US ambassador to the UN who is visiting Kuwait, said President Bill Clinton had made clear the US's determination to ensure "that Iraq complies with all its obligations before there can be any action to modify the sanctions regime". *John Thornhill, Moscow*

China takes to computers

Personal computer sales in China are expected to top 1m this year, an increase of about 30 per cent over last year. "Demand for computers will be further stimulated as the country launches major information infrastructure projects," the official China Daily Business Weekly said. The paper, quoting the powerful Ministry of Electronics, said "an increasing number of computers will be used to renovate traditional industries".

Computer sales reached Yn40bn (\$3bn) last year, and are expected to top Yn55bn this year, making China the world's fastest growing computer market. About 700,000 PCs were sold in China in 1994, up from 450,000 in 1993. Foreign suppliers, led by AST and Compaq of the US, had secured about 60 per cent of the market, according to Ministry of Electronics figures. Other active US companies include Intel, Hewlett-Packard and IBM.

Apple Computer is also moving into China. Autodesk, the US software company, has signed an agreement with China's State Science and Technology Commission to develop software packages for local consumers. The company is selling 100 copies of its CAD software packages to China. *Tony Walker, Beijing*

Tajikistan goes to polls

Tajikistan voted yesterday for a new parliament, with interim turnout figures reinforcing the view taken by independent observers that the elections were a staged bid to reinforce President Imomali Rakhmonov's power. Two hours before the polls closed, 84 per cent of the Central Asian state's 2.6m electorate had voted, an election commission spokesman said. Voter participation in the capital Dushanbe was 61 per cent, but was headed for Soviet-style levels in the southern region of Khatlon, at 90 per cent.

Observers have already written off the polls as undemocratic and with 40 per cent seats in the 151-seat parliament uncontested, it is said, backing is assured for Mr Rakhmonov. The Party of Popular Unity, headed by last year's defeated presidential candidate Abdulmalik Abdullojanov, pulled out of the polls on Friday, blaming violations of election law and official pressure on its candidates. *Reuters, Dushanbe*

Yemen-Saudi border meeting

Yemen and Saudi Arabia agreed at the weekend on a framework for talks to resolve a 60-year old border dispute, according to officials in Aden. The memorandum of understanding, under which both countries agreed to resume talks within 30 days, was signed in Mecca by Mr Abdulqader Bajamal, Yemen's deputy prime minister for planning and development, and Prince Sultan Bin Abdul-Aziz Al-Saud, Saudi Arabia's defence minister. The presence at the meeting of Yemen's parliamentary speaker, Sheikh Abdullah Bin Hussein Al-Ahmar, head of the Islamic Islah party in the Yemen government coalition and a key tribal supporter of President Ali Abdullah Saleh, gives added weight to Yemen's commitment to resume full talks. Yemen-Saudi relations hinge on the 1994 Taif agreement, due for renewal every 20 years, most recently last October. Since then talks have been held spasmodically, but there have been frequent border clashes, with each side accusing the other of violating territory. *Robin Allen, Aden*

Uganda debt deal queried

The value of last week's partial write-off of Uganda's Paris Club debt, is worth substantially less than claimed, according to an analysis by Oxfam, the British aid agency. Uganda became the first country to benefit from enhanced debt reduction terms, agreed by the Group of Seven leading industrialised countries at their annual summit in Naples last year. The package was said to have been worth 67 per cent of the debt owed to the Paris Club of official creditors. But the Oxfam analysis calculates that "the total write-offs amount to approximately \$80m, or 49 per cent of the pre cut-off date debt and 26 per cent of the total Paris Club debt outstanding of \$335m." *Michael Holman, Africa Editor*

Economic uncertainty grows

European entrepreneurs have become more confident about the performance of their own companies, but less so about the economies in which they operate, according to a new survey. Confidence in economic conditions has declined for the first time since early 1993, according to the twice yearly survey of European business executives by 31, the investment capital provider. Optimism has waned in Britain, France and Italy over the past six months, while remaining flat in Germany and improving in Spain. *Robert Chote, London*

Canada faces tough budget to tackle debt

By Bernard Simon in Toronto

Mr Paul Martin, Canada's finance minister, will today seek to calm nervousness about Ottawa's towering debt by unveiling the toughest federal budget in many years.

Mr Martin is expected to announce a raft of spending cuts and tax increases designed to demonstrate his determination to bring Canada's budget deficit down to 2 per cent of gross domestic product within the next two years, from 5.4 per cent in the

year ending March 31. He is under pressure, however, to go further. Echoing many market analysts, economists at Toronto-Dominion Bank said in a commentary last week that "the future path of the Canadian dollar remains uncertain unless the minister provides a time frame for balancing the federal budget."

The federal debt, totalling C\$640bn (\$243bn), has ballooned from 29 per cent of gross domestic product in the early 80s to 71 per cent in the current fiscal year. Foreigners

hold C\$313bn of the total, equal to 44 per cent of GDP. This compares to 12 per cent of GDP in Italy.

Canada's 10 provinces are also heavy borrowers, bringing the total debt-to-GDP ratio to about 100 per cent.

Nervousness about the fiscal situation has risen with the flight of capital from Mexico, the tightening of US monetary policy and a recent decision by Moody's, the New York bond-rating agency, to review Canada's triple-A credit rating. The Canadian dollar slid

from 74 US cents last October to a nine-year low of 70 cents last month. It closed just below 72 cents last Friday, following a sharp increase in domestic interest rates.

Canadian banks' prime lending rate has soared from 5.5 per cent to 9.5 per cent in the past year.

Canadians were given a foretaste of the budget last week with news that 45,000 civil servants, or about one in five, will lose their jobs over the next three years. The government is also paring a generous pension

scheme for members of parliament.

Public opinion currently favours spending cuts rather than higher taxes to bring down the budget deficit. But the ruling Liberal Party caucus is divided over severe cuts in social services, which would be necessary to make a significant dent in the shortfall.

As a result, Mr Martin has indicated he will also raise numerous taxes and close tax loopholes. The heaviest burden is expected to fall on companies and wealthy individuals.

INTERNATIONAL PRESS REVIEW

Tunis turns its back on Algiers carnage

TUNISIA

By Rouda Khalaf

The carnage of an Algerian prison riot was front page material in newspapers around the world, but not in *La Presse*, one of neighbouring Tunisia's two largest dailies. The French-language daily deemed Bosnia, French politics, and even the crossing of the Pacific by hot-air balloon more important stories. The prison mutiny was relegated to page 8.

When it was revealed that Algerian security forces had killed at least 100 prisoners, *La Presse's* headline on Friday read: "The mutineers of the Algiers prison were armed." For the Arabic daily *Al-Akshaf*, meanwhile, the assault by security forces "saved hundreds of prisoners' lives". The escalation in Algeria's three-year civil strife weighs heavily on the mind of the Tunisian government, which is why the government wants Tunisians not to focus on it.

After flirting with the idea of legalising a popular Islamist party in the late 1980s, Tunisia in 1991 moved to crush its Islamist movement. When the Algerian government followed

the Tunisian model in 1992 and cancelled elections as the Islamists were poised to win, the Tunisian press trumpeted the move.

But things did not turn out exactly as Tunisia had hoped. Algeria's attempts to "eradicate" the Islamists have failed and reports of government's abuses mounted. The Tunisian press reacted by playing down gains by Algerian Islamists and government brutalities.

For example, a visit by the Algerian foreign affairs minister, Mr Mohamed Salah Dembri, to Tunis, the Tunisian capital, last week was greeted with front page stories by leading newspapers, but readers were given few details about the visit. A government communiqué - a mere three paragraphs - made no mention of the Algerian conflict.

The communiqué said only that the Algerian official was "delighted" to be in Tunisia and had "the honour of meeting (Tunisian) President Zine El Abidine Ben Ali". Mr Dembri passed on "greetings from his brother (Algerian) President Liamine Zoueraou, who sent his wishes for the increased prosperity and success of the Tunisian people".



An opposition newspaper calls for a clean-up of the press

But, in Tunis last week, the hottest word-of-mouth news was an attack earlier this month by an Algerian Islamist commando on a Tunisian border post, which left six Tunisian guards dead. Tunisian papers dutifully followed the government line and simply reported that a patrol car skidded and fell into a ravine, resulting in casualties.

Technology has allowed French television into Tunisian homes, and the satellite dishes now dotting Tunisian rooftops provided news of the attack. Aware of the power of

this medium, the government last year decided to halt introduction of new dishes.

In the last few years, Tunisia waged a systematic campaign to eradicate the concept of Islamic fundamentalism from Tunisian society and to create a modern state, modelled after the east Asian tigers.

The press has emerged as an integral part of this strategy. You won't find lurid tabloids on Tunisian news stands. The most popular topics are the gains achieved by women and the growing achievements of

the economy.

Last week's issue of *Synwar*, which dubs itself "the magazine for the happy family," profiled the successful ascent of women in the insurance industry.

The business magazine *L'Economiste Maghrebin*, meanwhile, led with an investigation about the country's emerging stock market. An article in *Info Credit*, a business/women's magazine, searched through Koranic verses to inform people that Islam does sanction abortion.

While the press is heavily controlled, it has also come to mirror the concerns of Tunisian society. Few Tunisians want to worry about an Algeria plunged deeper into a cycle of violence. Although they are well aware that a collapse of the Algerian government could generate trouble at home, there is a sense that the Tunisian government policies and the 5 per cent average annual growth rate achieved over the last five years are working to contain Islamic extremism.

As many Tunisians point out, they would like all to be well in "the small dragon of Africa," as the press calls the country.

Loopholes nourish illegal tranquilliser network

Several nations are blamed for not acting on drug treaties, says Ian Hamilton Fazey

The failure of Austria, Belgium, Canada, Luxembourg, New Zealand and Switzerland to either sign or implement an international drugs treaty is partly to blame for the rise in a new form of drug smuggling, according to a United Nations report published today.

The Vienna-based International Narcotics Control Board, in its annual report, says a new illegal drugs market is emerging worldwide in benzodiazepines - tranquillisers. Legally manufactured drugs are being diverted into illegal markets through seemingly legitimate wholesale companies which buy in bulk from countries with poor or no controls over the trade.

The agency says legal loopholes worldwide are allowing the international illegal drug trade to flourish. A global legal framework already exists for stamping out much of the criminal drug trade, but it can only work if countries sign treaties.

Austria, Belgium and Switzerland have long promised the UN they would accede to the 1971 Convention on Psychotropic Substances - one of

three main international treaties covering illegal drugs - but have not done so.

The failure of those manufacturing and exporting countries to control trade in many addictive psychotropic substances (so called because they alter mood) has had a negative impact on international drug control, the agency adds.

It notes that Canada, Luxembourg and New Zealand - where pharmaceuticals can also be bought wholesale - have not yet implemented controls over their international trade in tranquillisers, even though they are parties to the 1971 treaty.

The board says "dozens of millions" of tranquilliser tablets were diverted into illegal markets last year, but according to Prof Hamid Ghodse, president of the board, actual diversions were several times higher than official reports suggest.

One effective smuggling technique has been to set up legitimate trading companies to buy pharmaceuticals from drug manufacturers in developed countries, ostensibly for re-export to the third world. The drugs are

then diverted back into Europe or North America for street sale.

The trade also applies to precursors, particularly ephedrine, the raw material for making amphetamine-based stimulants such as "ice" and "ecstasy". The board has traced 50 tonnes of ephedrine which eventually found their way into clandestine US laboratories last year. This was enough to make about the street doses of methamphetamine, the chemical name for "ice".

Canada is the main source of black market tranquillisers sold illegally in the US, according to the agency.

Typically, a company would be set up in the Bahamas. It would buy pharmaceuticals made in Canada from a local wholesaler, avowedly for onward sale to other countries in the Caribbean. But such companies are often set up as a front by drug traffickers.

Between 1992 and last year, one such company in the Bahamas smuggled legitimately purchased tranquillisers into the lucrative criminally

organised, illegal US drug market.

The traffickers were eventually detected and caught by the Bahamian and US authorities, but they got their supplies because Canada has not implemented controls over the export of tranquillisers - in spite of the country being a signatory to the 1971 UN Convention.

Luxembourg and New Zealand have acceded to the treaty but failed to implement controls which it demands.

In Austria, which has failed to accede to the Convention, the board says large quantities of flunitrazepam, a powerful tranquilliser, were diverted to the black market from the retail supply chain. The drug dealers could not be prosecuted because Austria's failure to fulfil a promise to the UN to sign the treaty meant there were no relevant laws.

The reports say large quantities of ephedrine have been shipped from the Czech Republic via brokers in Switzerland to secret, illegal laboratories in Mexico and the US.

Apart from attacking developed nations for allowing unmonitored exports of controlled drugs, the board

says Africa appears a weak link in international control because 14 countries in the continent are not yet parties to any of the three treaties.

Nigeria, Kenya, Tanzania, Angola, Namibia and South Africa are cited as the main targets of traffickers.

In Central America and the Caribbean, the board names the Netherlands Antilles as an emerging staging post for Colombian, Venezuelan and Surinamese cocaine en route to Europe and the US.

It also warns that last year's North American Free Trade Agreement could create loopholes for traffickers, but welcomes US and Mexican agreements to try and counter it.

In South America, however, the board warns of the growing strength of the Cali cartel following the death of Pablo Escobar, the Medellín cartel chief, in 1993.

UN monitors are also worried about a softening attitude to drugs in Colombia following a high court ruling that penalties for possession of small quantities of cannabis, cocaine and methamphetamine were unconstitutional.

صلى الله عليه وسلم


UK NEWS DIGEST

Former prime minister Sir Edward Heath called on Mr Major to use Wednesday's debate to spell out a positive vision of Britain's role in the community. "What I want him to do is to repeat what he said when he first became Prime Minister, that Britain must be at the heart of Europe. We haven't heard it for two years," he said.

drawn from the EU regional aid budget known as structural funds. Some Ecus 157m comes from the Interreg programme for strengthening links between regions of neighbouring member states.

The company is now considering importing books in bulk from the US and continental Europe. Asda says it wants to make popular books more accessible and affordable and has called on the Office of Fair Trading to speed up its referral of the issue to the Restrictive Practices Court which last considered the agreement in 1964.

IS INTERNATIONAL INVESTMENT



ALL GREEK TO YOU?

It needn't be.

Financial Times Magazines publish a monthly magazine specially written for the investor with a global perspective. We recognise the need for impartial investment advice - written by people who understand every aspect of overseas investment.

It's called *The International*.

And you don't have to be an economist to understand it.

With a wealth of editorial in every issue, it's the essential guide to the world of finance. And because The International is published by the Financial Times its pedigree is impeccable.

Already thousands of shrewd subscribers have realised The International's other great benefit: IT'S ABSOLUTELY FREE FOR ONE YEAR.

To join them simply complete the free subscription form below.

Please return to Kevin Phillips, The International, Graystock Place, Fetter Lane, London EC4A 1ND, UK

Yes, Please send me, FREE and without obligation, for one year, my monthly copy of The International, the personal finance magazine from the Financial Times.

Authorisation _____
 Job title _____
 Nationality _____
 Company/Private Address _____

 Country _____ Postcode _____

Sign here only if you wish to receive a regular copy of The International.

Signature _____
 Date _____

Age

☐ 1 Under 25
☐ 2 25-34

Job Status

☐ 1 Proprietor/Self-Employed/Partner
☐ 2 Employed
☐ 3 Consultant
☐ 4 Retired
☐ 5 Student/Unemployed

Nature of Business

☐ 1 Financial Services
☐ 2 Construction
☐ 3 Other Services
☐ 4 Transport/Travel/Communications
☐ 5 Distribution/Wholesale/Catering
☐ 6 Extraction (Oil/minerals, etc)
☐ 7 Manufacturing/Engineering
☐ 99 Other (Please state _____)

Types of investment currently held

☐ 1 Domestic Equities
☐ 2 International Equities
☐ 3 Offshore Deposits
☐ 4 Property
☐ 5 Bonds
☐ 6 Precious Metals/Gems
☐ 7 Unit Trusts/Mutual Funds
☐ 8 Other International Investments
☐ 99 None

Which of the following do you have?

☐ 1 Credit Card (e.g. Visa)
☐ 2 Gold Card
☐ 3 Charge Card (e.g. Amex)
☐ 99 None

THIS WEEK

Belgium's hopeless balancing act

A J P Taylor, the great Oxford historian, once wrote that the position of the Austro-Hungarian empire toward the end of the 19th century was hopeless, but not serious. That verdict could also apply to contemporary Belgium, a society teetering on the edge of linguistic and cultural conflict which always manages miraculously to pull itself back from the brink.

How long this precarious balancing act can continue is a question most Belgians are reluctant to address, though it is becoming more pressing as the country confronts a slow burning but explosive political scandal which has already led to the resignation of three government ministers and embroiled two of its most prominent international officials: Willy Claes, secretary general of the Nato alliance, and Karel Van Miert, the European Commissioner for competition policy.

The crisis looks certain to dominate the upcoming general election campaign, now rushed forward to May. But the implications of "Willygate", as it has been dubbed inevitably in the local press, go further. The scandal strikes to the heart

of Belgium's cosy coalition politics and the disproportionate power wielded by the political parties. Some speculate it fits into a wider pattern of political corruption which has been exposed with devastating results in Italy and, to a lesser extent, in France.

Naturally, there is an Italian connection. In late 1988, Agusta, the Italian helicopter company, was trying to sell 46 attack and reconnaissance models to the Belgian army. The Italians, it later emerged, sought to secure the contract with a payment of Bfr50m (€1m) to the Flemish socialist party, two of whose most prominent members were Van Miert and Claes, then minister for economic affairs.

Both men denied all wrong doing last week. But Claes, who has a habit of shooting from the lip, was forced to amend his blanket denial of knowledge of the offer of money. His volte face occurred

after Frank Vandenbroucke, the youthful Belgian foreign minister, admitted that he recalled a discussion of the payments with Etienne Mangé, former treasurer of the socialist party. Claes now says he knew about the bribe, but warned party members not to accept it. Mangé admits that he took the money but failed to tell anybody.

None of these revelations would have come to light without the efforts of Veronique Anica, an intrepid investigating magistrate from Liège, the leading city in francophone Wallonia in southern Belgium. Her original brief was to investigate the murder of André Cools, the longtime socialist party boss in Liège gunned down

DATELINE

Brussels: cultural brinkmanship has been compounded by political scandal, writes Lionel Barber

in the street by a still unidentified assailant in July 1991.

But her inquiries have since led her deep into the illegal financing of political parties in Belgium, with several valuable leads provided incidentally by the crusading anti-corruption magistrate in Italy.

On a narrow legal reading, the outcome of the Agusta affair may turn on the timing of the offer of money. If the Italians paid the money before the Belgian government decided to buy the 46 helicopters, then the arrangement could be described as a bribe. But if the payment was made after a decision to purchase, then it could be dismissed simply as a "gift" of the type

which Belgian companies were until recently able to make to political parties deductible against tax.

Such tax-friendly contributions are no longer allowed under Belgian law. However, Paul Bellan, an independent Belgian journalist, argues that his country is still suffering the consequences of a pernicious system which created incentives for the abuse of party power.

This is certainly true of Wallonia, where the socialists' virtual monopoly on power has guaranteed them a francophone seat in the Flemish Christian Democrat-led coalition government in Brussels. But it also holds good for the rest of Belgium where journalists, judges and academics often owe their jobs to party contacts or affiliation, says Bellan.

The party financing system also amounted to an invitation to tax evasion in a country whose citizens are notoriously averse to handing over part of their

incomes or savings to the public authorities. Some Belgians blame their vice on centuries of occupation by Gallic hordes, Spanish and Dutch conquerors, or latterly the French and Germans. Others say that the public is losing confidence in a highly taxed country where an ascendant Flemish community is straining for economic independence from struggling francophone Wallonia.

Whatever the explanation, one result is that Belgium's ratio of accumulated debt to gross domestic product is one of the highest in the European Union, double the 60 per cent which the Maastricht treaty stipulates is necessary for entering the planned European monetary union at the end of the century. Yet Belgium, which has pursued a hard franc policy of shadowing the German D-Mark, insists that it intends to be in the vanguard of countries joining a single currency.

It looks like a hopeless business, though one should not underestimate the commitment of the political class to deeper European integration. For as the nation state in Belgium slowly implodes, Europe looks like the country's sole salvation.

PEOPLE

United Distillers hails its new spirit

Filling a year-old gap, Finn Johnsson moves from Sweden to be managing director, reports Roderick Oram

Quite what Finn Johnsson's neighbours in Malmo thought of his farewell party the other week is not recorded. But his 110 colleagues (plus partners) from Euro, Scandinavia's largest building materials group, had a great time.

"It was rather a Scottish event," says one, describing the kilt and full Highland rig Johnsson hired from a film studio, not to mention the bagpipes, selection of malt whiskies and "a brand ambassador" courtesy of Johnsson's new employer, Guinness. While the piper piped, the whisky expert put the malts and Swedes through their paces until dawn.

For Johnsson, this could become a way of life as the new managing director of United Distillers, Guinness' spirits division and seller of such brands as Bell's and Johnnie Walker Scotch, and Gordon's gin. After a few days last week touring Japanese distributors, Johnsson, an avid traveller and presser of customer flesh, starts in earnest at the London HQ today.

Guinness hunted for a year for a new head of the division that generates three-quarters of group profits. The previous incumbent, Crispin Davis, left after just over a year following a clash of management styles and personalities with senior colleagues. The choice of a Swedish building materials man has produced some jokes. Scotch on the blocks was one. But that is hardly fair to Johnsson, 49 tomorrow, and his international career, largely in consumer goods. While working for Swedish Match and then Stora, two of Sweden's leading companies, he lived in Sweden, Germany, the US, Switzerland and the Philippines.

He has sold consumer goods, packaging, machinery and commodities, including cement. And he has had the rare distinction of pulling off contested takeovers in Germany and Thailand. But that should not be taken as a sign that Guinness is hitting the takeover trail, the group says.

Coping during his four years at Euro, with a severe global recession in the construction industry, Johnsson reorganised so radically that the group made record profits last year on only half the sales volume which had produced the previous record.

Guinness became interested in Johnsson, says Tony Greener, its chairman and chief executive, because it was looking for "someone with proven general management experience in highly competitive international businesses. The fact that he's not from spirits is largely irrelevant. UD didn't need anybody to tell them about spirits."

The job offer was irresistible. "I wanted to get back to consumer goods and global brands and to run a much bigger international organisation," says Johnsson. He and his family also wanted to live abroad again. "And it's much more interesting to talk about spirits than pulp and paper."

Even as he was winding up at Euro, he was helping to reorganise UD's senior management along regional lines better to exploit emerging markets. In the wake of this, "Finn's first priority is settling down the management team," says Greener, and after that to "drive the business along". The strategy is to "gain share in mature markets and achieve powerful positions in emerging markets".

Johnsson has strong views on selling branded consumer goods and on international business, but says it is too early to say how they will apply to UD. Nobody at Guinness is likely to disagree with him on the pressures in the market place.

"Consumers are much less loyal than they were in the past and much more price conscious," he says. Moreover, the marketplace is changing rapidly with increased



Finn Johnsson

competition, new distribution channels and the opening of virgin territories such as eastern Europe and China.

Essential in markets old and new is commitment to customers, Johnsson says. "To know your business, you have to know your customers." When, for example, he had completed the hostile German acquisition, he knew he had to meet his new customers straight away. Trouble was, he and his wife were in hospital - she delivering their fifth child; he with his arm in a sling after a skin graft. He went to see them anyway. "They appreciated that."

He says his style is "open communication and team work... and I'm very profit oriented". Swedish colleagues say he was very supportive but very demanding, though even harder on himself. They were never quite sure how he found time to satisfy his passions for foreign literature, shooting, sailing and skiing.

His new chairman is equally committed to the latter two but that's pure coincidence, Greener says.

In his career to date, Johnsson has kept the hours of a construction worker rather than a businessman. "He believes in starting at 6.30am or with a breakfast meeting at 7.30am at the latest," a former colleague says. Whether Guinness changes him remains to be seen.

Wales by an accumulated points margin of 74-27, England sit this round out and wait for Scotland on March 18 at Twickenham. But Scotland are also unbeaten, having played twice (Ireland and France), and will probably grind the Welsh into small and bitter pieces. Ireland v France is more problematic.

Ireland have recalled flyhalf Eric Elwood in place of Paul Burke. Elwood sustained a serious ankle injury last September.

ICE SKATING: World speed skating championship, women, March 4-5, Sarajevo, Norway.

HORSE RACING. British jockeys face tougher penalties from March 2 under rule changes designed to rid racing of non-trainers. Jockeys risk bans of up to two weeks for offences that previously incurred fines.

And horses involved in attempts to fool the handicapper or pave the way for betting coups can be banned for 30 days.

DIVING. Breaking the Surface, by Greg Louganis, the finest diver ever, is due to be published by Random House today. Louganis discusses Aids, from which he suffers, dyslexia and racism.

Michael Thompson-Noel



Derivatives junkie arrives at ISDA

The publicity surrounding Barings' huge losses on derivatives could not have come at a worse time for Carolyn Johnson, writes Laurie Morse. This week she takes over as executive director of the International Swap and Derivatives Association and she can forget any hope that she would have a quiet few months to find her feet.

Even before Barings' problems, the fast growing derivatives industry had been the subject of an increasingly negative press in the US. Johnson's task now is to help reassure sceptics that Barings' difficulties do not reflect on the standards of her members, the largest over-the-counter derivatives dealers.

Johnson, 37, is a derivatives junkie. She has spent more than a decade in the trading arena, most recently managing Banque Indosuez's derivatives arm in New York and lecturing on derivatives in her spare time.

Up to now, ISDA has been a clearing house for information on derivatives, and has concentrated on internal issues such as helping standardise trade documentation and working to modify regulatory capital requirements. Even before Barings' problems surfaced, Johnson wanted ISDA to concentrate on educating the public at large about the positive role of risk management instruments. She will have to redouble her efforts now if the industry's reputation is to escape unscathed by Barings' problems.

Cabin pressure on Air India's Mody

India's business world thought it had heard the last of Russi Mody when he was sacked as chairman of Tata Iron and Steel in May 1993, writes Shiraz Siddiqui. However, recent events have shown that the feisty 76-year-old has no intention of going into quiet retirement.

Last November, Mody was made chairman of Air India and Indian Airlines, the two airlines of the state-owned international and national carriers. Air India can only just be called an international airline and Indian Airlines, which

monopolised the domestic skies till two years ago, faces tough competition from at least six private carriers.

Mody wants to merge them into one national flag carrier but faces strong opposition. Brijesh Kumar, a relatively junior official in the civil aviation ministry, had tried to clip Mody's wings by reminding him that a "part-time chairman" was not to interfere in the day-to-day management of the airlines. Mody could afford to ignore this until last week when Durga Mathur, Air India's managing director, was sacked without Mody's knowledge and replaced by Kumar.

Mody has turned to Narasimha Rao, India's prime minister, to determine his position. But Rao is unlikely to rush to Mody's aid for fear of antagonising Ghulam Nabi Azad, the civil aviation minister, who feels that Mody, appointed by Rao, is training on his toes.

Meanwhile, Air India's cabin staff have been disrupting flights and Indian Airlines' directors have rejected Mody's bid to prevent key staff defecting to private carriers by paying his domestic pilots the same as Air India's.

Mody is unlikely to give up without a fight. The man who once refused to fly Air India because there were "no menu cards in first class" is intent on making it the best airline in the world - if the bureaucrats do not ditch him first.

A little light on Philips' succession

Who is going to replace Jan Timmer at Philips? Speculation is mounting following last week's management reshuffle at the Dutch electronics group, writes Ronald van de Krol.

Executive vice-president Cor Boonstra, 57, who joined Philips only last summer from Sara Lee, has had his job split in two. John Wybrow, 47, head of Philips UK, takes over as chief executive of Philips Lighting and Boonstra has been asked to devote his attention to his other task - expanding Philips' Asia Pacific business.

Philips says the move reflects the importance of the Pacific Rim, citing travelling times alone as one reason why it was becoming a full-time job. But in the Netherlands, where Timmer's larger-than-life reputation causes frequent bouts of succession speculation, the reshuffle has been received by some as a pointer.

Opinion is divided as to whether Boonstra's new focus strengthens or weakens his chances of beating the other contenders, who include Pierre Everaert, 55, former chairman of Ahold; Dudley Eustace, 58, finance director; and Henk Boddé, 56, responsible for consumer electronics.

All Timmer, 62, will say is that the succession would be orderly and the chance of his staying until the age of 66 was "less than 1 per cent". But he also says he has no plans to quit in the short-term.

album from the movie *Disclosure*, starring Michael Douglas and Demi Moore in a steamy office romance. "Sex and Computers" is followed by "Computers and Work" and "Sex and Power". The album ends with "Sex, Power and Computers"; ah well, time to go back to the first track, "Serene Family".

The Eder Quartet starts a new cycle of Shostakovich String Quartets on the Naxos label with spirited accounts of Nos 4, 6 and 7, recorded in Budapest in 1993.

Peter Aspdien

MUSIC

plundered. Still, no doubt it all makes sense on the dance floor.

The young German counter-tenor Andreas Scholl received glowing reviews for his singing in William Christie's recent recording of Handel's *Messiah*. His debut album *Deutsche Barocklieder* (Harmonia Mundi) is also a beautiful example of the counter-tenor's art, as he tackles German *Lied* composers of the 17th and early 18th century.

Intriguing song titles appear on Ennio Morricone's soundtrack

FILMS

Film making is a slippery road. Virtually awarded the formula one championship after *The Player* and *Short Cuts*, Robert Altman crashes into the barriers with his fashion industry satire, *Prêt à Porter*, the week's only major UK opening. This was trounced in America. So you could put its all-star mannequins on hold - Julia Roberts, Kim Basinger, Sophia Loren - and settle for a week's VCR viewing.

Newly released on video are two outstanding collector's items. Werner Herzog's *Fitzcarraldo* is the scenic tale of an opera loving

rubber baron (Klaus Kinski) who hauls a steamboat up the Amazon and through the jungle, while Caruso sings the soundtrack.

Spartacus, freshly restored, is Stanley Kubrick's epic, with battle loving Kirk Douglas hauling an army of revolting slaves across Italy preparatory to bashing Laurence Olivier's Crassus. Fine spectacle, fine stars.

More recent is Barry Levinson's *Jimmy Hollywood*. Like Altman, Levinson is a yesterday's wonder boy (*Rain Man*, *Bugsy*) fallen on hard times. This 1993 black comedy about a jobless actor (Joe Pesci)

who turns street vigilante was too quirky for the public, though US critics approved of its satiric tale of Hollywood-on-the-edge. Pesci is splendid in the film, though going straight to video in the UK, is energetic if uneven.

Elsewhere, special effects rule. In *Wolf*, Jack Nicholson turns lycanthropic before your eyes. And in last year's best effects comedy, *The Mask*, Jim Carrey becomes a whirlwind, a pop-eyed dog and a love-struck barfly whose heart leaps - literally - from his chest.

Nigel Andrews

FT GUIDE TO GLOBAL UNEMPLOYMENT



Soweto: unemployment is grimest in sub-Saharan Africa

How many people in the world are without work? It is estimated by the United Nations that as many as 30 per cent of the world's 2.4bn labour force are not "productively employed". This amounts to 830m people. Of those, more than 150m want to work but cannot find jobs. The rest are classified as "under-employed", defined as people who are "working long hours but not earning enough to lift themselves and their families out of poverty".

What are the predictions for the future? There is a widespread fashionable pessimism that jobs will grow scarcer in the next century as information technology sweeps across what will become a "near workerless world", according to *The End Of Work*, a book by Jeremy Rifkin that is troubling America at the moment. He believes employment will only be possible for a "new cosmopolitan elite" who control the technologies and forces of production. The rest will be growing numbers of permanently displaced workers.

What is happening to the structure of employment? The structure of world employment is changing swiftly. Now, for the first time in recorded history, less than half the world's labour force works in agriculture (48 per cent in 1991 compared with 57 per cent who did so 30 years ago), while 17 per cent are employed in manufacturing and 35 per cent in the services sector. In the developing countries, 61 per cent of the employed population works on the land, but industrial employment has grown to 14 per cent. The share of manufacturing in total output in both industrialised and developing countries is roughly the same.

Is there a regional pattern to the unemployment problem? Yes. In east Asia and parts of south-east Asia the employment situation has improved markedly over the past decade. But in other parts of Asia and areas of Latin America, along with eastern Europe and the countries of the former Soviet Union, the jobs outlook has worsened. The position is grimmest in sub-Saharan Africa, where 70 per cent of workers are still employed in agriculture. Unemployment there is more than 20 per cent on average. As many as 300m (60 per cent of the total rural population) live in absolute poverty.

And in the western industrialised world? The Paris-based OECD estimates 34.7m are unemployed among the industrialised market economies, 8.3 per cent of the labour force this year.

Who suffers most from unemployment? Young people are the most vulnerable, and in many countries they have unemployment rates far higher than the average. In Latin America more than 20 per cent of those under the age of 25 do not have a job. The position of youth is also difficult in some western European economies such as Spain (34 per cent) and Italy (33 per cent).

Child labour is particularly troubling. It is estimated by the Geneva-based International Labour Organisation (ILO) that there are as many as 200m child workers, 8 per cent of the world's labour force. Women also face a difficult position. They are more likely to be unemployed than men in many countries while their average incomes are much less than men's.

What has caused so much unemployment? There is no simple definitive answer. The ILO in its new report blames the lack of demand management in the global economy and the concern with industrialised countries to make the deficit of inflation and monetary stability more urgent priorities than full employment. But others argue that global unemployment is caused by supply side labour market problems such as over-regulation, wage rigidities and protectionism. More recently it is thought anti-competitive measures in areas such as environmental control have hindered job creation.

What can be done about it? Next week's UN-backed social summit in Copenhagen should provide plenty of answers. But there are sharp differences of opinion. In its recent employment report, the ILO called for international co-ordination by governments to back its objective of a return to full employment through a combination of trade liberalisation with export oriented policies, positive adjustment programmes by states to ease the pain of change, and a "co-ordinated recovery" by the leading economies. It believes there is "scope for expansion without generating serious inflationary pressures".

Other international bodies such as the World Bank and the International Monetary Fund are less hopeful about such an approach. They believe countries should give higher priority to the creation of economic stability through the development of more deregulated and flexible labour markets accompanied by tight domestic monetary policies designed to keep down the level of inflation.

Is international co-operation to deal with global unemployment really credible? It is hoped that the successful completion of the Uruguay trade round and the emergence of the World Trade Organisation will stimulate more global trade which in itself will create more employment. Trade unions, backed by the Clinton administration in Washington and some labour economists, favour attaching social clauses to trade agreements that will protect workers from any dilution in core labour standards. But this proposal is opposed strongly by some developing countries who fear it could become a secret way of reintroducing protectionism.

Is free trade really a threat to jobs? Some union leaders believe this to be true, but not many. The recent ILO report emphasises the vital role played by multinational enterprises. By 1992, it was estimated that about 73m jobs had been directly created by multinationals, including 12m in developing countries.

Robert Taylor

Germany's system of corporate governance is under pressure to reform, explains Andrew Fisher

Cracks around the edges

Whenever crises erupt in Germany's normally peaceful and prosperous corporate landscape, accusing fingers are pointed at supervisory boards. It is the job of these non-executive bodies to pick management teams able enough to run companies profitably and stay out of trouble.

They do not always succeed. Yet when the two-tier system breaks down, and supervisory (Aufsichtsrat) and management (Vorstand) boards fall to forestall difficulties, matters are usually kept quiet. German companies and banks do not like public quarrels and the voice of shareholders (institutional and private) is still muted.

Several recent disasters have highlighted the vulnerability of Germany's system of corporate governance and raised renewed calls for reform. Inevitably, the big banks have been drawn into the debate, criticised both for their stakes in industry and the prominent positions they hold on many supervisory boards.

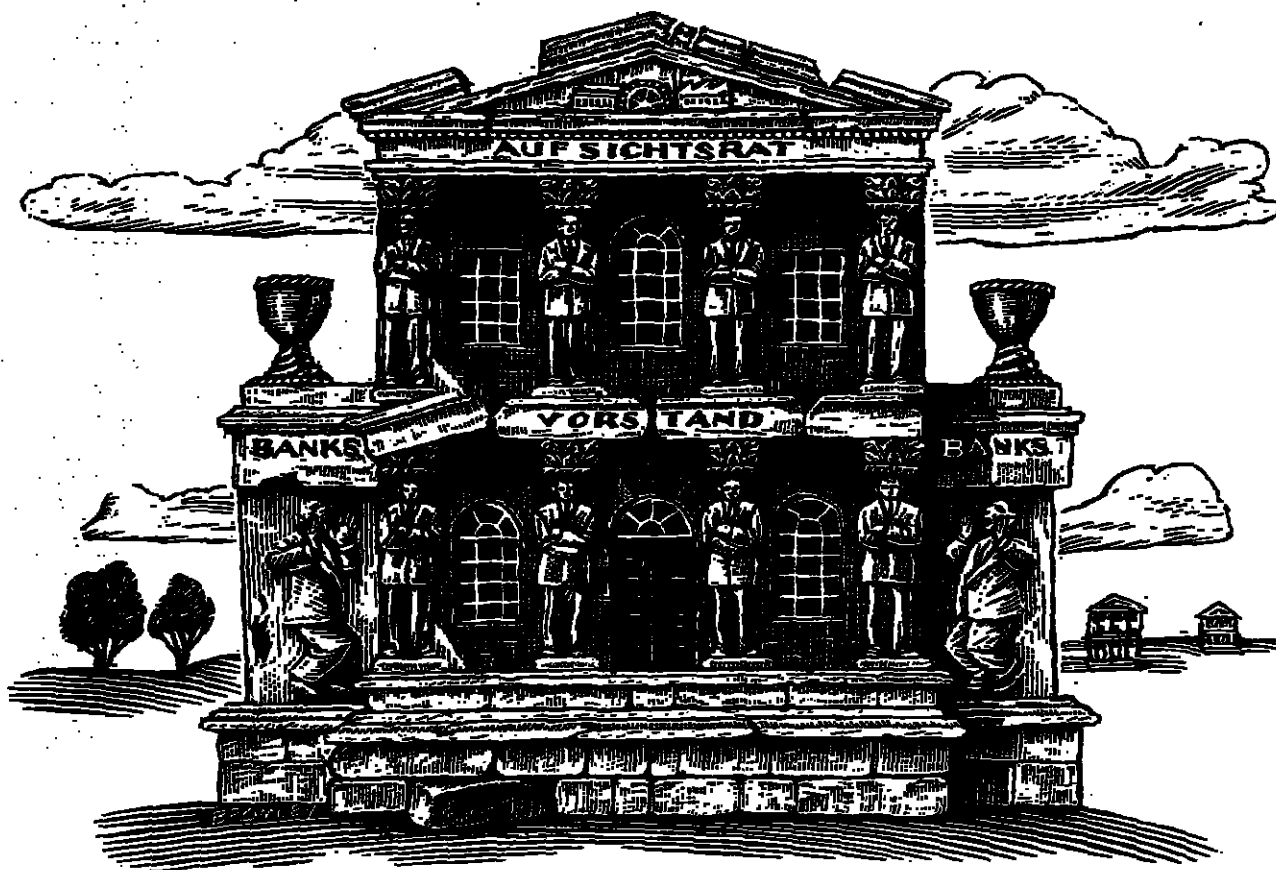
Two spectacular cases - Metallgesellschaft and Klockner-Humboldt-Deutz - have renewed discussion of both issues. Deutsche Bank, Germany's biggest bank, has holdings in each company and two of its directors head their supervisory boards.

Metallgesellschaft, an industrial and trading company, fell into heavy losses over US oil futures trading at the end of 1993 and nearly went bankrupt a year ago. It was only rescued with a DM3.4bn (£1.45bn) package put together by banks, led by Deutsche Bank. Arguments about why things went wrong still rage bitterly on both sides - and will continue in the courts - but among the important issues raised were whether the management kept the supervisory board informed of the risks, and whether the supervisory board magnified the losses by the way it organised the winding up of the derivatives-based oil contracts.

In the more straightforward case of KHD, the question has been how far Deutsche Bank (a big shareholder) and the supervisory board knew the extent of its financial difficulties before these emerged publicly last month. A capital restructuring package has been assembled to keep the company going.

Another cause célèbre is Borsam, the sports flooring group which collapsed last year with debts of DM2.5bn. It allegedly falsified its accounts for years, fooling auditors, creditors and outside directors.

The German board system dates in its present form from 1976 when Mitbestimmung (co-determination) gave shareholders and labour representatives an equal say on most supervisory boards, although the



chairman (usually from the shareholding side) has a casting vote.

But the practice of operating a dual board system - as opposed to the Anglo-Saxon approach of having a single or unitary board - arose late in the 19th century as modern industry was developing and the universal banking system, in which banks act as both deposit and investment banks, took hold in Germany. Ever since, the role of banks as shareholders and on supervisory boards has been subject to criticism when companies have fallen into trouble.

In the 1980s, problems at ASG (electronics), IBH (construction equipment) and Klockner & Co (trading) shocked the corporate community. The case of Volkswagen, hit by a foreign exchange scandal in 1987, also helped raise the reform banner. There were calls for greater use of corporate specialists - such as company doctors or consultants, accountants, lawyers and others with industrial experience - and greater

reliance on committees, especially in the tricky area of audits, as well as more frequent board meetings.

The latest upsurge of interest in the two-tier board system has revived such proposals and reawakened political interest. Last November's coalition agreement between the Christian Democrats (CDU) and the Free Democrats (FDP), the junior partner, included a passage on the need for corporate control through supervisory boards. It held out the possibility of a reduction in the number of non-executive seats that one individual could hold (currently 10).

But the government will be cautious about legal changes. "Careful corrections" are likely rather than a wholesale rewriting of company law. Rainer Funke, parliamentary state secretary at the justice ministry, told a conference in Frankfurt organised by DMD, the international business school based in Switzerland, and Frankfurter Allgemeine Zeitung, the German newspaper.

"We must not succumb to the idea that mistakes by individuals, even criminal activities of some, can be avoided by a change in the legal system," he added. Nevertheless the government was looking at ways of strengthening the system which he said was basically sound. The main task was to give non-executives more time to do their job properly and widen the circle from which they are drawn.

Because of their large shareholdings in industry, banks inevitably have an important role in supervisory boards. Many of their stakes derive from earlier corporate crises, as with Deutsche Bank's original stake in Daimler-Benz in the 1920s. The close links between banks and companies in a country where equity financing and share ownership is relatively under-developed means that stakes in industry and seats on supervisory boards are linked issues.

But some banks are trying to withdraw from the firing line. Deutsche Bank wants

fewer large holdings and more small ones, although capital gains tax is a hindrance to such diversification. In view of the growing complexity of industrial markets and fiercer competition, Deutsche Bank is also trying to lessen its role in supervisory boards.

Ellen Schneider-Lenné, a director of the bank, said bluntly and controversially at the Frankfurt conference that bankers should no longer take on chairmanships of non-executive boards.

"Industrialists tend to be better qualified because of their experience. The job has changed in depth," she pointed out, though, that only one in 20 supervisory board members was a banker.

Both she and Sir Adrian Cadbury, head of the corporate governance committee which drew up a code of behaviour for UK companies, thought the German and Anglo-Saxon systems would gradually converge. Schneider-Lenné said she would welcome such a code for German companies, so "non-observance of such a code would eventually be punished by the market".

In Sir Adrian's view, the growing need for large companies to tap the same international sources of capital will act as a force for convergence. German and other continental European companies might take from the UK model more open disclosure, transparency of accounts, and a better respect for shareholders' rights. UK companies would tend to take greater account of employees' interests, as well as those of shareholders, as part of a longer term view.

Institutions will obviously play a key role in this. Schneider-Lenné said it was characteristic of Anglo-Saxon institutions and their "sometimes extremely short-term orientation" that they often voted "with their feet" by selling shares rather than trying to influence the company.

But this was changing, with the size of shareholdings by UK insurance companies, pension and investment funds, and other institutions now so high that share sales could only depress the price. Institutions are not major shareholders in Germany, but the investment climate is changing as more attention is paid to equities. With only half the top 100 German companies quoted on the stock exchange, though, the scope for increased shareholder influence is limited.

Greater emphasis on shareholder value will not replace the importance of supervisory boards, but it could modify their role. "Although much scorn and mockery has been poured on the German system of surveillance, on the whole we can be pleased," said Schneider-Lenné.

Her confidence in the durability of Germany's two-tier system is probably justified until another crisis refuels the debate.

NED is the 'sounder off type', says one interviewee. "You can see a sort of frisson go around the board table - what's the bloody man talking about, he has not even been in the inside of our works".

Particular skills mentioned as critical to deliver non-executive influence included tact, logical argument and persuasion. "It is curious what makes a board listen to you on a subject," says one NED. "It may listen to you because they know you know about it. But they will also listen to people because they think that their judgment is good, is better in this situation than that situation."

Tim Dickson

*Available from Centre for Corporate Strategy and Change, Warwick Business School, University of Warwick, Coventry CV4 7AL.

Board behaviour in the UK

The role of non-executive, or part-time board members, is central to the debate about corporate governance in the UK. But are these people effective and, if so, what factors shape their influence?

Most discussion of the issue centres on the rules and regulations which directors must now follow - and non-execs in particular oversee - to avoid a repeat of the corporate scandals and excesses of the late 1980s. But in a recent paper Andrew Pettigrew and Terry McNulty of Warwick Business School's Centre for Corporate Strategy and Change have shifted attention to the more subtle question of behavioural dynamics at the top.

Their pilot study, part of wider research based on a sample of non-executive directors from the top 200 UK industrial and commercial companies and the top 50

UK financial institutions, asserts that there has been a perceptible tilt towards what they call the "maximalist" board. This model is typified by companies whose chairman or chief executive is the main boardroom "shaper" and whose small but carefully chosen group of non-execs work well together as a team.

Such individuals are generally powerful figures and familiar with the relevant business or its sector. They are allowed, indeed encouraged, to roam beyond the boardroom and develop informal information networks as part of developing a role. The board process of which they are part ensures that agenda items encourage

discussion rather than a one-way report back by the full-time executives.

By contrast, a "minimalist" culture regards NEDs as "frills and appendages" to corporate management, starving them of information and opportunities to contribute. The size and composition of boards, over-powerful chairman or chief executives and poor handling of meetings can all be responsible.

On the basis of in-depth interviews with 20 experienced part-time board members, Pettigrew and McNulty suggest crisis and surprise are still the most common spur to non-exec involvement. Saying no or preventing things happening also remains

easier than exerting positive influence, which requires a strong power base, real political will and interpersonal skills.

The "how to" of assertiveness - revealed in many of the comments of the individual respondents - is perhaps the most interesting feature of the research. NEDs, it makes clear, have to mobilise a variety of "power sources" - their external stature and prestige, the external legitimacy of groups such as shareholders or regulators, the authority that comes with membership of a formal board committee, or even the threat of public or private resignation - if they are to take the initiative. Knowledge and background are crucial. "The worst

Tampax knocked off the tennis court

Sponsorship. Now there's a tiresome business. There used to be a time when sponsorship was considered a sexy subject by people who ran newspapers. Some widget-maker only had to say he was going to sponsor the European lorry-drivers' championship or the UK pigeon racing marathon and editors would quiver.

News stories were ordered. Feature articles, too. In the 1970s I probably wrote 10 or 11 features about sports sponsorship. And my irritation grew.

My irritation grew because I am doubtless a marketing snob. As I started to learn about marketing, I realised that the bit I liked most was advertising - generally described as the above-the-line element of marketing communication. Advertising is fun. Advertising is big. In Britain, expenditure has raced past £10bn (it is booming at present, though hardly anyone admits it). Advertising sells products: it is an integral part of capital-

ism. Finally, it supports diverse and caterwauling media. Without advertising, you probably couldn't have democracy.

I am far less interested in below-the-line techniques. The main ones are: non-price-related sales promotions, direct mail, sponsorship and tele-selling. All are hideously boring. And they are much smaller than advertising. Roughly, for every £1 spent on non-price sales promotions or on direct mail marketing, £8 is spent on advertising; for every £1 spent on sponsorship, £26 is spent on advertising.

A large number of big-time marketing companies are said to be disillusioned with advertising, especially with its cost, and have been ferreting about below-the-line to see if they can get better value. I expect this is a fad, and that the benefits of advertising, some of which are measurable, will be rediscovered fairly soon.

Meantime, sponsorship is getting plenty of ink, and could even be improving its market share. But

MICHAEL THOMPSON-NOEL



sponsorship can be a minefield. For example, the women's professional tennis tour recently knocked back a sponsorship offer from the manufacturer of Tampax tampons. Although they have been without a global sponsor for a year, the women turned down a three-year offer of at least \$10m from Tambrands, the maker of Tampax.

"We were caught in a Catch-22 situation," says Martina Navratilova, formerly Queen of Wimbledon, now president of the WTA Tour Players' Association. "The players wanted to support it, but we came to realise that it was economically unfeasible. We couldn't risk losing

the local tournament sponsors, which is where our \$36m in prize money comes from, because they didn't want to be associated with a WTA tour presented by Tampax. It shouldn't be a stigma, but apparently it still is."

Her words throw a dowdy glare on those who run women's tennis, for the women have been seeking a main sponsor since ending their long and loudly criticised relationship with Philip Morris, maker of Virginia Slims cigarettes. Tambrands wanted to be the global sponsor, but failed to win support among tournament officials, including those at Wimbledon.

Anne Person Worcestor, chief executive of the WTA tour, says that even just considering Tambrands' proposal caused a great backlash. But a spokesman at Advantage International, the firm that was trying to find a new sponsor, says that women's tennis made a mistake in rejecting Tampax.

"Women's tennis had the chance to do something cutting edge, to lead instead of follow, and instead they've opted for the path of least resistance," says Harlan Stone, Advantage's executive vice-president.

He says it was not easy seeking a sponsor for women's tennis last year, when the sport was hurt by the absence of stars Monica Seles and Jennifer Capriati, and by lacklustre competition at the top. Seles has been sidelined since being stabbed in 1993 and Capriati was off the tour for more than a year with personal problems, including drugs. Remarkably, Tambrands was rejected even though the tour would not have had to use Tampax

as part of its official name.

"When we researched the possible image and impact this deal [would have] on the tour itself and on our tournaments' ability to sell sponsorships and broadcasting rights," says Worcestor, "we found that 75 per cent of the insiders and experts we polled felt this would have a long-term negative impact."

How strange. In the early 1970s, I dare say that the maker of Tampax almost never got its name in the papers, let alone imagined it was fit to sponsor the women's tennis circuit.

Yet those were simple times. For many years, I myself was not sure what tampons were. I used to see them in women's flats, often next to the hair drier, which made me believe they were something to do with hair curling.

But that was then. This is now. Tambrands must feel ill-used. On the other hand, if you have \$10m lying around unutilised, call Navratilova. She would really like to hear from you.

Andrew Hill

Telecommunications Forward Survey Programme 1995

- | | |
|--|----------------|
| 1. FT IT - Information and Communications Technology | March 1995 |
| 2. Asia Pacific Telecommunications | April 1995 |
| 3. Telecommunications in Business | June 1995 |
| 4. International Telecommunications | September 1995 |
| 5. New Broadcast and Communications Media | October 1995 |
| 6. Mobile Communications | November 1995 |

For further information or an early editorial synopsis please complete the form below and return it to: Alicia Andrews, Financial Times, One Southwark Bridge, London SE1 9HL or Fax +44 (0) 171 873 3062

My Particular areas of interest are (Insert numbers)
 I am interested for ☐ Advertising ☐ PR ☐ Reference
 Name Title
 Job Title Tel
 Company Address

MEDIA FUTURES

Newspapers learn to bypass the letter box

Stephen McGookin enters an online whirlwind

Some people say that print is dead. Whether that is true or not, the worldwide newspaper business is at the centre of a digital communications whirlwind.

With many newspapers launching interactive services, which allow two-way communication with readers, theories abound as to the industry's fate. There is a good deal of activity, but not a lot of direction.

Against this background, 700 newspaper professionals - mostly from the US but also from 25 other countries - met recently in Dallas for the sixth annual Interactive Newspapers conference.

During four days of brain-storming and white-bang presentations, the common theme was that the world's newspapers are increasingly looking to gain experience of a wholly different publishing medium, and to maximise revenue potentials beyond their traditional hard-copy base.

The number of US newspapers understood to be offering some form of interactive service - online, via fax or through reader-dialled voice information - has grown from 42 in February 1989 to 3,200 this month, according to an annual study by the Kelsey Group, co-sponsors of the conference.

The most popular caller-paid service provided by the newspapers in the survey was "voice personals", where readers can respond to electronic box-numbers for the price of a premium-rate call. The three other top phone-based services were horoscopes, sports and crosswords. When papers were asked about their intentions, electronic classified ads headed the list of planned phone services.

Lou Zimmers, president of Zimmers Voice Publishing in Cincinnati, Ohio, says: "It is rare for any mature industry to have the option to go into

new technologies and to do so quite inexpensively."

He believes that full online services should be the final element of an integrated new-media strategy for newspapers, with revenues created by the first stage being used to fund development of the next. His roadmap envisages an 18-month transition between a paper setting up a basic service such as voice personals to providing a full online service.

Steve Outing, publisher of an up-to-date digest of online newspaper activity, says about 80 US newspapers operate electronic editions. They do so either via the Internet, using a World Wide Web site, or in partnership with one of the large US online service providers, Prodigy, America Online, CompuServe and Delphi, which are expanding rapidly.

Prodigy offers 10 newspapers, including the Atlanta Journal and Constitution and the Los Angeles Times' Timeslink service, recently voted the best online publication by industry newsletter Interactive Publishing Alert. Dan Fisher, the LA Times' editor of online services, says that from the outset the online product must be "more than the newspaper". He says the LA Times wants "to become the leading local gateway for electronic commerce in our local market, while building upon and strengthening the newspaper franchise".

Prodigy plans to have a further "five or six" well-known newspaper titles available to subscribers by September. But while there might be advantages in terms of access, know-how and royalties for a paper in signing over its identity to a larger concern, Chip Bayers, managing editor of HotWire, says the online version of Wired,

the monthly computer magazine - says there is "not a lot of difference between individual newspapers" on Prodigy because overall control of design rests with the commercial provider.

Content, therefore, especially local content - is seen as the element with which newspapers can set themselves apart from other types of online information service.

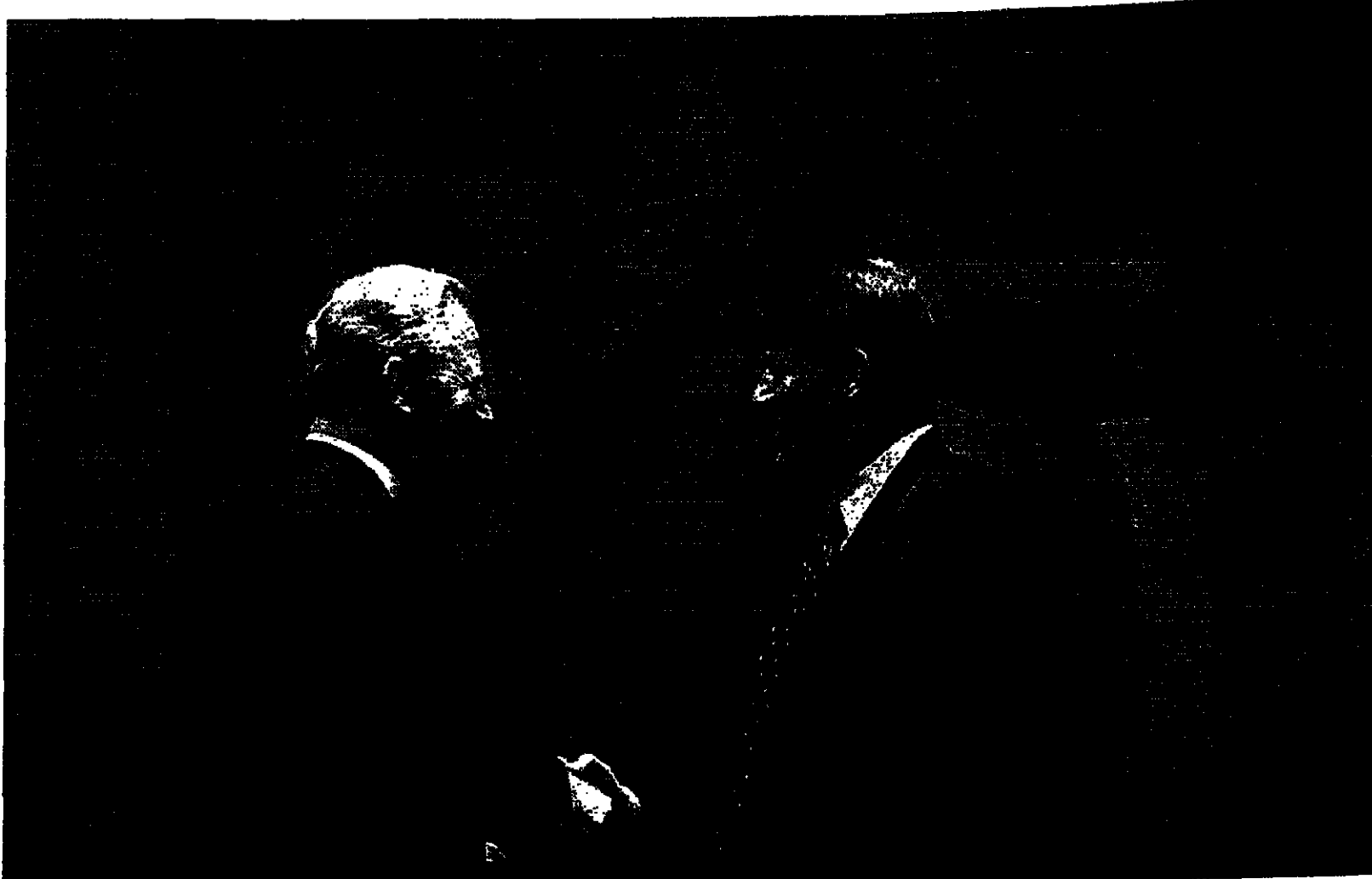
There is, however, the lurking spectre of "cannibalism", where the content of the electronic service impinges too greatly on, and reduces the circulation of, the hard-copy product. But even too much the other way by not providing enough for online readers to want to call up, and a paper can alienate its cyberspace readership.

There are two things on which most industry insiders could probably agree. First, there is no right or wrong way to approach electronic publishing. Different products and markets need different strategies. Second, no one has yet figured out the likely relationship between electronic newspaper publishing and advertising.

Result: it's difficult to say who is making money out of online newspapers, and how. The only speaker in Dallas who would say publicly that his product was profitable was Henry Scott, vice-president of new media at the New York Times, whose @Times service - he says - is generating "800,000 accesses a month" from America Online subscribers.

Retta Kelley of Prodigy says that for newspapers, setting up an online service is like building a boat while riding in it. "Something has to be very powerful to make readers want to go and turn on their computer," she says. Knowing what that might be is the difficult part.

Stephen McGookin can be contacted at steve@mcgook.demon.co.uk



Aiming for a 'shared vision of human enrichment': Jacques Santer (left), president of the EU Commission; and Al Gore, US vice president, in Brussels

First steps towards a structure for global communications

Alan Cane in Brussels sums up the G7 conference on the information superhighway

"I have come here with some trepidation," said Robert Allen, chairman of AT&T, the largest US telecoms carrier, speaking privately on the eve of the G7 ministerial conference on the information superhighway in Brussels at the weekend.

He was expressing the doubts of many of his fellow industrialists. "It is easy to agree on principles but less easy to implement them," he continued. "The devil is in the details and I have concerns about the commitment of some of the participants".

The Group of Seven leading industrialised nations' conference, which closed yesterday, was ostensibly about creating broader awareness of the information superhighway - a network of computers and databases linked by high capacity telecommunications lines knitting the world's nations in a seamless electronic web.

Topics discussed included ways of promoting fair competition, encouraging private investment, defining a regulatory framework and providing open access to networks.

The hidden agenda was the speed at which countries - especially those in Europe - were prepared to liberalise their telecoms regimes by tearing down the protection around state-owned monopoly suppliers and allowing open competition in infrastructure and services.

Jacques Santer, president of the European Commission, said in his opening address: "What we are aiming at is to construct a truly shared vision of human enrichment... For the benefits to be fully realised, competitive conditions will have to be fair and markets more open..."

In fact, the major European countries are committed to open competition by January 1 1998. But many feel progress is still too slow. During the conference, AT&T's Robert Allen said: "The 1998 target date is almost three years away. And three years is a long time in the fast moving world of information technology... Neither the dominant telecoms organisations of Europe nor their multinational customers can afford to wait three years for the benefits of competition. And we should bear in mind that declaring a market open does not in itself create a competitive market. That could take years beyond 1998. With-out resolve across the region, it

could take well into the next century."

Allen's impatience was understandable. AT&T has just broken off negotiations that could have led to the US company taking a stake in Groupe Bull of France because it saw no signs that France would open its telecoms market to free competition before 1998.

AT&T had hoped to trade support for Bull against a public telecoms operator's licence in France.

European business leaders shared Allen's concern. Lucio Stanca, head of IBM Europe, was worried that some countries would look for ways of delaying liberalisation beyond

1998. "The speed of Europe will be the speed of the slowest. This cannot be good for Europe. It will take strong leadership both in Brussels and in individual countries if Europe is to share this vision."

By the end of the conference - the first of its kind to concentrate on telecoms and information - the mood had changed, albeit slightly. Business people and politicians alike seemed to believe that the first faltering steps towards a global information infrastructure had been taken.

Peter Bonfield is chairman of the UK-based computer company ICL. He is also a member of the high level committee under EU industry commissioner Martin Bangemann which reported last year on Europe's role in the telecoms communications revolution. He expressed the views of many industrialists when he said

there had been "a real shift in the way people are thinking, even in the few months since the Bangemann report was published". It was the first time industrialists had been invited to share in the proceedings of a G7 conference. Ian Taylor, the UK technology minister, said the seriousness with which the issue was being taken had been underlined by the number and seniority of the industrialists attending.

They included Carlo De Benedetti, chairman of Olivetti, Haruo Yamaguchi, chairman of NTT, and Jean-Marie Descarpentries, head of Groupe Bull. The expectation before-hand had been that there

would be grand statements but few concrete proposals. This expectation was fulfilled.

But the European Commission announced that it intended to launch two new advisory groups: one, an information society forum, drawn from a wide variety of different groups, to work on the framework of the information society; second, a high level group of experts to contribute to the Commission's preparations for the economic and social changes anticipated in Europe from the information revolution.

De Benedetti committed the European Roundtable of Industrialists to prepare recommendations for speeding up the construction of the global information society to be presented to the forthcoming G7 summit in Halifax.

And a number of areas were chosen for the development of

There was concern over the possibility of a gap developing between "have" and "have not" nations. Charles Sirolis, chief executive of Teleglobe, a Canadian telecoms company, said one of the most effective ways to transfer knowledge and technology was through electronic networks, and suggested a concessional rate for developing countries within a worldwide fee structure, or through lines of credit arranged by the World Bank.

Lord Blakenham, chairman of Pearson Group, owner of the Financial Times, thought the cost of policing the information superhighway to prevent fraud and protect intellectual property might approach the worldwide cost of protecting physical property.

And Letizia Moratti, president of RAI of Italy, said it was wrong to believe that uncontrolled proliferation of transmission channels was bound to marginalise or supersede the role and duties of public services as they have developed in the European democracies.

The two will grow together. He admits there are likely to be early print-based casualties of on-demand publishing. "Traditional conference and scientific publishing, for example, seem to be on borrowed time. But he says that is only half the story. When the ranting about "electronics killing books" is over, on-demand publishing and its relatives may well usher in a renaissance for the book in all its forms.

Against all expectations, John Mahoney, director of computing and telecommunications at the British Library, welcomes on-demand develop-

ments. That seems strange from a man who boasts that the oldest item in his library's archive is a piece of tree bark 4,000 years old. But he quickly adds that "the latest thing we have in the archive was published this morning."

He says: "I don't think that the introduction of digital material and networking is going to displace the physical collection." But the new technologies have tremendous potential, he says, for opening access to libraries' collections.

Mahoney is busy creating "a world centre for the storage and access of digital texts" which will complement the expanding print-based archive. The two will grow together.

He admits there are likely to be early print-based casualties of on-demand publishing. "Traditional conference and scientific publishing, for example, seem to be on borrowed time. But he says that is only half the story. When the ranting about "electronics killing books" is over, on-demand publishing and its relatives may well usher in a renaissance for the book in all its forms.

is how to put it together for viable products," he says.

An estimated 164m hard-cover books alone pour into homes, offices and libraries in Britain each year. Will on-demand publishing stem this flood? And what will it mean for traditional libraries?

Against all expectations, John Mahoney, director of computing and telecommunications at the British Library, welcomes on-demand develop-

ments. That seems strange from a man who boasts that the oldest item in his library's archive is a piece of tree bark 4,000 years old. But he quickly adds that "the latest thing we have in the archive was published this morning."

He says: "I don't think that the introduction of digital material and networking is going to displace the physical collection." But the new technologies have tremendous potential, he says, for opening access to libraries' collections.

Mahoney is busy creating "a world centre for the storage and access of digital texts" which will complement the expanding print-based archive. The two will grow together.

He admits there are likely to be early print-based casualties of on-demand publishing. "Traditional conference and scientific publishing, for example, seem to be on borrowed time. But he says that is only half the story. When the ranting about "electronics killing books" is over, on-demand publishing and its relatives may well usher in a renaissance for the book in all its forms.

Against all expectations, John Mahoney, director of computing and telecommunications at the British Library, welcomes on-demand develop-

SIDLEY & AUSTIN SOLICITORS AND REGISTERED FOREIGN LAWYERS

Chicago
Los Angeles
New York

Washington, D.C.
Singapore
Tokyo

announce the commencement of our practice of English, American and European Community Law in our new offices in

ROYAL EXCHANGE
LONDON EC3V 3LE

New telephone: 0171 360 3600
Facsimile: 0171 626 7937

From February 27, 1995

Mark Angelson
John Edwards
Graham Penn
Drew Scott*
Howard Waterman

Gillian Andrews
Katherine Frew
Thomas Hunter
Geoffrey Perry
Anthony Poole
Ravi Takhar

Nicholas Brittain
Pia Friis
Victoria Keates
Robert Plehn
Sarah Smith
Elizabeth Walker

*joining at a later date

APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday For further information please call:

Andrew Skarzynski on +44 171 873 4054

Sam Morrison +44 171 873 4827

Jeanne Gerrard +44 171 873 4153

BUSINESSES FOR SALE

Appear in the Financial Times on Tuesdays, Fridays and Saturdays. For further information or to advertise in this section please contact:

Karl Lounyon on 0171 873 4780 or
Lesley Sumner on 0171 873 3308



سكاي من الامم

BUSINESS TRAVEL

Malaria protection

British Airways has pointed out that malaria protection is no longer offered free of charge on certain routes. The airline says that malaria protection is no longer offered free of charge on certain routes. The airline says that malaria protection is no longer offered free of charge on certain routes.

In flight destinations

Passengers who can save the time of a short flight should be able to book direct flights. The airline says that malaria protection is no longer offered free of charge on certain routes.

Travel card trial

A device to shorten immigration queues is being tested by airlines. The airline says that malaria protection is no longer offered free of charge on certain routes.

Stated under-used

London's Stansted Airport is widely under-used, in spite of its easy access to the City. The airline says that malaria protection is no longer offered free of charge on certain routes.

London-Belfast service

A new London-Belfast air service starts this week, after six months of peace in Northern Ireland which has boosted travel demand. The airline says that malaria protection is no longer offered free of charge on certain routes.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thu	Fri	Sat
Tokyo	11	9	12	10	12	12
Hong Kong	18	20	25	24	22	22
London	7	12	11	11	11	11
Frankfurt	5	8	10	9	8	8
New York	7	9	6	4	3	3
L. Angeles	18	18	19	20	19	19
Winnipeg	10	11	10	11	10	10
Paris	8	11	12	10	9	9
Zurich	5	5	5	5	5	5

Bonus of contention

Who should benefit from frequent flyer programmes? The employee who makes the trip (the way it usually works) or the company that pays for the ticket? This tricky issue has recently produced a row between Scandinavian Airlines System (SAS) and some powerful Scandinavian companies. SAS refuses to stop giving its Eurobonus scheme benefits to individual travellers. This has made the Swedish Business Travel Association (SBTA) so angry that it will ask the International Business Travel Association (IBTA) - a grouping of big corporations - to take the issue up with the European Union when the IBTA next meets in London on March 8.

Hugh Carnegie on one airline's row with corporate customers



duced its Eurobonus system in April 1992. The introduction of a year later of a parallel corporate programme, offering SAS corporate customers a rebate according to the value of their business, has not blunted the dispute. "It sharpened this year when two big Norwegian companies, Statoil and Aker, dropped SAS for their internal travel in Norway in favour of agreements with the independent airline Braathens SAFE. Subsequently, another Norwegian company, Norsk Hydro, said it had struck a deal with SAS which included an agreement that the airline would not pass on bonus points to Norsk Hydro employees flying on company business. The SBTA, which groups 80 of Sweden's biggest companies, quickly demanded a meeting with SAS to secure similar concessions. But SAS refused to

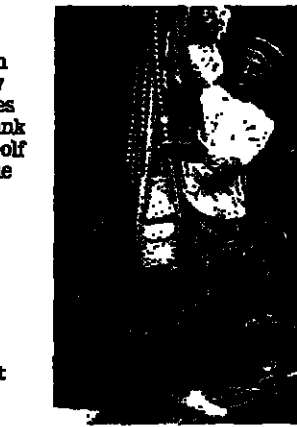
budge, denying any such agreement had been fixed with Norsk Hydro and insisting that it would not link the Eurobonus scheme with its corporate rebate programme. "We are very clear about our strategy," says El Kreimer, in charge of customer programmes at SAS. "All our competitors have these programmes. In order to compete, we have to keep the Eurobonus and corporate programmes separate." SAS insists that the Eurobonus benefits of free flights (and/or car hire and hotel stays) do not constitute a discount. "Bonus point trips are offered on an availability-only basis," says Kreimer. "They would otherwise have been empty seats. SAS does not save any money if bonus points are not used." She adds that if companies want to bar their employees from using bonus points earned on company business - or use the points for company travel instead - that is up to individual companies to arrange. "We cannot interfere with that." But the companies say it is hard to monitor what points are accruing to an individual. At the least, they want SAS to report the points earned to the company. Rosen says the SBTA is approaching other airlines competing on SAS routes to see if they can offer a solution. "We will continue to fight this issue because these schemes are wrong," she declares.

Smart Guide: Nairobi

Nairobi is no longer the elegant city which made it a magnet for European settlers and minor nobility. Its streets are pot-holed, traffic lights don't work and the buildings clustered around the small town centre have grown shabby through neglect. But it is still the wealthiest city in east Africa and the one with the best communications, hotels and banking services. Most hotels are situated in or near the city centre. Getting around is not a problem: the better part of your business will be conducted within a small radius, a walk or short taxi ride away from your hotel. Jomo Kenyatta airport is 20km outside the capital, on the road to Mombasa. On arrival, use the taxi services of the Kenatco co-operative. They have a stand at the airport lobby, are reliable and charge fixed rates for the ride into town. Hotels? The Norfolk Hotel, built in 1904, soon after the railway reached Nairobi, retains its colonial charm. The Lord Delamere bar on the outside terrace is virtually unchanged from the days when settlers would come down from the White Highlands to do business there and get plastered. It is still a popular watering hole. Try to stay in one of the 20 original cottages built around the inner courtyard (\$35 for a single bedroom cottage). The Nairobi Serena, across Uhuru Park, is also set in beautiful gardens, and has the best swimming pool and health club facilities in town (\$230 a room). The Grand Regency is

East Africa's wealthiest city

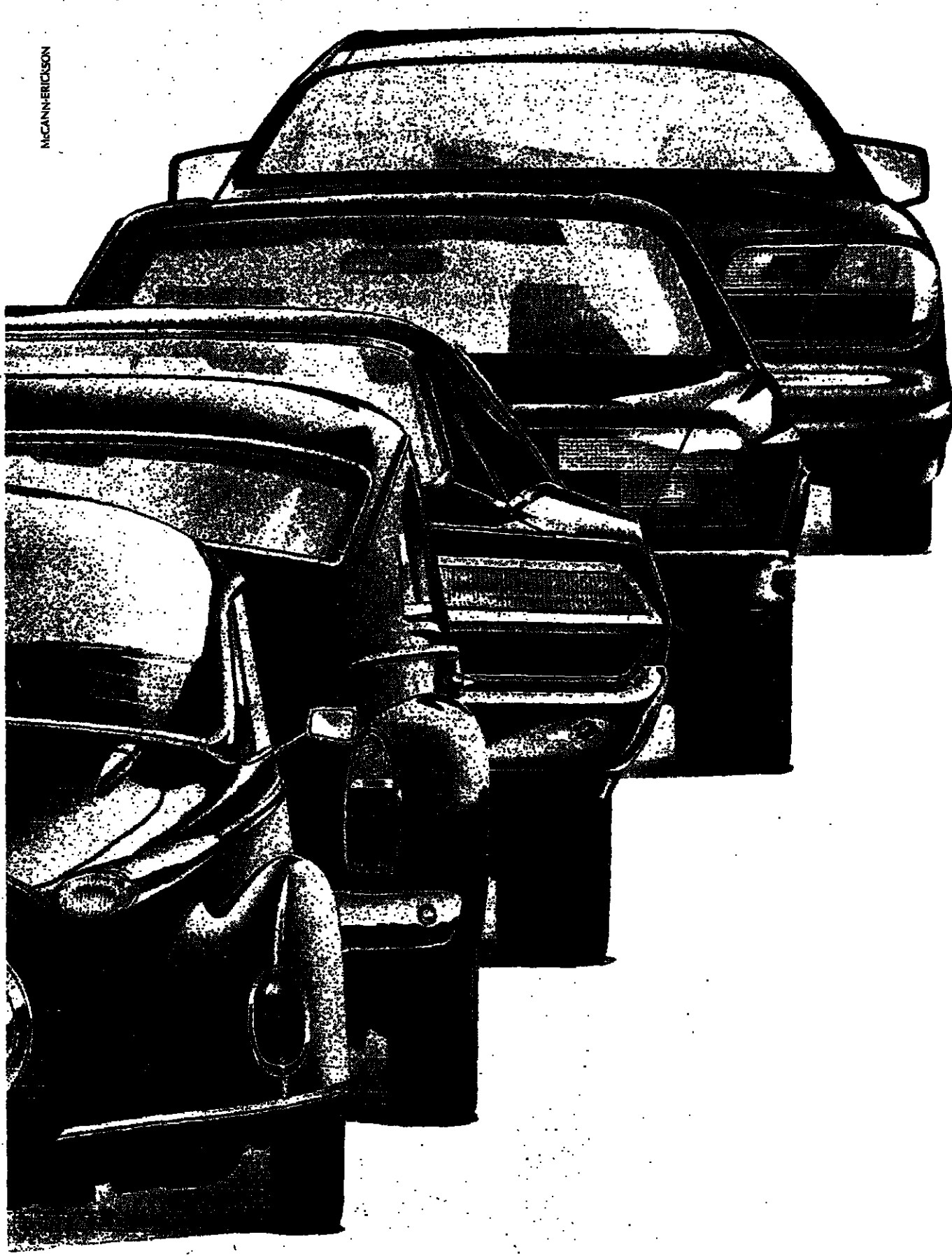
Nairobi's newest five-star hotel, a marble and smelted glass extravaganza built with illicit funds. Its owner is now in jail, but the hotel continues to function under Central Bank receivership (\$214 a room). Golf enthusiasts should stay at the Windsor Golf and Country Club, 20 minutes outside Nairobi, set in the midst of Kiambo's rolling hills and coffee estates (\$171 a room). How about restaurants? The Tambarind on Harambee Avenue is probably east Africa's finest fish restaurant (there is also a branch in Mombasa). Its Lamu crab, served plain or in a spicy ginger stew, is a favourite, as are its lobsters and langoustines, flown fresh each day from the coast. Game is a specialty of the Carnivore, outside Nairobi on the road to Langata. Zebra, giraffe, gazelle, wildebeest and crocodile are grilled over a large charcoal fire. The Carnivore bar also has lively bands and rock and roll nights on Wednesdays. Kenyan food is bland and uninteresting compared with its spicier west African counterpart. On the other hand, the large resident Asian community in Nairobi has given Nairobi some excellent Indian restaurants. Ethiopian



A giftshop in Nairobi cuisine is also well represented. Is there much entertainment? Nairobi tends to close down early: it is difficult to find a restaurant open after 10pm. The Casino on Museum Hill is a popular venue for the Asian community, as it also has a disco which plays a lot of Bangra music - a hypnotic kind of Indian reggae. Buffalo Bill's, the Zanzi Bar and Florida 2000 are popular bars/dance venues, although single men are likely to get harassed by prostitutes. Zairean bands - which play the best music in Africa -

often come to Nairobi. Check the Daily Nation for venues. What are the local quirks? Dress formally. Kenya is a very conservative society. And be patient: African time moves in a different way to European or American time. It is sometimes difficult to get appointments with government officials, although the business community is more straightforward. The bureaucracy can be frustrating. Be patient and never show condescension - Kenyans will be offended, but will not show it. What should I do if I have a spare day? If you have never been on a game safari and don't have time (such as a weekend) for a short visit to the Maasai Mara game reserve (which is to be recommended), keep an afternoon free for Nairobi's own national park. The main entrance is on Langata Road, 15 minutes out of town. You are very likely to see zebra, giraffe, gazelle, baboons, buffalo, ostrich, hippos, lions and various species of antelope. It is also one of the best parks for spotting white rhino. The concentration of wildlife is greatest in the dry season (August-September). It is also worth spending a day exploring the Great Rift Valley. The main road to Uganda passes through some spectacular scenery along the edge of the escarpment. Two hours out of Nairobi you reach Lake Naivasha, teeming with hippos and bird life. The Country Club serves a pleasant lunch.

Leslie Crawford



Back to back lights. And back again.

Extremely rigid yet easily mouldable, shock-resistant yet incredibly flexible, lightweight yet remarkably strong. The manifold qualities of plastics make them in many fields of modern research and technology an essential element of innovative solutions. With Degalan, Degussa has made a special high-grade synthetic material available to automobile manufacturers and their suppliers. Degalan sets new standards in translucence and brilliance. And it is virtually 100% recyclable. For instance, back lights made from Degalan can be reconverted into the original material - granules - with practically no loss in compound purity or volume. And that is how back lights can get back to being back lights. And back again. They just keep coming back in different shapes and sizes. For Degussa, it all began with gold and silver. Today, we shine in many more fields.

DOWN TO EARTH SOLUTIONS
Degussa

SPORT/ARCHITECTURE

Why stop hunting if it's in the blood?

Most of us learned in school that debate capable of changing minds on the subject of fox hunting is near impossible.

On Friday, the Wild Mammals (Protection) Bill goes before Britain's House of Commons, and could eventually outlaw fox hunting and other forms of hunting with dogs. Without the provision of government time, this proposal cannot become law. But its supporters hope to secure a public relations coup through a Commons majority. If abolitionists were henceforth able to say that even parliament was now against blood sports, could anyone seriously doubt that such sports would disappear from Britain within a year or two?

The £200,000 anti-hunting advertising campaign which began last weekend equates huntsmen with US serial killer Jeffrey Dahmer. It shows how hard the animal rights lobby is willing to play this game. Probably, nothing I write here will change anyone's mind. But, given a soapbox, it seems idle not to stand on it.

Perhaps the current zeal for ending a useful sport enjoyed for centuries in the British countryside may turn out to be a mood, no more – the equivalent of America renouncing drink for the decade of prohibition. Unlike prohibition, however, there can be no repeal.

If a subsequent generation decides we are wrong, there will be no turning back. More than 300 packs of foxhounds, representing generations of scientific breeding, will be sent abroad or destroyed. Some hunts are already quietly researching "emigration". Packs may go to Ireland, where hunting is a much enjoyed and esteemed sporting tradition.

Often, supporters of hunting choose to make their case in utilitarian terms. Britain's hunts provide 33,000 jobs, directly or indirectly, and pump £150m a year into rural economies which often do not have many alternatives.

Booming sports such as point-to-point racing, enjoyed by thousands of non-hunters every weekend, would disappear without the hunting that underpins them. Yet if that were all the hunters had to rest their case on, a sympathetic abolitionist/interventionist government

SPORT

KEITH WHEATLEY



would only have to introduce measures to alleviate the loss of income a ban on hunting would entail. Doubtless Brussels has money to help out as well.

But no sport should have to be defended with macro-economic arguments. It exists on its own terms, or not at all. The animal rights argument over foxes seems to be the thin end of a very large wedge. To use a lawyer's phrase, one can accept a "duty of care" towards one's pets or even to farm animals in a barn. They almost owe

The thought that hunting might be made illegal without my ever experiencing it is dreadful

their existence to man, and we could scarcely connive at their ill treatment.

Yet surely wild animals are different. We owe them nothing, nor they us. When we go into their world of copse and spinney on horseback, with dogs who may or may not follow our urgings, we return to our base roots, pretty much as we do when viewing a Quentin Tarantino movie in Chelsea.

I wouldn't hunt a fox with a rifle with a night scope but I can't see much harm in going out on "all fours". If this is really a question of morality and ethics, why is the town/country split so pronounced? Are urban humans so much better people than the rural folk in smocks and LandRover Discoveries? Why do Devon foxes have a greater right to life than Camberwell rats? No one has yet suggested that rodent-infested city-dwellers shouldn't be allowed to put trays of

the dreadful Warfarin down on the kitchen floor.

You probably think I am showing my true colours. Here is a man, you think, who spends half his time attending sports events we'd all love to be at, the other half riding to hounds accompanied by ladies in close-fitting jodhpurs and pink jackets. Eating pâté de foie gras to the sound of trumpets, as Sydney Smith might have put it.

Actually, I can't ride. I would love to hunt, but skill with the reins and a decent horse seem to be prerequisites, and growing up in suburban Manchester with compulsory rugby on Wednesdays and Saturdays didn't offer much scope.

But I will admit to a small involvement with the bloody terror. Occasionally at dawn on a winter Saturday my 12-year-old daughter and her pony go off with the local farmers' hunt. I hitch up the horse box and take them to the meet. I love the frost, the master's horn, the hounds' baying and scuffling around.

It would be wonderful to take part, and envy poisons my heart as I watch them canter off down the Eze Valley. Like most hunts they don't catch many foxes, but there are a few each season. Elise Wheatley is a hard woman-to-hounds, and doesn't seem bothered by the odd bloody corpse.

If you live in the country, fluffy pet cats depositing headless baby squirrels in the laundry room is a far more common occurrence than seeing the Silverton Hunt despatch Reynard. As Samuel Johnson might have said, the threat of abolition concentrates the mind wonderfully, and for me the thought that hunting might be made illegal without my ever experiencing it is dreadful.

This summer it will be riding lessons. In November, the chase. I shall report back in due course.

Michael and Patty Hopkins deserve equal recognition, writes Colin Amery

A knight without a dame

This is a plea for damehood. In a world of equal opportunities, the architectural profession lags miles behind in the recognition of female skills and the importance of the role of women. When Michael Hopkins, the architect of Glyndebourne, was rightly knighted recently, there was no reward for Patty Hopkins, despite the fact she is his architectural as well as marriage partner.

His practice has thrived because of her total involvement in design work and the running of the public and private sides of the office. It should have been Dame Patty and Sir Michael Hopkins.

In a recent article in Perspectives magazine – the architectural magazine that is now clearly leading the architectural debate – it was shockingly revealed that only 9 per cent of Britain's architectural workforce is female. Thirty per cent of doctors are women and 31 per cent of all solicitors.

Why architecture lags remains something of a mystery. I suspect it is the last bastion of male chauvinism, partly because almost all builders are male and partly because long training periods and long working hours seem to have been devised by men to keep them away from home and the family.

One architectural critic, now based in Scotland, who had better remain nameless, claims that women cannot see in three dimensions. This clearly explains the lack of women sculptors, painters and architects.

Dame Patty Hopkins has herself had an enormous input into the work of Michael Hopkins and Partners. From my agreeable experience of being in their company, sometimes in their office or their home, it is clear that both of them see everything in three dimensions and that Patty's contribution has been to make the work of the practice more approachable and accessible.

This is not to say that she does not follow a very disciplined approach to design. I have not forgotten the immaculate order of the Hopkins' Hampstead house, where the red and blue towels are always perfectly arranged. The domestic order speaks of a mind that sees in three dimensions, if not four.

However, Michael and Patty Hopkins did receive the royal gold medal of the Royal Institute of British Architects together, and this was undoubtedly a recognition of their joint achievements. It is now



Architects to the Establishment: the Hopkins' offices for the Inland Revenue in Nottingham

commonly said that they represent the acceptable face of modernism and have become architects to the Establishment. This is true.

The recent opening of the nearly completed offices for the Inland Revenue in Nottingham marks the final transformation of the firm from young radicals to official architects to the government.

When Michael Hopkins won the Financial Times architectural award some 15 years ago, it was for a small, metal-clad building for a modest brewery in Suffolk. But it was made clear then that he had ideas about construction and prefabrication that would place him in the top echelons of British architects.

I happen to believe that much of his success followed from his conversion of the former headquarters of the FT, Bracken House, close to St Paul's Cathedral in London. This was a listed building designed by a traditionalist architect, Sir Albert Richardson, but built as late as the 1950s.

The fact that it was based on a classical palace in Turin and adapted the technology of a newspaper printing plant to an Italian palazzo, clearly interested Hopkins. He

saw in Bracken House the potential of stone, bronze and "real" materials. He had always experimented with new materials – his Teflon canopies at Lord's cricket ground in London come to mind – but now, especially at Nottingham, these refined materials are combined with much more traditional ones.

In Nottingham, the scheme for our tax masters is a massive one. There are heavy brick piers and solid vaults. There are 40,000 square metres of offices for the Inland Revenue organised into six buildings on a kind of campus plan. The buildings cluster around one of the Hopkins' tent-like structures, which rejoices in the unappealing name of the amenity building.

At the joints of the long blocks there are circular towers of glass. The structure of the main offices consists of load-bearing brick piers – rather like his Glyndebourne scheme – which are built of traditional English bricks made in Furness.

Several Hopkins signatures can be seen in this building: the curved ends with their semi-circular roofs, the concrete soffits that increase

the thermal mass, and the general solidity contrasting with the one wild touch of the PVC tent structure. Some 1,800 tax gatherers will work in these buildings, which are handsome and cost £38m.

There is not so much evidence of the hand of Patty Hopkins in the Inland Revenue scheme, but her skills will be very evident in the new London parliamentary building which is growing on the site opposite Big Ben. Inside, there will be gothic vaults and a sense of continuity with the existing Palace of Westminster.

The Hopkins are undoubtedly a brilliant team, and they produced an excellent master plan for the Victoria & Albert Museum, which seems sadly to have been quietly abandoned.

The work of this team and their practice is the best example of British architectural pragmatism at work. They have learned from the past without compromising their convictions. Patty Hopkins has recently joined the Millennium Commission, which will spend millions raised by Britain's national lottery. Her influence there will be good – not just on behalf of architecture but on behalf of women.

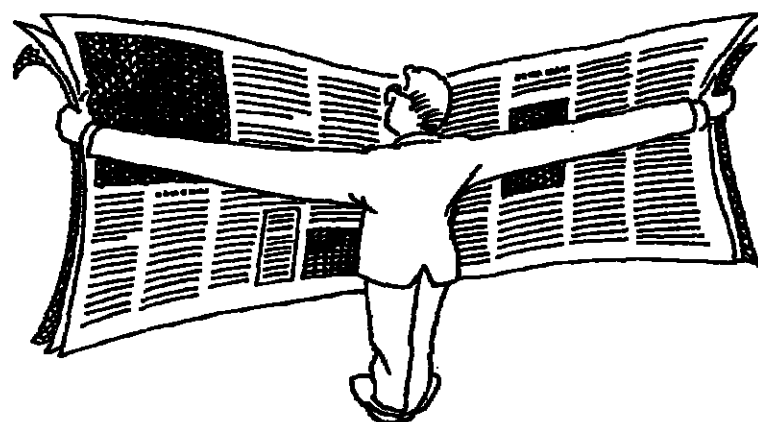
There's one thing scarier than the men from the Revenue. The men from the world's other Revenues.

- International tax rules are changing frighteningly fast. So fast that about the only way to avoid being overtaken overseas, is to have expert local tax advice constantly on hand.
- Ernst & Young's International 'Tax Desk' system makes that possible. By gathering tax experts from the world's major trading centres together, we can pinpoint the tax implications of anything your company does, anywhere in the world, both accurately and immediately. No need to jet dozens of people round the globe. No need to wait on time differences.
- With Ernst & Young, you can identify the issues which the world's tax men will raise, before they raise them.
- Call John Fairley on 0171-931 2294 or write to him at Ernst & Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

ERNST & YOUNG

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

How do you keep up with an expanding Europe?



Europe's essential online business information service from the Financial Times.

Now that the single market is a reality, the need for business information... on markets, on your competitors, on European legislation... has become more urgent.

So how do you keep up with all of the changes? And how do you separate the useful information from the time-wasting trivia?

You need FT PROFILE.

As a Financial Times reader, you already know where to turn for authoritative reporting on the issues and events that influence European business. FT PROFILE draws on this authority and on hundreds of other

equally important information sources to give you the facts you need – in seconds.

FT PROFILE is easy to use.

All you need is a PC, a phone line and access to FT PROFILE. It helps you sift through the millions of pieces of available information for the facts that can make the difference between a good guess and an informed decision.

To learn more about how FT PROFILE can enhance your perspective on business in Europe and the world, call us now, or simply complete and return the coupon to...

FT PROFILE
13-17 Epworth Street, London EC2 4DL,
Great Britain. Tel: +44 (0) 71 825 8000.

Financial Times Information Services
Nibelungenplatz 3, 60318 Frankfurt/Main,
Germany. Tel: 069/15 685 - 113.

Financial Times Information Services
Bureau De Vente Paris, 168 Rue De Rivoli,
75001 Paris, France. (1) 42 97 06 10.

Name _____
Job Title _____
Company _____
Nature of business _____
Address _____
Postcode _____ Telephone _____
Country _____

No. of employees ☐ under 50 ☐ 50 to 100 ☐ over 100
I already use online ☐ Yes ☐ No

FT PROFILE
BUSINESS INFORMATION
PART OF THE FINANCIAL TIMES GROUP

صكنا من الامل

OPENINGS

LONDON

Mauro Battioli brings his Lausanna Ballet to a wide audience in London at Sadler's Wells. The opening night to tomorrow night will feature Sylvia Banti and her troupe of dancers in a series of dances, including a new one by Battioli.

Art on Screen
A new series of films, 'Art on Screen', will be shown at the National Gallery. The films will be shown on the gallery's website and on television. The first film, 'The Mona Lisa', will be shown on the website on Wednesday and on television on Thursday.



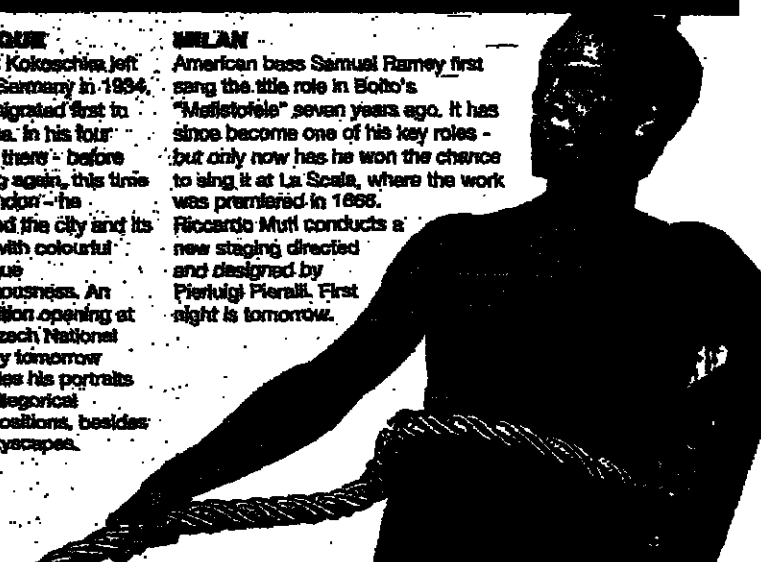
Sebastião da Penha was an early 18th century Venetian painter who trained under Bellini and was influenced by Giorgione and Michelangelo. The Prado has organised an exhibition of his work, currently in, or formerly from, Spanish collections. The show opens on Wednesday and runs till the end of April.

PRAGUE

When Koleschka left Naz Germany in 1934, he emigrated first to Prague. In his four years there - before fleeing again, this time to London - he painted the city and its river with colourful baroque sensuousness. An exhibition opening at the Czech National Gallery tomorrow includes his portraits and allegorical compositions, besides his cityscapes.

SILAN

American bass Samuel Ramey first sang the title role in Bohemian Rhapsody seven years ago. It has since become one of his key roles - but only now has he won the chance to sing it at La Scala, where the work was premiered in 1988. Riccardo Muti conducts a new staging directed and designed by Pierluigi Pirelli. First night is tomorrow.



A high-tech musical melting pot

Cité de la Musique is the fifth of the 'grands travaux' initiated by President Mitterrand. Andrew Clark reports

Nothing demonstrates the French government's cultural vision better than the Cité de la Musique, a FF160m (£18m) education and performance complex on the edge of Paris. Inaugurated last month by President François Mitterrand, it represents a huge investment in the future - for training young musicians, developing new audiences and encouraging cross-fertilisation between classical, popular and ethnic traditions.

The Cité de la Musique - the City of Music - is the fifth of six grands travaux initiated by President Mitterrand since he took office in 1981. Only the new National Library will be unfinished when he retires in May. Of all these monuments - including the glass pyramid at the Louvre and the Bastille opera house - the Cité promises to be the most practical and democratic. It embraces a concert hall with flexible acoustics and performing area, a new home for the Paris Conservatoire, the headquarters of the Ensemble InterContemporain, a high-tech musical museum, a music information centre open to the public, a national music teachers' institute and a residence for students.

"We want to bring together music education and performance, to be a permanent melting pot for young musicians and experienced professionals," says Brigitte Marger, the Cité's director. "We also want to reach a new and broader audience - people who are curious about music but would never go to a city-centre concert hall. And we want to bring down the barriers between various kinds of music."

The inaugural concert, featuring the Conservatoire Orchestra alongside contemporary and early music ensembles, was conducted by Pierre Boulez and William Christie. Other programmes have included North African music, jazz, ritual music from Japan and a BBC Symphony Orchestra programme of Stockhausen and Ives. Future plans include concerts by the Chamber Orchestra

of Europe under Claudio Abbado, a Steve Reich weekend and programmes of Balinese and Brazilian music. Abbado and Boulez will supervise a summer school.

Public reaction so far has been mixed. French music critics have dismissed the Cité's diversified programme as trivial and "demagogic", saying it tries to cater for too many tastes. Other commentators are sceptical about attracting a broader public to serious music.

There have also been varied responses to the revolutionary new concert hall, a pet project of Boulez seating between 800 and 1200. With its oval shape, mechanised wall-curains and sound-reflectors hidden above a ceiling-grille, the hall offers vast scope for acoustical adjustment, depending on the type of music and number of performers. This excites contemporary music specialists such as David Robertson, chief conductor of the Ensemble InterContemporain, who is glad to jettison "the whole idea of a concert hall as a classical place of worship,

in favour of an area where the public gets closer to the music and sound itself becomes a malleable substance".

But it raises one of the classic problems of contemporary music - the fact that changing the acoustic and stage lay-out often takes far longer than the music being played. Due to the delicacy of the sound-system and the experimental nature of performances so far, many visitors have been alarmed by the way the acoustic magnifies the slightest noise.

Despite these reservations, no one questions the enormous sums being spent. And there has been a unanimous welcome for the buildings. Designed by French architect Christian de Portzamparc, they comprise two adjacent blocks - one housing the Conservatoire and its 2,000 students of music and dance, the other holding two performance halls, the museum, offices and student accommodation. Unlike the other grands travaux, there are no dramatic gestures. The buildings

are asymmetrical but harmonious, with smooth off-white cladding and a combination of straight lines, curves and spirals. They are easy to use and fit into their environment.

The idea of the Cité de la Musique was born in the heady early days of President Mitterrand's Socialist government. There was an urgent need to move the Conservatoire out of central Paris, and the idea of linking it to a music establishment at the end of the 20th century. It's not fair to say for only one tradition of music or one type of audience. Going to a concert in the evening belongs to a culture which is not the culture of the people we want to reach. They have a huge curiosity for music, but they find traditional concerts too rigidly organised. They are asking for something more flexible.

Marger says the new museum, due to open in June, will play a vital role in meeting this need. Apart from housing the Conservatoire's collection of 4,500 instruments, it will have temporary exhibitions with CD-Rom technology, a small amphitheatre, a café and bookshop. "It will be a vast porte ouverte, in which people can see and understand something about music very quickly."

The Cité's schools programme has already made an impact. Renaissance specialists have led workshops in which children learn how to observe period style on their own modern instruments. There is a studio where young musicians can record what they have played, and a room where they build musical instruments.

Most of the money for this comes from the government, which has contributed FF118m towards running costs in 1995 - the second highest performing arts subsidy in France after the Paris Opera. A fifth of the budget comes from non-government sources. For the paying visitor, the most expensive concert costs only FF160, with extensive discounts for families and students. Marger says the programme for the first year is "a statement of what we want to do, even if we don't succeed". She defends the inclusion of big names in the concert programme, saying "you can't afford to be second rate. It's important for young musicians to have the chance to hear big artists, and the big names want to keep in touch with young performers." She also hopes that rock stars will play with other musicians at the Cité.

Her goal is to reinstate the original plan for a 2,700-seat concert hall, which was wiped out by financial cuts in the late 1980s. "You can't do really ambitious projects unless you have a big symphonic hall. There is no good concert hall in Paris, so perhaps we could provide a home for a resident orchestra. That's where you make money and reach the largest public of all."

cultural diversity. Why shouldn't they have a place of their own to go? Why should a city's cultural equipment be confined to the centre? That seems to me a form of prejudice."

Most of the Cité's public events take place at the weekend, and include rehearsals, workshops and afternoon concerts targeted at casual daytime visitors. Marger says that "in a music establishment at the end of the 20th century, it's not fair to cater for only one tradition of music or one type of audience. Going to a concert in the evening belongs to a culture which is not the culture of the people we want to reach. They have a huge curiosity for music, but they find traditional concerts too rigidly organised. They are asking for something more flexible."

Marger says the new museum, due to open in June, will play a vital role in meeting this need. Apart from housing the Conservatoire's collection of 4,500 instruments, it will have temporary exhibitions with CD-Rom technology, a small amphitheatre, a café and bookshop. "It will be a vast porte ouverte, in which people can see and understand something about music very quickly."

The Cité's schools programme has already made an impact. Renaissance specialists have led workshops in which children learn how to observe period style on their own modern instruments. There is a studio where young musicians can record what they have played, and a room where they build musical instruments.

Most of the money for this comes from the government, which has contributed FF118m towards running costs in 1995 - the second highest performing arts subsidy in France after the Paris Opera. A fifth of the budget comes from non-government sources. For the paying visitor, the most expensive concert costs only FF160, with extensive discounts for families and students. Marger says the programme for the first year is "a statement of what we want to do, even if we don't succeed". She defends the inclusion of big names in the concert programme, saying "you can't afford to be second rate. It's important for young musicians to have the chance to hear big artists, and the big names want to keep in touch with young performers." She also hopes that rock stars will play with other musicians at the Cité.

Her goal is to reinstate the original plan for a 2,700-seat concert hall, which was wiped out by financial cuts in the late 1980s. "You can't do really ambitious projects unless you have a big symphonic hall. There is no good concert hall in Paris, so perhaps we could provide a home for a resident orchestra. That's where you make money and reach the largest public of all."

Opera Janáček's hymn to nature

The Cunning Little Vixen is back at the Coliseum, and very welcome too. Janáček's tender, dispassionate little animal-opera is a tonic at the end of winter, and David Pountney's production - almost 15 years old now - still looks fresh and funny.

In fact Maria Björnson's sets and costumes have been "refurbished and re-made" for this revival. The silly hens are still Mrs Mopp cartoons, in kerchiefs and boots (although only one of them now has a tag glued to her lower lip); the dog is a huge, floppy soft toy.

The children who play the smaller animals - birds, insects, moles, fox-cubs - revel in their fanciful get-ups, if not in their most inaudible words.

The seasons roll by with minimalist fuss: the wintry dust-clothes shrouding the stage are yanked away down a hole, and for instant spring.

The Vixen herself is again Lesley Garrett, ultra-lively and in bright, commanding voice. This revival has been entrusted to Pountney's original choreographer Stuart Hoppes, and it looks choreographic almost to a fault.

There is a whiff of the Isadora Duncans in Miss Garrett's exuberant brandishing of the ostrich-stole that stands in for her brush, and the silver dragonflies preen like camp-classical visitors from the Folies-Bergères. Sara Fulgoni is the new dog-fox, all virile modesty and charm.

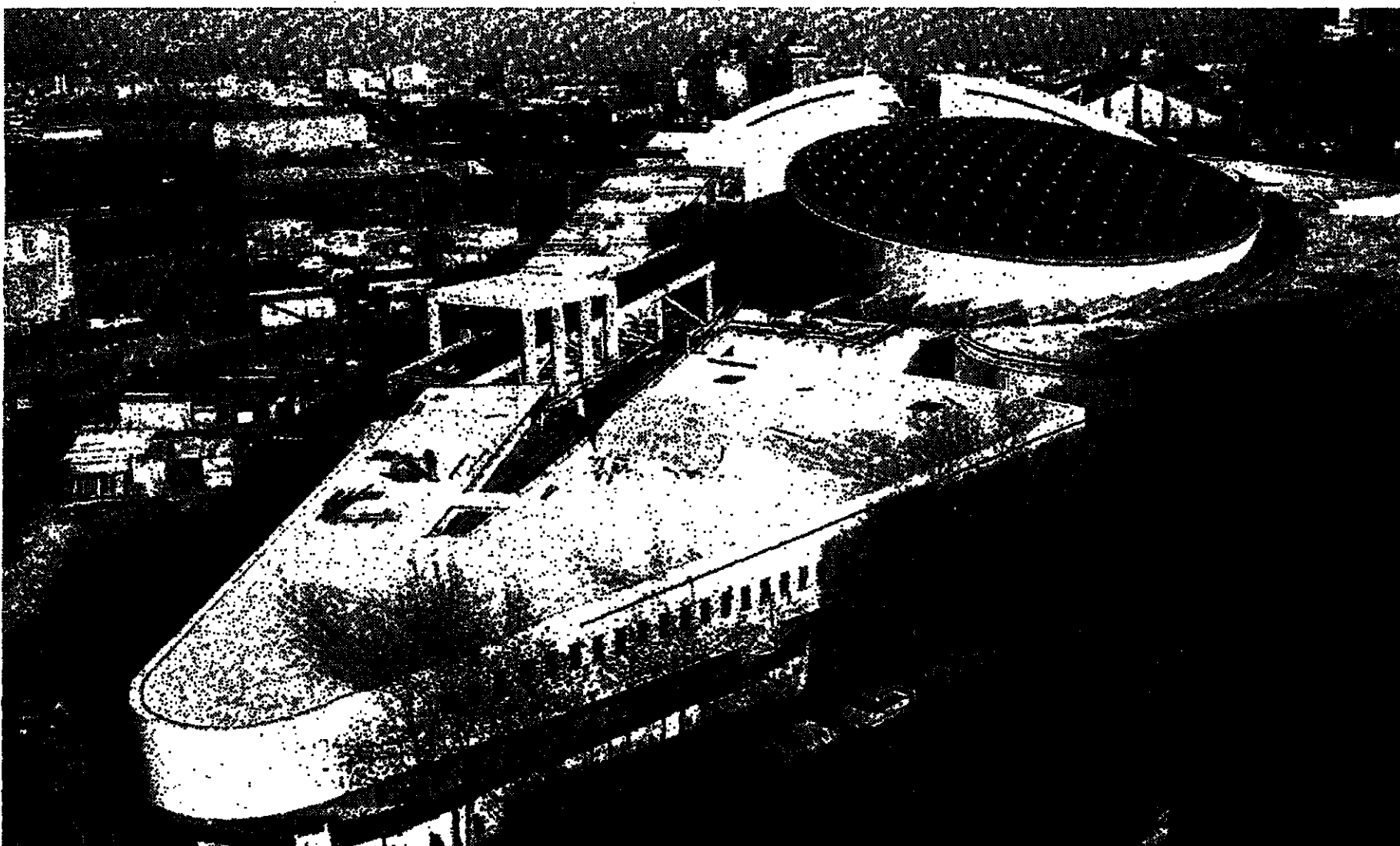
The conductor, Stephen Barlow, has a confident, incisive way with the music. One would never guess at the problems that Janáček's idiosyncratic scoring sets for the orchestra. In the raucous wedding-celebration, however, the off-stage chorus made a pallid sound where they ought to be in lusty competition with the band; we missed the full, explosive joy of the release.

The human characters are excellent, among them a particularly weebeegone sketch of the Schoolmaster by John Graham-Ball.

Nicholas Folwell, the new Forester, is tough and upstanding; with another performance or two, he may relax more warmly into his final peroration. It is, after all, old Janáček's benediction on the whole natural world, and it wants all the generosity a Forester can muster. It is nice to be seated home with the feeling that Nature is still in pretty good order.

David Murray

Revival sponsored by Flemings. Further performances March 2, 4, 8, 10, 13 and 16.



Paris's new music centre, designed by Christian de Portzamparc, aims to encourage cross fertilisation between classical, popular and ethnic traditions

INTERNATIONAL ARTS GUIDE

BERLIN

GALLERIES
Deutsches Historische Tel: (030) 215 020
● Art from the GDR 1949-1990: exhibition that looks at politically commissioned art in the old German Democratic Republic; to Apr 18
OPERA/BALLET
Deutsche Oper Tel: (030) 341 9249
● Les Intermittences du Coeur: ballet in two parts by Saint-Saëns. Choreographer, Roland Petit; 7.30pm; Mar 2

LONDON

CONCERTS
Barbican Tel: (0171) 638 8891
● Britains Evening: Sir Simon Rattle conducts the City of Birmingham Symphony Orchestra with violinist Maxim Vengerov; 7.30pm; Mar 4
● Britain at its Best: Yehudi Menuhin conducts the Royal Philharmonic Orchestra to play Elgar, Britten and Vaughan Williams; 7.30pm; Mar 3
● Pierre Boulez 70th Birthday Celebration: Boulez conducts the

London Symphony Orchestra with violinist Kyung-Wha Chung to play Ravel, Bartók and his own Figures, Doubles, Préludes; 7.30pm; Mar 2
● City of Birmingham Symphony Orchestra: with sopranos Faye Robinson and Cynthia Clarey and tenor Phillip Langridge. Sir Simon Rattle conducts Paval Haza, Schoenberg and Tippett; 7.30pm; Mar 3
● Philharmonia Orchestra: Christoph von Dohnányi conducts Brahms' symphony No. 3 and No. 1; 7.30pm; Feb 27
● The London Philharmonic: Franz Welser-Möst conducts Mozart, Bartók and Tchaikovsky; 7.30pm; Mar 2
● The London Philharmonic: Franz Welser-Möst conducts Shostakovich and Strauss; 7.30pm; Mar 5
Westminster Abbey Tel: (0181) 928 8800
● Music for Queen Mary: on the 300th anniversary of her funeral. Martin Neary conducts the Westminster Abbey choir and the New London Consort to play Purcell, Blow and Morley. Part of the Purcell tercentenary celebrations; 7.30pm; Mar 5

GALLERIES
Festival Hall Tel: (0171) 928 8800
● After Auschwitz exhibition of paintings, sculpture and photography produced by 21 contemporary artists in response to the Holocaust; to Apr 17
National Gallery Tel: (0171) 899 3321
● Spanish Still Life: from Velázquez to Goya. Exhibition of 16th-17th century Spanish paintings by artists such as Caravaggio and Zurbarán; to May 21

London Symphony Orchestra with violinist Kyung-Wha Chung to play Ravel, Bartók and his own Figures, Doubles, Préludes; 7.30pm; Mar 2
● City of Birmingham Symphony Orchestra: with sopranos Faye Robinson and Cynthia Clarey and tenor Phillip Langridge. Sir Simon Rattle conducts Paval Haza, Schoenberg and Tippett; 7.30pm; Mar 3
● Philharmonia Orchestra: Christoph von Dohnányi conducts Brahms' symphony No. 3 and No. 1; 7.30pm; Feb 27
● The London Philharmonic: Franz Welser-Möst conducts Mozart, Bartók and Tchaikovsky; 7.30pm; Mar 2
● The London Philharmonic: Franz Welser-Möst conducts Shostakovich and Strauss; 7.30pm; Mar 5
Westminster Abbey Tel: (0181) 928 8800
● Music for Queen Mary: on the 300th anniversary of her funeral. Martin Neary conducts the Westminster Abbey choir and the New London Consort to play Purcell, Blow and Morley. Part of the Purcell tercentenary celebrations; 7.30pm; Mar 5
GALLERIES
Festival Hall Tel: (0171) 928 8800
● After Auschwitz exhibition of paintings, sculpture and photography produced by 21 contemporary artists in response to the Holocaust; to Apr 17
National Gallery Tel: (0171) 899 3321
● Spanish Still Life: from Velázquez to Goya. Exhibition of 16th-17th century Spanish paintings by artists such as Caravaggio and Zurbarán; to May 21

Roy Miles Gallery Tel: (0171) 495 4747

● Anderson and Low: platinum-palladium prints of images based on classical themes, ranging from sculpture and Renaissance tableaux to geometrical studies; to Feb 28
OPERA/BALLET
English National Opera Tel: (0171) 632 8300
● Madama Butterfly: Puccini's opera, originally directed by Graham Vick; 7.30pm; Feb 28; Mar 3
● Rigoletto: Jonathan Miller's updated version of Verdi's opera where the duke is a Mafia boss; 7.30pm; Mar 1
● The Cunning Little Vixen: by Leoš Janáček. Original director, David Pountney; 7.30pm; Mar 2, 4
Royal Opera House Tel: (0171) 340 4000
● Der Rosenkavalier: by Strauss. Conducted by Andrew Davis, directed by John Schlingensiefen. Soloists include Felicity Lott/Anna Tomowa-Sintow as Prinzess von Werandberg; 6.30pm; Mar 1, 3
● La Bohème: by Puccini. Conducted by Simone Young/Paul Wynne Griffiths, directed by John Copley. Soloists include Angela Gheorghiu/Amara Thane as Mimì and Maria McLaughlin/Judith Howarth as Musetta; 7.30pm; Feb 28; Mar 2, 4, 6

THEATRE
Aldwych Tel: (0171) 836 8404
● Indian Ink by Tom Stoppard. With Felicity Kendal, Margaret Tyzack and Art Malik; from Feb 27 (Not Sun)
Barbican Tel: (0171) 638 8891
● New England: Richard Nelson's new play; 7.15pm; Mar 1, 2
Barbican Theatre Tel: (0171) 638 8891

● The Venetian Twins: by Carlo Goldoni in a new version by Ranjit Bolt, and directed by Michael Bogdanov; 7.15pm; Mar 6
National, Lyttelton Tel: (0171) 928 2252
● What the Butler Saw: by Joe Orton. Directed by Phyllida Lloyd, with John Alderton as Dr Prentice, and Richard Wilson as Dr Rance; 7.30pm; Mar 2 (7pm), 3, 4 (2.15pm)
National, Olivier Tel: (0171) 928 2252
● The Merry Wives of Windsor: by Shakespeare. Terry Hands directs his first production at the National. With Denis Quilley as Falstaff, Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mistress Ford; 7.15pm; Feb 28; Mar 1, 2 (2pm), 3, 4 (2pm)

MADRID

GALLERIES
Prado Tel: (91) 420 28 36
● Sebastião del Piombo: Venetian born artist of the Italian Renaissance. This exhibition explores his influence on Spanish painting during the 16th and 17th centuries; from Mar 1 to Apr 30

NEW YORK

CONCERTS
Avery Fisher Tel: (212) 875 5030
● New York Philharmonic with baritone Dmitri Hvorostovsky and conductor Valery Gergiev plays an all Russian programme of Mussorgsky and Rimsky-Korsakov; 8pm; Mar 2, 3, 4
OPERA/BALLET
Metropolitan Tel: (212) 362 6000
● Der Rosenkavalier: by Strauss. Produced by Nathaniel Merrill,

conducted by James Levine; 7.30pm; Mar 1, 4 (1.30pm)
● La Bohème: by Puccini. Produced by Franco Zeffirelli, conducted by John Ford; 8pm; Mar 4
● La Traviata: by Verdi. Produced by Franco Zeffirelli, conducted by John Ford; 8pm; Mar 2
● Simon Boccanegra: by Verdi. A new production directed by Giancarlo del Monaco; 8pm; Feb 28; Mar 3, 6
● Turandot: by Puccini. Produced by Franco Zeffirelli, conducted by Nello Santì; 8pm; Feb 27

THEATRE
47th Street Tel: (212) 307 4100
● Jelly Roll: adapted by Vernet Bagneris who also stars in this look at the musical life of Jelly Roll Morton; 8pm; (Not Sun)
Jean Cocteau Repertory Tel: (212) 677 0060
● The Cherry Orchard: by Chekhov. A new production directed by Eve Adamson; 8pm; to Mar 3

PARIS
CONCERTS
Champs Elysées Tel: (1) 47 23 37 21/47 20 08 24
● National Orchestra of France: with soprano Yvonne Kenny, tenor Anthony Rolfe-Johnson and baritone Gerald Finley. Arnold Oestman conducts Haydn's 'La Création'; 8pm; Mar 2
● Orchestre du Centre National des Arts du Canada: Trevor Pinnock conducts Schubert, Haydn, Boucicard and Mendelssohn; 8.30pm; Feb 27

OPERA/BALLET
Opéra National de Paris, Bastille Tel: (1) 47 42 57 50
● La Damnation de Faust: by

Berlioz. Conducted by Myung-Whun Chung and produced by Luca Ronconi. Soloists include Elvira Ure-Monzon as Marguerite, and Thomas Moser/Gary Lakes as Faust; 7.30pm; Feb 28; Mar 2, 5 (3pm)

ROME
OPERA/BALLET
Teatro Dell'Opera Tel: (06) 481601
● Così fan Tutti: by Mozart. The Royal Opera House, London staging directed by Jonathan Miller with conductor Evelino Pidò; 8.30pm; Feb 28

TURIN
OPERA/BALLET
Teatro Regio Tel: 011 8815 241
● A Midsummer Night's Dream: music by Britten, book by Shakespeare. Conducted by John Mauceri, directed by Alfredo Arias. In English; 8.30pm; Mar 3

WASHINGTON
CONCERTS
Kennedy Center Tel: (202) 467 4600
● National Symphony Orchestra: with oboist Carter Brey, Hugh Wolff conducts Mozart, Bartók and Dvořák; 7.30pm; Mar 2, 3, 4
OPERA/BALLET
Kennedy Center Tel: (202) 467 4600
● Manon: by Massenet/MacMillan. An American Ballet Theatre production; 8pm; Feb 28; Mar 1, 2

ZURICH
GALLERIES
Kunsthaus Zürich
● Deges-The Portraits: a major new exhibition; to Mar 5

WORLD SERVICE
BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV
(Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel:
07.00
FT Business Morning

10.00
European Money Wheel
Non-stop live coverage until 14.00 of European business and the financial markets

17.30
Financial Times Business Tonight
Midnight
Financial Times Business Tonight

Samuel Brittan

Case for simpler inflation rules



The British system of inflation targets is reaching a crisis point after an amazingly successful first two years. The Bank of England's official explanation of its policy puts a lot of emphasis on the gap between output and productive capacity, and the rate at which that gap is closing. This is highly illuminating in explaining the mechanisms which generate inflation or excess unemployment and the policies which can reduce them. But as an operational guide they are fatally flawed by extreme uncertainty both about how large the gap is and the underlying growth rate.

Now there is another complication, namely the existence of what almost amounts to a dual economy. In the traded sector which produces goods for export, there is on most estimates almost no spare capacity. Indeed, the traded sector may already be operating at a rate at which cost pressures are generated. On the other hand, the consumer sector is pretty much on its back.

Export-led growth is what most of the wise men have been crying out for over many decades. Not surprisingly, the general public, who would rather have more take-home pay for themselves, are not happy. But even the policy-makers are in a quandary. Do they tighten monetary policy to ease the cost pressures in the traded sector? Or do they look for an opportunity to ease policy to help the domestic consumer?

A further complication is that most of the inflationary pressures are not coming from the private domestic economy. The main reason why so-called underlying inflation is above the desired 1 to 2 per cent is the indirect tax increases imposed by the chancellor to reduce the Budget deficit. Without these, we would still be in the target zone, as is shown by the Bank of England indicator RPI-X, which excludes indirect taxes.

At present the Bank publishes a mass of indicators, but the route from these indicators to its policy advice is very far from transparent. If inflation targeting is to be rescued, some easy-to-monitor rule is required.

A surprisingly simple feedback rule has been suggested by Dr Peter Westaway of the National Institute of Economic and Social Research. It is that, in any quarter when the underlying inflation rate exceeds 2 per cent, base rates should be raised by one quarter of the difference. This process should be repeated until the target is reached, and reversed if the target is undershot.

The rule has the admitted disadvantage of being based on present inflation rates rather than future ones, but it has the great advantage of not requiring guesses about hypothetical magnitudes such as capacity utilisation or underlying growth.

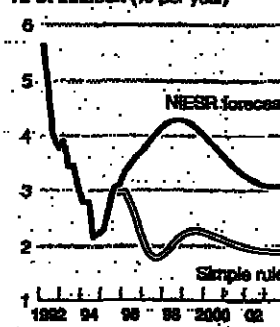
The simulations reproduced here are more up to date than those in the February NIESR Review. They assume that the rule comes into operation from the second quarter of this year. The version chosen assumes that it takes financial markets 2½ years to be fully convinced that the government will observe this rule. But a gradual learning process starts straight away. The results are favourable by comparison with the main NIESR forecast.

It is too late to prevent underlying inflation from rising to 3 per cent this year. But this is a peak after which, under the simple rule, inflation falls back to target. This compares with the main forecast where it rises to 4 per cent in the later years of this decade. Base rates do indeed rise again, but by less than in the main forecast where they rise to 8 per cent by next winter.

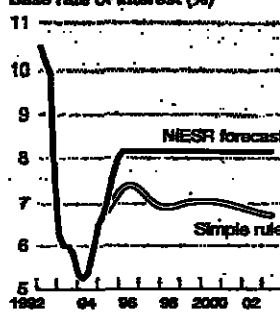
One of the most important mechanisms by which a better inflation result is generated is through an appreciation of sterling instead of the modest depreciation otherwise believed to be likely. This will become important later in the decade as confidence in the new rule builds up. Of course,

A simple feedback rule

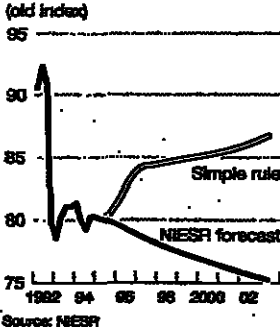
RPIX inflation (% per year)



Base rate of interest (%)



£ exchange rate index (old index)



Source: NIESR

if it were to be actually adopted, more research would have to be done - for instance on how the rule might have operated in the past, and not just compared with a forecast. Moreover, it would be more sensible to base it on RPI-X so that interest rates did not have to rise because sales taxes are increased to balance the Budget. Nevertheless as a believer in rules rather than discretion, I think this is the most promising approach seen since the demise of monetary targets and the exit from the ERM.

Nearly 20 years after Pol Pot's agrarian revolutionaries marched triumphantly into Phnom Penh, the Cambodian government is still struggling to erase the image of the Khmer Rouge killing fields from the perceptions of the outside world.

In recent months, energetic expatriate public relations consultants have been recruited to raise Cambodia's international profile. Their mission is to spread the word among would-be foreign investors that the country has changed. And, on the face of it, it has.

The imported luxury goods in downtown supermarkets, Mercedes cars, mobile phones, satellite dishes and steak houses are out of the reach of most Cambodians. But, as with the 5pm traffic jam that clogs Norodon Boulevard in Phnom Penh, they show how far Cambodia has come since Pol Pot tried to turn back the clock to "Year Zero".

In 1989, before Cambodia became enveloped in war, it had a higher per capita income than neighbouring Thailand. It even attracted more tourists.

Now Cambodians can only look with envy across the border, where Thais earn at least 10 times as much as they do. "We've lost 25 years of socio-economic development," says Mr Vichit Ith, who heads the recently established Cambodia Investment Board. "In order to catch up we have to move fast."

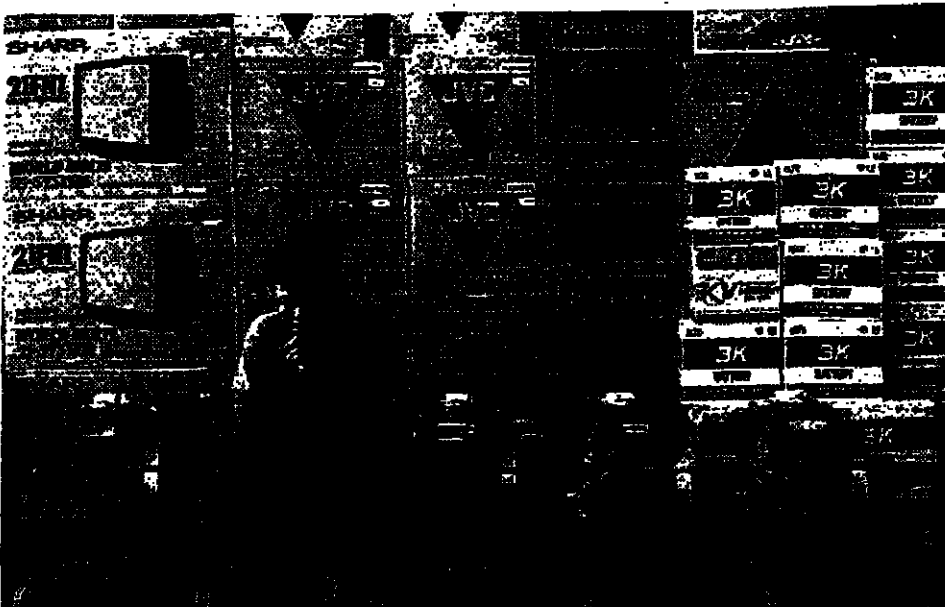
He travels the world hosting "investment roadshows". These are part of a \$1m (\$270,000) campaign aimed at alerting incredulous executives to the fact that "Cambodia is open for business", and that life in Phnom Penh has improved since they saw the film *The Killing Fields*.

There have been momentous political changes in Cambodia, too, since the UN-supervised elections in May 1993. For centuries the country had been ruled by a succession of god-kings, colonial administrators, military dictators, fanatical Maoists and communists. Today's democratic - if fragile - coalition government appears to represent a big improvement.

As Mr Strobe Talbott, US deputy secretary of state, put it on a recent visit: "For decades, Cambodia was not just the name of a place on a map, but a synonym for horror, despair and man's inhumanity to man. Now, with the emerging triumph of democracy, Cambodia is a word that means hope, promise, courage and the resili-

Cracks behind the prosperous veneer

Jonathan Miller on Cambodia's efforts to shake off its horrific past and attract investors



Luxury imports: a salesman waits for customers at his shop in Phnom Penh's central market.

ence of the human spirit." Given what Cambodians have been through - more than 10 years of the 44-month Khmer Rouge reign of terror in the 1970s - such words cannot be dismissed as platitudes from a visiting statesman.

But even aid workers, who have dedicated years to helping Cambodia get back on its feet, worry about the country's chances of staging a proper recovery.

Questions have been raised about the secretive nature of costly government deals with foreign companies. Among them are a \$1.2bn contract to build an offshore casino-resort, a big logging deal and a joint venture to form a new national airline. Terms and conditions of the contracts do not appear to favour Cambodia, and the government has committed money to some of these projects without the parliamentary approval that is required by the constitution.

There are allegations of high-level corruption and nepotism, the wholesale destruction of the country's natural resources, and political thuggery. Parliamentarians who ask too many questions have

been threatened and told to keep quiet.

While corruption might not raise many eyebrows elsewhere in the region, Cambodia - with its economy beginning to recover after more than two decades of war - cannot afford to have its national assets plundered and its scant financial resources ploughed into questionable contracts.

The US-backed right-wing military dictatorship of Lon Nol, who overthrew Prince Norodom Sihanouk in a coup d'état in 1970, was notorious for corruption. Mr Chhang Song, Lon Nol's information minister, has returned after a 20-year exile in Long Beach, California. He now heads an agency which he calls Save Cambodia Inc. "OK, so the Lon Nol regime couldn't claim to be clean," he says. "But, honestly, our government was puritanical compared with what you've got today. Now high-level corruption is official."

Mr Song is not the only one making such judgments. Foreign business people, aid workers and diplomats grimace knowingly when the subject of

government excesses is raised. "Corruption at every level of society has again become a way of life," wrote a former Australian ambassador, whose final report to his government was leaked to the press.

Last March, Cambodia's international donors pledged \$77m towards reconstruction. Only about half of that has been disbursed, but next month many of Cambodia's leaders will be in Paris at the annual donors' meeting urging them to pledge millions more.

During last year's meeting in Tokyo, Mr Sam Rainsy, the reformist who was then finance minister, won many supporters. He impressed donors with his calls for transparency, his emphasis on fiscal prudence and his ambition to extend the east Asian economic miracle to Cambodia.

Observers say his sacking seven months later was linked to the fact that he had made too many powerful enemies in his crusade against official corruption.

"It is criminal to continue to provide support to this government," Mr Rainsy said, this month, "without demanding that the government be respon-

sible to itself and to the Cambodian people. The donor community should use its leverage to help Cambodia's leadership stay on the right track." Nearly half the budget is funded by foreign aid.

Because every political party is represented in Cambodia's fractious coalition government, there is no parliamentary opposition and few effective checks and balances on those who hold the purse-strings of the nation. After losing his ministerial post, Mr Rainsy has become the country's self-appointed ombudsman, and his willingness to speak out puts him at risk from many powerful Cambodian enemies.

What worries Mr Rainsy - and a few like-minded politicians - is that the National Assembly increasingly functions as a rubber stamp. The \$410m budget for 1995 was rushed through parliament after a day's half-hearted debate.

It approved a big increase in military spending (which already accounts for half of government expenditure) while ignoring the fact that the army already controls vast but unknown revenues from timber exploitation. In the view of foreign economists, the budget pays inadequate attention to rural development.

Investment aimed at improving living conditions in the countryside is regarded by most foreign observers as the only way to end Cambodia's battle against the Khmer Rouge. But senior foreign aid officials believe the war is so profitable that neither side wants it to end.

Behind the veneer of relative prosperity in Phnom Penh, life for most Cambodians has not progressed much since the days of the god-kings. Diplomats note that the past two years have seen the re-emergence of a corrupt elite, many of whose members have returned from overseas exile. The judiciary, meanwhile, is far from independent and the government is struggling with the concept of a free press.

In a country where civil servants have to moonlight to supplement their average pay packet of \$20 a month, few Cambodians can expect to see the new 100,000 riel (\$40) bank-note which is about to be issued. It depicts a garlanded King Sihanouk, shaded by a royal umbrella, dispensing patronage and gifts to the kneeling masses.

"It's a case of back to the future," says a visiting foreign academic who studies Cambodia. "Nothing's changed."

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "line"). Translation may be available for letters written in the main international languages.

Better to say so near than so far

From Mr Oleh Havrylyshyn.

Sir, Your article "Ukraine at odds with IMF over deal" (February 22) misses the "news" in the story. That a country negotiating with the International Monetary Fund has not yet reached agreement is not unusual, and that until such agreement is reached differences exist, is an almost redundant observation.

The detail in the article about remaining issues is broadly correct, as is the assessment of the domestic political difficulties surrounding the measures in the IMF programme.

But a key part of the story, the important "news", is how much progress has been made and how close to agreement the two sides have come. It is also significant and interesting "news" that, finally, Ukraine, since the election of President Kuchma, has not only begun a significant effort at reform, but continues to move forward consistently, without reversal. The progress on stand-by discussions, and the imminence of an agreement are a fact, and evidence of the continued inertia of the reform effort. The small remaining gap to agreement is also a fact, but I dare say a less interesting one. Oleh Havrylyshyn, alternate executive director (Ukraine), International Monetary Fund, Washington, DC 20431, US

Tax, not interest rates, should be used to control demand

From Professor Bob Rowthorn and Mr Ken Coutts.

Sir, Our colleague, Wynne Godley, has explained (Personal View, February 21) that for the first time in many years the UK economy is on track for steady recovery with the right combination of export-led growth, with consumption growth checked by the phased tax increases of the government's fiscal strategy. The next stage of the recovery will require a large rise in investment, which is at present lacking, to increase capacity which will also help produce more jobs.

Interest rates should now be kept as low as possible to

encourage more investment, consistent with maintaining total demand growing at a steady rate. While interest rates may be used for fine tuning adjustments, they should not be used to make a significant adjustment to aggregate demand. If demand begins to grow too rapidly, for example when an investment boom eventually occurs, further tax increases should fall on consumption. The government must not put this strategy at risk by succumbing to the electoral temptation of consumption tax cuts in 1996.

Recent media commentary on the fall in the exchange rate is a reflection of Eurocentric

concerns. Sterling has remained reasonably stable against the dollar and the yen while it is the ERM currencies which have appreciated. The adjustment will help maintain buoyant growth in exports net of imports which the recovery strategy requires.

We think that it would be a mistake to use interest rates to support sterling at this stage. Bob Rowthorn, professor of economics, Ken Coutts, lecturer in economics, University of Cambridge, Austin Robinson Building, Sidgwick Avenue, Cambridge CB3 9DD, UK

Borderless EU is a reality already

From Mr Fergus P. Rooney.

Sir, I refer to your editorial, "Britain's borders" (February 15). I am an EU national (with dual Irish and UK citizenship), with permanent resident status in Japan. During the summer of 1993, I made a number of entries into the EU from countries outside the EU, more particularly:

- Tokyo-Amsterdam (by air);
- Prague-Dresden (by rail);
- Zgorzelec (Poland)-Goerlitz (Germany) (by foot), and;
- Prague-Toulouse (by air, with a change of aircraft at Amsterdam but without leaving the international transit hall).

Apart from walking past a manned passport control desk at Schiphol airport on arrival from Tokyo, where I showed my (unopened) passport, not once was I subject to any sort of identification or passport check on entering the EU.

There was no German passport check on the train from Prague to Dresden. On entering Germany from Poland, I passed through an unmanned border gate at Goerlitz, along with other persons entering the EU on foot. On arrival at Toulouse Airport, the passport

control desk was unmanned. By contrast, passports were checked on each departure from and arrival in Japan, the Czech Republic and Poland, and stamped on departure from Japan and arrivals in the Czech Republic and Japan.

Paradoxically, the one passport check carried out in the EU was at Toulouse Airport prior to an inter-EU flight back to Amsterdam.

Fergus Rooney, deputy general counsel, JDC Corporation, 4-34-12-106 Kami Kizumae, Setagaya-ku, Tokyo 156, Japan

South Korea attracted by rising UK productivity

From Mr Phillip Oppenheim MP.

Sir, Chris Pond (Letters, February 22) misses the point in his comments on the reasons why South Korean and Taiwanese manufacturers tend to prefer Britain to other EU countries.

Low labour costs do not necessarily mean low pay, but rather high productivity. Between 1980 and 1990 Japanese workers saw their average wages rise from 10 per cent of US levels to 110 per cent without any loss of competitiveness because they massively increased their productivity.

They achieved this in part through high education standards (produced, incidentally, within a fairly low-cost schools system) and a monetary policy designed to achieve sustainable growth and to encourage savings and investment.

In Britain, by contrast, lax monetary policies and poor general education contributed to our being near to the bottom of the league of leading industrial nations in productivity growth during the 1960s and 1970s, the late 1970s being a particularly poor period.

In the 1980s, and since then, our overall productivity growth has been better than

the G7 average and our manufacturing productivity growth was top equal with Japan.

As a result, whereas between 1974 and 1979, when productivity stagnated, the real take-home pay of a single man at the bottom 10 per cent of the earnings distribution fell slightly, a person in the same position has seen a real increase of 23 per cent since 1979.

It is Britain's improved productivity which has primarily attracted inward investment and it is improved productivity which has delivered sustainable higher pay for workers at all levels since 1979.

The only way to ensure better pay and more jobs is to have monetary policies designed to produce long-term, non-inflationary growth, allied to improvements in the quality of our education and training.

To pretend that there is some simple, no-cost remedy, such as the minimum wage or even more regulation, would simply replace low pay with no pay.

Phillip Oppenheim, parliamentary undersecretary of state, Department of Employment, Caxton House, Tophill Street, London SW1H 9NF, UK

To you, this may not look like a free Aer Lingus Premier Service upgrade to the US.



But it is.

When you use your American Express Card to buy a Full Fare Economy return ticket on our services from Britain to New York via Dublin, we'll give you a free upgrade to Premier service on both legs of your journey. That's a saving of £920. And when you use your card to buy a Premier return ticket on the same route, we'll give you a free Economy Return ticket to New York. We offer daily departures from nine airports in Britain to New York, giving you a wider choice than ever before. With a price of just £1,650 our Premier Service is the superior way to travel to New York.

Aer Lingus

For more information on this exclusive American Express Cardmembers offer or if you would like to become an American Express Cardmember, please call (01392) 429 555.

صكنا من الامم

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Monday February 27 1995

Body blow to Barings

More than two centuries of history have founded in three weeks. Barings, the banking group which includes the UK's oldest merchant bank, appears to have been brought down by a handful of risky contracts struck by a single trader on Asian exchanges. Until the details are clearer, it is hard to draw conclusions for banks and their regulators. But some preliminary lessons are possible.

The losses, which are believed to have wiped out Barings' reserves, say nothing new about the dangers of derivatives – financial instruments whose value depends on the price of an underlying stock, currency or commodity. It is hardly a secret that derivatives which bring unlimited exposure to the movement of stock markets – the kind apparently implicated in the Barings losses – are among the riskiest types.

The losses are, above all, a sign of a staggering failure in Barings' internal controls, which apparently gave one person the power to bust the bank. They come, ironically, just months after Barings' triumphant half-year results: at that point, the bank's success was attributed to business in Asia, and to avoidance of the volatile markets which had damaged its rivals.

What, then, should be done by regulators such as the Bank of England? Clearly, it is part of their job to guard against threats to the banking system. But there is no reason yet to think that other UK merchant banks have comparable exposure; it seems alarmist at this stage to discern a threat to the system. Although comparisons have been drawn with the secondary banking crisis of 1973-74, they are premature.

Better rules

Regulators have been under growing pressure to tighten rules governing banks' use of derivatives, and Barings' fate may increase those calls. But devising better rules is easier said than done. Short of banning banks' participation in the derivatives markets, it is hard to see how regulators can prevent such losses. Derivatives are fiendishly difficult to regulate because exposure fluctuates minute by minute; there is

no easily available measure of risk. Without having a representative on every trading floor, every day, a regulator cannot know banks' full exposure.

True, regulators can urge banks to adopt sensible procedures for controlling such risks, but those procedures will sometimes break down. For example, one frequent recommendation is that banks should conduct derivatives business through exchanges, rather than over-the-counter, to reduce the risk of counterparties defaulting. But the Barings case offers little comfort, as the trades were all carried out through exchanges.

Unfortunately, it is in the nature of the beast that searching for ways to quantify the risk from derivatives, or for procedures which diminish the risk, is likely to be a waste of time. Regulators might find it more fruitful to concentrate on isolating derivatives from activities which are central to the banking system.

Taxpayers' money

After the dust settles, it could well be worth the Bank of England's time to take a closer look at the exposure of commercial banks to speculation. Unlike Barings, these banks take deposits and have an integral role in the payments system. Heavy losses could threaten these functions.

Banking regulators should strive to avoid the possibility that commercial bank deposits, covered by deposit insurance, are used for speculation. There is no reason why taxpayers' money should be used to support banks' taste for gambling. Instead, trading in derivatives needs to be securely ring-fenced from other divisions of commercial banks. There is, indeed, a case for dividing banking into a low-risk, low-return sector covered by deposit insurance, and an uninsured sector for banks which intend to speculate.

There are, though, limits to regulators' ability to protect the system if banks' internal information is faulty. The spectacle of Barings' collapse may prove at least as effective as regulatory measures: for some while to come, in encouraging other banks to keep their books in order.

Germany's great expectations

The first engineering sector strike in eleven years is unlikely to plunge Germany into a crippling season of industrial unrest. But it is a reminder that the German economy, now flavour of the month among international investors, is finding it increasingly difficult to win similar plaudits at home.

As well as being one of Germany's most powerful unions, IG Metall also tends to be one of the loudest. Few believed that the early posturing of this year's wage negotiations would come to anything but the usual compromise. The union's targeted strike action, which began in Bavaria on Friday, has thus sparked fears that the impressive union moderation of the past two years will not live on through the recovery.

The dangers should not be overdone. Despite the large pro-strike majority in last week's ballots, the leadership appears to have been genuinely reluctant to strike over its demand for a 6 per cent wage rise. Likely as not, the employers' federation, Gesamtmetall, could have won both the desired cost-cutting measures and a more reasonable pay increase if it had agreed to discuss both issues at the same time.

Further reforms

Gesamtmetall was foolish to think that the union would agree further reforms of working practices while a 1995 wage increase was not even on the table. Last month's DGB union confederation agreement on wage and working hours flexibility showed that, despite the recovery, unions remain open to further reforms. The lesson of the strike is rather that members laden with the tax increases they have had to absorb will want to be given something in return.

The 64,000 D-mark question is now much. A three per cent wage increase this year would not recoup the real wage cuts accepted during the recession. It would, however, prevent a further all in real after-tax earnings following recent tax increases. Now that the rank and file have been enlisted, the engineering workers may hold out for more. But neither the Bundesbank nor the German unemployment can afford a higher going rate for the economy

as a whole. German central bank's usual response to an excessive leading wage settlement would be a fairly immediate rise in interest rates. Other recent developments have weakened the arguments for an early monetary tightening. Data released last week showed that annualised growth of broad money, M3, was only 4 per cent above the figure 16 months earlier. One cannot read much into the 5.8 per cent contraction on the fourth quarter of 1994, but the trend is clearly downward. At the same time, exporters are worried enough by the recent strength of the D-mark without the added effect of higher interest rates.

Price inflation

The rising currency ought to reassure the Bundesbank that some of the inflationary effect of recent increases in imported goods prices will be contained. Nevertheless, the latter have already contributed to an acceleration in wholesale and producer price inflation. Average growth in seasonally adjusted producer prices – which were stable in mid-1994 – averaged 2.8 per cent in the six months to January. The trend is that these pressures will feed through into consumer prices if growth continues at its present pace.

A further 3-4 per cent rise in wage costs could thus tip the balance in favour of early preventative action by the Bundesbank. But the wage round exposes a more general danger: that Germany's unexpectedly rapid recovery is fuelling popular expectations which the economy cannot fulfil.

With limited spare capacity, the central bank cannot afford to allow growth to exceed 2.5 per cent for very long. Against the background of a tight fiscal squeeze, hopes of lowering the 8.5 per cent unemployment rate therefore rest on leading manufacturing sector unions' willingness to forgo real, after-tax wage growth, and on more rapid job creation in the non-unionised service sector.

IG Metall and other unions have taken note of high unemployment rates in some past wage rounds. The government's thus far puny attempts to free up employment in the highly regulated service industries leave it dangerously reliant on the unions doing so again.

The new Eurostar train service linking London and Paris has been particularly busy lately. This is partly because of the number of defence ministers, businessmen and civil servants who have been shuttling back and forth to talk about how to rationalise Europe's defence industry.

Since the start of the year, Mr Roger Freeman, the UK's defence procurement minister, has been to Paris to discuss the issue; Mr Henri Conze, head of the French procurement agency has spoken on the subject in London; and Mr Michael Heseltine, UK trade and industry secretary, has led a delegation of senior businessmen to Paris to exchange views with their French counterparts on the future shape of the aerospace industry.

Such to-and-fros have not only been between Britain and France. Mr Freeman also had talks on the defence industry when he met his German counterparts in Munich recently. And more meetings are planned.

The jaw-jaw is illustrative of a growing realisation that Europe's industry must react to the decline in defence spending since the end of the cold war, and the sharp response of the US to reduced levels of defence procurement. "We have to make faster progress on this," says Mr Freeman. "Rationalising in Europe is not an anti-US initiative but a necessary change."

Industry in the US has cut its costs dramatically through a mixture of rationalisation, redundancy and corporate restructuring on a grand scale. US companies have also become much more aggressive in export markets in an effort to replace a reduced domestic workload. European manufacturers will have to find some way to respond if they are to be able to compete.

Unfortunately, getting to grips with the problem is fearfully complex because of the nature of the European defence industry.

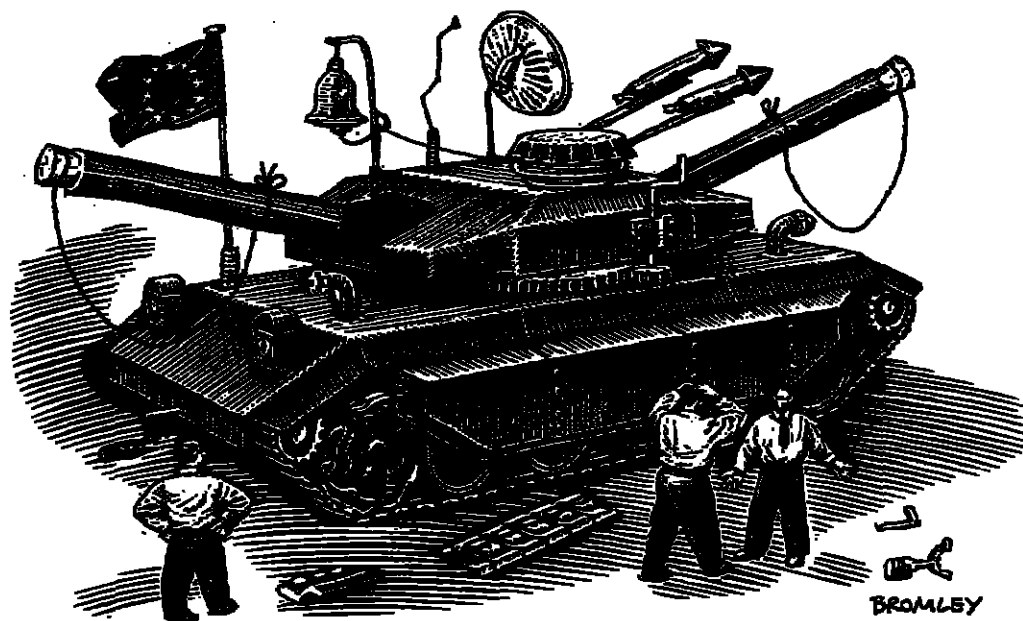
Europe is a patchwork quilt of armed forces with different equipment and different operational needs. It has governments with varying agendas and varying levels of defence spending. And it has private and publicly-owned companies which overlap to different extents in different products.

All of this contrasts with the position in the US, which has a single market and exclusively private-sector companies. Europe's problem is highlighted by the fact that it is still designing or producing three advanced fighter aircraft, three main battle tanks and two nuclear hunter-killer submarines. The US is only working on one of each.

Some tentative steps are being taken in the direction of rationalisation.

Europe's defence industry must rationalise to fight off aggressive US competition, says Bernard Gray

Drive to create order out of chaos



British Aerospace, after two years of hard bargaining, is close to a deal with Matra of France which would merge the two companies' missile businesses. Daimler-Benz Aerospace and Aerospatiale are in similar talks. BAE is to market Saab's Gripen fighter. GEC-Marconi, GEC's defence arm, and Thomson of France are considering pooling their sonar businesses.

More substantial progress has been made on cutting costs within individual companies, particularly in the UK. BAE has reduced the workforce in its military business from 48,000 to 31,000 over the past five years, and its sales per employee have risen by 50 per cent. GEC-Marconi has cut staff numbers from 57,000 to 40,000 in the same period.

In continental Europe, by contrast, entrenched employment rights and a political climate which opposes large-scale redundancies mean that companies there remain heavily overstuffed.

Those changes which have already been made in Europe are fairly small beer compared with the scale of restructuring in the US.

Employment in the US defence industry has fallen from 1.3m to 800,000 in the past three years. A spate of mergers and asset sales has created larger and more efficient companies.

The debate in Europe is now focusing on what more might be done. Much of the discussion has concerned whether cross-border mergers into single large companies making like products is the best way forward, or whether countries should concentrate on forming large national champions embracing all types of defence business.

Lord Weinstock, GEC's managing director, is a keen advocate of the second approach. His argument is that international structures to generate the required efficiency in the defence field are impractical. He believes that national security is in any event a responsibility of nation states.

By contrast, Mr Conze, the French procurement agency head, said recently in London that, the best way forward for the European defence industry was "through the formation of joint ventures between companies."

Between these two views are a range of people who think that national champions will not produce the necessary rationalisation and will tend to hold their governments captive for orders, but who also accept the difficulty of forging international structures.

In addition to these arguments, some new ideas are beginning to surface. Mr Freeman has suggested that specific military programmes involving collaboration between a number of countries could be handled by a joint project office. "This could run competitions between European companies to supply part or all of a weapons system," he says.

In what would be a crucial change, Mr Freeman says work in such cases would be awarded on the basis of capability and cost, rather than the traditional European method of allocating work on the basis of the amount of equipment each country agrees to buy.

That method is already being used for the Horizon programme to develop the next generation of frigates for the UK, France and Germany. Mr Freeman suggests that,

Sunset years for affirmative action

President Bill Clinton's decision last Friday to order a review of federal affirmative action programmes was politically astute. Most Americans readily accept that minorities and women once needed a special helping hand if they were to compete successfully in higher education and the workplace. But many people – especially disgruntled white males – are now beginning to lose patience. They do not believe that preferences based on race, sex and other group characteristics should persist indefinitely and regard them as a source of racial animosity, rather than a cure for it.

As so often, the national debate is being driven by events in California, where Glynn Custred and Thomas Wood, two obscure academics, have stirred intense controversy by proposing to put an anti-affirmative action initiative on the ballot next year. Their referendum would prohibit the state of California and its agencies from using "race, sex, colour, ethnicity or national origin as a criterion for either discriminatory treatment, or granting preferential treatment to, any individual or group..." According to a Los Angeles Times poll, 73 per cent of Californians would support the initiative; nationally, polls suggest that two out of three Americans have doubts about affirmative action.

The Custred-Wood initiative could help define next year's presidential race, just as Proposition 187, the anti-immigration initiative, helped establish Republican-Democratic battle lines last year. By announcing a review, Mr Clinton is trying to limit Republicans' ability to exploit the issue (white males voted decisively Republican last November) without committing himself to action that would infuriate the minority groups that form part of the Democratic electoral base.

Civil rights activists argue that racial equality remains a distant goal. They point out that blacks still earn a lot less than whites, are less likely to have a college degree and are less well represented in desirable professions such as medicine and law. Such arguments still have force, but people are beginning to question the crude emphasis on outcomes and the assumption that all groups are equally talented or motivated. Blacks may constitute 12 per cent of the population, runs the new wisdom, but that does not mean they are entitled to 12 per cent of every desirable position. Nor does it mean that any method of



MICHAEL PROWSE
ON AMERICA

promoting minorities is acceptable. Some methods certainly look dubious. Can it make sense, for example, for government agencies to offer preferential treatment for minority-owned companies? In what sense is an affluent black owner of a business more deprived than a poor white employee in a non-favoured company?

In their book *The Bell Curve*, Charles Murray and the late Richard Herrnstein raise serious doubts about affirmative action on the college campus. Looking at 26 top colleges, including Ivy League stars such as Harvard and Princeton, they found vast statistical differences in the scores of blacks and whites on the Scholastic Aptitude Test (SAT), one of the main criteria

for admission. The mean black score was 180 points, or about 1.3 "standard deviations," below the mean white score. This implies that the average black had a lower score than all but about 10 per cent of the whites admitted. The discrepancy was, if anything, bigger in post-graduate education.

Other things equal, top colleges should show some preference for minorities, say Murray and Herrnstein. But they maintain a bias of this magnitude is unhealthy – and not just for whites. The large gap in average abilities encourages a covert sense of superiority among white students while crushing the self-confidence of many blacks, who drop out in large numbers.

Nor is it just a matter of affluent white students being turned away to make room for disadvantaged blacks. Under the present rules, claim Murray and Herrnstein, to stand a chance of admission, whites from a poor working class background have to show considerably greater academic promise than blacks from a rich professional background. This is because the top colleges aggressively woo black students in order to fill unofficial quotas for minorities; whites enter a separate and fiercer competition for the non-minority slots.

provided countries can agree on a common specification, the idea could also be used for programs such as a new medium range air-to-air missile for the Eurofighter, and a new family of light armoured vehicles needed by France, Germany and Britain.

Mr Conze thinks that the way ahead is for joint ventures of the type already established between Matra and GEC-Marconi in space systems to be forged. This would allow national companies to form a network of separate alliances focused on individual projects.

Even critics of this approach acknowledge that it is practical and has been very successful for companies such as GEC-Alstom in civil power engineering and trains. But they also worry that it may not generate anything like the efficiency gains that US-style mergers between private companies can achieve.

In more radical vein, some are now questioning whether a lower level of business means that companies must inevitably merge or die. One senior official in the UK's procurement executive points out that employment at VSEL, the Barrow-based submarine-maker, has shrunk from 10,000 to less than 4,000 in a decade – yet the company has not lost the capacity to design and build sophisticated submarines.

He argues that companies could choose to run down, mothball or contract out large parts of their manufacturing, provided they have enough business to maintain design and engineering skills. They would not then have to carry the heavy fixed costs which force consolidation if a strong order flow is not maintained. "For me, he says, the idea of a critical mass below which you cannot go is meaningless."

While there is clearly some imaginative thinking going on, practical developments point up the difficulty of putting them into practice. Discussion about the Future Large Aircraft, the proposed European military transport aircraft, is already being dogged by how many FLAs each country will order and what war companies can expect in return.

The slow pace of such talks illustrates that a difficult task the European defence industry faces in its attempts to rationalise. Equally, a failure to take action will result in an increasingly uncompetitive industrial base which risks being marginalised in the face of aggressive US competition.

As one management consultant who studies the defence industry says: "We do not have to follow the US model to survive and no one sees the road forward clearly. But what is plain to everyone is that we have to do something."

OBSERVER

World Bank racing news

The race to succeed World Bank president Lewis Preston could be over in a week or so and the riders are jostling for position as they approach the final hurdles.

The job is in the gift of the US – so there are no foreign runners. And if the World Bank is going to be shaken up at last, then the assumption is that the next president will need two terms (10 years), which lengthens the odds against older runners.

Beyond that the race remains wide open. Wall Street investment banker James Wolfensohn was much fancied at the start. But the US Treasury's Larry Summers, Eximbank's Ken Brody, and Gerry Corrigan, ex-president of the New York Fed have been coming up fast and a late spurt by outsiders such as CS First Boston's Jack Hennessy, Citicorp's Bill Rhodes and Mario Comoro, the ex-governor of New York State cannot be ruled out.

On paper, Wolfensohn, 61, looks the best bet. His trainers are Robert McNamara, the former US defence secretary who went on to be one of the World Bank's most successful presidents, and Paul Volcker, the former Federal Reserve chairman. However, he has had no public

sector experience and his age is starting to count against him.

Summers, 40, a brilliant but abrasive former Harvard professor, has age on his side. But he has clashed with environmentalists and been attacked for his handling of the Mexico financial crisis although his fans think this is unfair. They argue that he has been a lone voice in the US administration calling for closer co-operation between the Fed and the Mexican central bank to avoid just the type of crisis which occurred.

If Summers moves, filling his slot at the US treasury could cause even bigger problems given the US Congress' current mood. That leaves Brody, who has pushed Eximbank into the front line of the US export drive and enjoys good cross party support. His biggest drawback is that he is a buddy of US Treasury Secretary, Robert Rubin. They spent years at Goldman Sachs and Brody's nomination may look a little too much like an old pals act.

Far East dream

Talking of succession, when is Sir Willie Purves going to hand in his keys to the chairman's office at HSBC Holdings? He has been running the bank since 1986 and at 63 holds the record as the

HongKong Bank's oldest chairman.

His predecessors have all retired when they were in their fifties but Purves still shows little sign of wanting to let go after 40 years with the bank. Even so the clock is ticking and the question of the next chairman is starting to vex City minds. In the past it has promoted its chairman from within and on this basis John Bond, 53, the chief executive, is the natural successor. However, times are changing. HSBC, as today's results will show, is now a giant British financial institution and its old ways of choosing its chairman may no longer be suited to its changed circumstances. It could follow the lead of other big British banks and opt for a non-executive chairman from outside. Indeed, Sir Adrian Swire, chairman of John Swire & Sons, one of Britain's most successful exporters to the Far East, has just joined the HSBC board. He would make an ideal figurehead if Bond is not felt up to the task.

Bitter pill

What's this, Martin Ebner, the maverick fund manager who has been making life a misery for the mighty Union Bank of Switzerland, facing a gaggle of dissident shareholders? The bow-tied corporate

governance evangelist got a taste of his own medicine on Friday when he chaired the annual meeting of BK Vision, one of his investment companies. He was asked to justify why BK Trust, another BK unit, was taking fat management fees while BK's shares plunged. What checks were there on conflicts of interest among BK units?

Most embarrassing was a proposal to elect a special board member to represent the punters, whose bearer shares have far less clout than the founders' registered shares. This was an uncanny echo of Ebner's demand last autumn for a director to represent UBS registered shareholders. Like UBS, he saw off the challenge calmly. "We were prepared. We knew that criticism would be organised," he said.

Gracing the earth

Fresh evidence that pop stars are more popular dead than alive. The University of Missouri's Jean Gaddy Wilson told a recent conference in Dallas that in 1977 when Elvis Presley died, there were 48 professional Elvis impersonators. Today, there are 7,328. If that growth is projected, by the year 2012 one person in four on the face of the globe will be an Elvis impersonator.

Financial Times

100 years ago

Belgium and the Congo
The preamble of the treaty for the cession of the Congo Free State to Belgium has just been published. It contains the particulars of the statistics connected with the establishment of the limits of the Congo Free State, and enters into the question of France's right of pre-emption etc. Among the resources which Belgium will be able to draw upon for the Budget of the Free State will be an annual subsidy of 1,000,000 francs granted by the King of the Belgians from his private purse.

50 years ago

International Monetary Fund
The reservations of the Australian delegation [to the Bretton Woods conference] were that the purposes of the Fund, which provide criteria for its management, place too little emphasis on the promotion and maintenance of high levels of employment, and too much emphasis on the promotion of exchange stability.

US to lift barriers to telecoms investment by foreign groups

By Alan Cane and Emma Tucker in Brussels

Investment barriers which have prevented foreign groups taking more than a limited stake in US telecommunications companies will be lifted this year, Mr Al Gore, US vice-president, said at the weekend.

But the opportunity would be open only to countries with telecoms regimes judged to be as liberal as that of the US. Mr Gore told the first ministerial conference on the information superhighway, organised by the Group of Seven leading industrialised nations in Brussels.

Ministers agreed on principles which sought to balance the need for an open, competitive environment against demands for broad access to the benefits of new technology. "Universal service is an essential pillar in the development of such a policy strategy," said the closing document.

Under Mr Gore's offer, foreign investors from qualifying countries would be able to buy up to 100 per cent of US companies. The UK and Sweden are the only



Al Gore: removing the investment barrier fundamental to US policy

European countries with fully liberalised telecoms regimes. The way would be clear, therefore, for British Telecommunications to extend its holding in MCI, the second largest US long-distance carrier, in which it has a 20 per cent stake, the maximum under the present rules.

Mr Gore's statement is likely to increase pressure on France and Germany, where state-owned, monopolist suppliers dominate the market, to liberalise before

the January 1996 deadline set by the European Union for open competition in telecoms services and infrastructure in the principal European countries. France Telecom and Deutsche Telekom are planning to link with Sprint, the third largest US carrier, to offer services to international customers. The US Federal Communications Commission has yet to assent to the deal.

Mr Gore said removing the investment barrier was fundamental to US policy which supported competition in open markets, allowing any company to provide any service to any customer. He said: "We are going to change and change this year. Whether by new law or new regulation, we intend to open foreign investment in telecommunications services in the US for companies of all countries which have opened their own markets."

Ministers at the conference generally welcomed the US initiative although it was noted that the US intention was to achieve multilateral removal of investment barriers rather than to lead by example. The seven countries also launched 11 international pilot projects aimed at showing the benefits of the superhighway. The projects focus mainly on education and training, electronic libraries, and linking national information systems to help manage natural disasters and the environment and global health care applications.

Conference report, Media Futures, Page 10

UK wants Europe to collaborate on weapons projects

By Bernard Gray, Defence Correspondent, in London

Mr Roger Freeman, Britain's defence procurement minister, has suggested a European project office could be established to run large international weapons programmes. If successful, it could evolve into a European defence procurement agency.

The suggestion is a counter to plans by the French and German defence ministries for a joint procurement agency. A joint project office could handle international collaborative programmes which were well-defined and had agreed specifications.

Mr Freeman said a new generation of light armoured vehicles needed by the British, French and German governments would be one suitable candidate for administration by such an office. Another is a new medium range air-to-air missile needed for the Eurofighter 2000.

A similar process to such a joint office is controlling the Horizon project to produce the next generation of frigates for Italy, France and the UK.

Mr Freeman said a key aspect of such an office is that it would place orders based on open competition, rather than in proportion to the amount of equipment ordered by each country.

The idea is part of a current debate in Europe about the future of the European defence industry after the end of the cold war and the decline in defence spending.

Mr Freeman said the UK would want to preserve its independent capacity in a small number of strategic areas, such as nuclear weapons, but that in many other areas he was content to see collaboration and interdependence between European partners.

He added that co-operation on weapons procurement did not mean a common defence policy between the partners. "It is possible to separate the way in which we purchase weapons from the roles we ask our forces to take on... this is a project-oriented approach, we are not talking about structures such as Nato or the Western European Union."

Compromise and political will would be required to make common procurement work. Britain, for example, has traditionally used trucks on some light armoured vehicles, but might consider using wheeled vehicles, as German forces do, if a suitable common design could be found.

Britain made a formal request to join a Franco-German team, designing a new armoured vehicle, at a meeting in Bonn this month. The land vehicles market is one of the most divided in the European defence industry and badly needs rationalisation, say defence analysts. It produces three types of tank and several families of lighter vehicles.

Mr Freeman wants governments to assist a business-led consolidation of the European defence industry as a whole.

Order out of chaos, Page 15

Ministers rally to defend lira after fall to new low

By Andrew Hill in Milan

Italian government ministers and central bankers tried to calm fears over the weekend that the crisis of confidence affecting the lira could deepen.

The lira sank to a new low of L1,120 against the D-Mark on Friday, in spite of Bank of Italy intervention, as investors sold a range of weaker European currencies and backed the D-Mark.

Bank of Italy officials said there was nothing new to justify heavy selling of the Italian currency. "It's raining hard. We've got the umbrellas open, and the raincoat on, but it's not as though there is a flood sweeping us away," one bank official was reported as saying.

However, investors' worries about political and economic tensions in Italy have not been dispelled by the central bank's decision to raise interest rates to combat inflation, or Thursday's announcement by Mr Lamberto Dini, the prime minister, of a L20,000bn (\$12.3bn) package of tax and saving measures, to supplement the 1995 budget.

Parliamentary debate of this mini-budget should begin this week but it is still not clear how allies of Mr Silvio Berlusconi, Mr Dini's predecessor as prime minister, will vote. Investment analysts are particularly worried at the life of the Dini government may be cut short before it has had a chance to tackle pension reform, one of the main structural problems blighting the economy.

Mr Augusto Fantozi, Italy's finance minister, defended the budget in an article in the newspaper La Repubblica and called for the support of all political parties. "However rich in technical ability, a government is naturally going to have some difficulty carrying out open-heart surgery on a patient while close relations carry on a violent argument in the operating theatre," he wrote.

Italian political commentators yesterday speculated Mr Berlusconi might toughen his line against Mr Dini's government of technocrats, because of a deepening public row with President Oscar Luigi Scalfaro. Mr Scalfaro has resisted Mr Berlusconi's calls for early elections, and at the weekend accused the former prime minister of threatening Mr Dini's government. Mr Berlusconi replied by accusing Mr Scalfaro of taking sides and using "offensive" language.

The crisis has also led to a new rash of conspiracy theories. The Christian Democratic Centre party, part of the last coalition government, has said that foreign predators were deliberately driving down the value of the lira so they could buy state-owned businesses cheaply in the forthcoming privatisation programme.

However, Mr Rainer Masera, budget minister, warned last week that the main problem was not an assault on the currency by foreign "enemies of the lira" but the potential loss of confidence by domestic investors.

THE LEX COLUMN

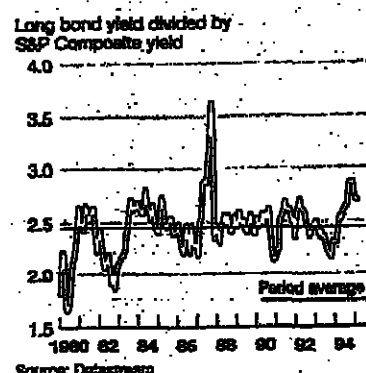
Barings blows

The Barings debacle should be every merchant banker's nightmare. A rogue trader blows the bank's entire capital and reserves by taking huge bets using derivatives. But precisely because this should be every banker's nightmare, Barings' internal controls have been shown to be woefully inadequate. Even the excuse that deception was used to conceal mounting losses is not good enough. Deception is a natural response when trading losses escalate, so controls need to be adequate to guard against it. The most important lesson of the crisis is that controls throughout the industry must be tightened.

Some will also say that derivatives markets need tougher regulation. Certainly, it is frightening how derivatives can multiply losses. In this case, the trader apparently not only gambled heavily on the Nikkei index rising, he added further to the risks by selling put options on the index when he needed cash to pay the "margin call" on his futures contracts as the Nikkei fell. The debacle is an object lesson in the dangers of abusing derivatives. But any move to tighter regulation must be careful not to kill the market properly used, derivatives can be a valuable way of hedging risks.

One unintended result of the debacle will be further consolidation of the investment banking industry. Even though Barings' capital and reserves have been wiped out, the basic businesses are sound. Baring Asset Management, if valued at 2 per cent of funds under management, would be worth \$600m or about the same as the loss Barings was nursing last Friday on its disastrous derivatives play.

US yield ratio



Source: Datastream

ning its hopes on a recovery in trading profits. It might do better to rely on self-help. Other banks have concluded there are secular rather than cyclical forces undermining long-term profitability. In stark contrast to UBS's apparent paralysis they have responded aggressively by cutting costs and refocusing their businesses.

UBS's shares, valued at about 13 times this year's earnings, are at a substantial premium to those of CS Holding and Swiss Bank Corporation. Unless UBS starts rationalising its cost base and improving its return on capital, that rating cannot be justified.

Rank

Rank's shareholders vote tomorrow on a deal which would improve cash flow, streamline its business and help fund a £1bn capital expenditure programme. Yet there has been considerable opposition to the sale of 40 per cent of its stake in Rank Xerox. Many investors are loath to see Rank sell out of its most successful investment. Nevertheless, as a passive minority investment in a non-core business, it was bound to go.

There are two problems with the deal. First, it crystallises the value of Rank Xerox, and many analysts have been disappointed it was so low. However, there was no likelihood of any one bidding against the majority shareholder, Xerox. In addition, unexpected tax savings, adding more than £300m to the value of the Rank Xerox stake, make up for any disappointment. Second, there are concerns over where the money will go. And this is hardly surprising, given Rank's estimated 9 per cent return on investment since 1990.

However, Rank can channel a portion of the £300m proceeds into developing out-of-town bingo halls, leisure centres and Hard Rock Cafés, where the returns on investment can be both rapid and substantial. Meanwhile, the economic recovery should start to come through in higher spending on leisure activities, where Rank has a broad spread of businesses. Its shares are trading at a discount to the rest of the leisure sector for 1996 - even when only dividend income from its remaining Xerox stake is included. Given the increased focus on its fast-growing leisure businesses demonstrated by the Xerox sale, the shares should do better.

UBS

There are two possible conclusions to be deduced from UBS's SF200m write-down on the SF1.3bn it spent on its own shares. Either UBS has used some dubious, though legal, tactics to ensure it outvoted BK Vision, its largest shareholder, in last November's proxy battle. Or the bank is pretty poor at picking stocks - between the vote and the year end the shares fell 10 per cent. Neither explanation casts the bank in a brilliant light. If the group did buy shares merely to neutralise them and so ensure its own management won, then shareholders can justifiably wonder whether their interests were enhanced.

The need for the sort of pressure BK Vision brought to bear against UBS is all too apparent from last Friday's results. The message 7.5 per cent return on equity is half the rate promised by UBS's chief executive. The bank is pin-

US markets

US markets are giving contradictory messages. The bond market is rallying because investors believe the Federal Reserve has done enough on the monetary front, or nearly enough, to curb inflation. Equities are being carried higher on the bond market's coat-tails: investors seem to forget that, if the Fed is successful in slowing down the economy, the prospects for corporate earnings growth will be rather dull. Meanwhile, the dollar is suffering because investors now think short-term interest rates do not have much further to rise while German rates are on the point of taking off. But if the Fed really is succeeding in knocking inflation on the head, that should be good for the dollar. After all, currencies such as the Swiss franc

This announcement appears as a matter of record only

February 1995



has sold its

Acetic Acid Operations

to

Acetex Corporation

a newly-formed Canadian company

The undersigned acted as exclusive financial adviser to Rhône-Poulenc in this transaction

Bankers Trust

Member of SFA

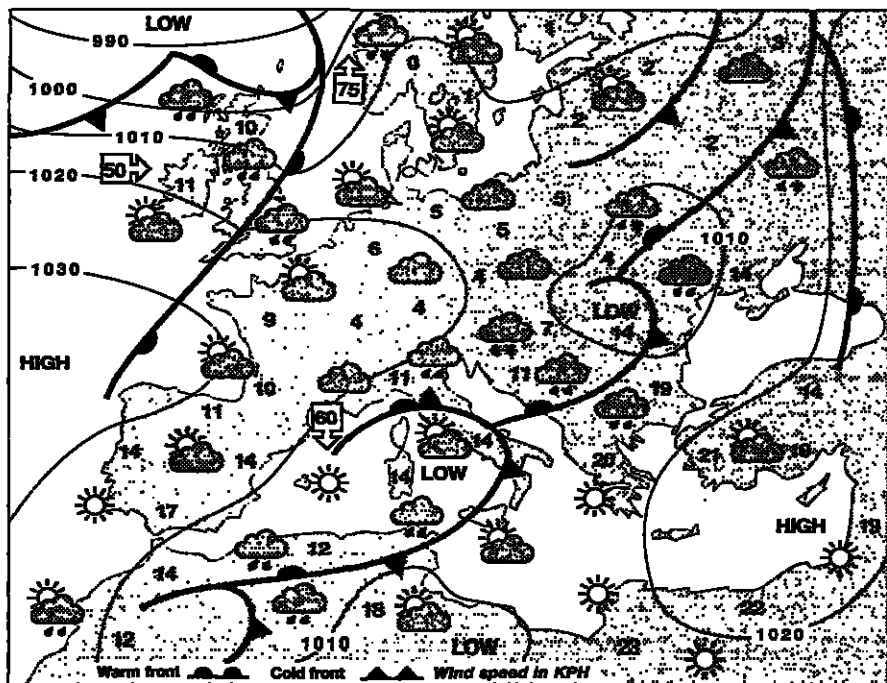
FT WEATHER GUIDE

Europe today

A frontal system from the Atlantic will bring cloud and rain to the UK. Southern Ireland and south-west England will have a little sun during the afternoon. Temperatures will reach 11°C in Ireland and Wales. The system will reach western and southern Norway this afternoon causing rain and strong southerly winds. A ridge over France and central Europe will give early morning frost and sunny spells in France, the Low Countries and eastern England. A series of depressions will produce cloud with rain and snow in northern Italy and the southern Alps. Spain will be dry and rather sunny with showers in the far north and in the south.

Five-day forecast

France and central Europe will be sunny and settled until Thursday. Ireland and the UK will have sun alternating with cloud and rain. A depression from North Africa will move north, causing cool and showery weather in Italy, southern France and northern parts of Algeria and Tunisia. Southern France is expected to have strong winds.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Maximum		Belling	cloudy	1	Caracas	fair	28	Faro	sun	16	Madrid	fair	10	Rangoon	fair	32	
Celsius		Belfast	rain	11	Cardiff	rain	9	Frankfurt	cloudy	5	Majorca	sun	13	Reykjavik	snow	0	
Abu Dhabi	fair	24	Belgrade	cloudy	15	Casablanca	showers	18	Geneva	cloudy	5	Malta	showers	20	Rio	sun	31
Accra	cloudy	32	Berlin	cloudy	5	Chicago	rain	8	Glasgow	showers	15	Manchester	rain	9	Rome	fair	15
Algiers	rain	13	Bermuda	showers	21	Cologne	fair	6	Glasgow	rain	11	Manila	thund	31	S. Francisco	cloudy	16
Amsterdam	fair	8	Bogota	cloudy	22	Dakar	fair	25	Hamburg	fair	6	Melbourne	cloudy	24	Sao Paulo	rain	7
Athens	sun	20	Bombay	sun	32	Dallas	fair	25	Helsinki	fair	1	Mexico City	fair	29	Singapore	showers	30
Atlanta	showers	18	Brussels	fair	7	Delhi	fair	23	Hong Kong	cloudy	18	Miami	fair	26	Stockholm	fair	0
B. Aires	sun	26	Budapest	rain	10	Dubai	sun	25	Honolulu	showers	26	Milan	cloudy	10	Strasbourg	fair	6
Buenos Aires	rain	8	Chengdu	fair	4	Dublin	cloudy	11	Istanbul	sun	17	Montreal	snow	-1	Sydney	cloudy	25
Bangkok	fair	26	Cairo	sun	29	Jakarta	rain	17	Kobe	cloudy	2	Moscow	cloudy	2	Taipei	showers	13
Barcelona	sun	12	Cape Town	fair	24	Edinburgh	rain	11	Jersey	cloudy	12	Munich	cloudy	4	Tel Aviv	sun	21
									Karachi	sun	28	Nairobi	sun	28	Tokyo	fair	11
									Kuwait	sun	21	Naples	fair	17	Toronto	rain	4
									Las Vegas	showers	18	Nassau	fair	25	Vancouver	fair	10
									Las Palmas	sun	19	New York	rain	7	Venice	rain	9
									Lima	fair	28	Nice	fair	13	Vienna	rain	7
									Lisbon	sun	15	Nicosia	fair	20	Warsaw	cloudy	5
									London	cloudy	7	Oslo	sleet	0	Washington	cloudy	13
									Luxembourg	fair	5	Paris	fair	8	Wellington	showers	16
									Lyon	cloudy	5	Perth	showers	25	Winnipeg	cloudy	-14
									Madeira	fair	18	Prague	cloudy	4	Zurich	cloudy	3

Frankfurt.

Your hub to the heart of Europe.

Frankfurt. Your hub to the heart of Europe.

Lufthansa

صكنا من الامم

Bryant Group
Invest in Quality
HOMES - PROPERTIES - CONSTRUCTION
021 711 1212

FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1995

Monday February 27 1995

ANIXTER
Global Provider of
Structured Networking Solutions
Tel: 01753 686884

MARKETS THIS WEEK



MARTIN DICKSON:
GLOBAL INVESTOR
Last week's signing of the emergency US loan agreement for Mexico and Wall Street's coincidental burst of interest rate euphoria provide a convenient rationale for taking stock of the battered emerging equity markets. Page 20



PETER NORMAN:
ECONOMIC NOTEBOOK
One decade that seems to hold true in international economic relations is that it is an ill wind that blows nobody any good. The recent crisis over Mexico could yet yield positive results, offsetting the bitterness it generated between the US and its main industrialised trading partners. Page 20

BONDS:
Investor anxiety over Italy's public finances continues to weigh heavily on its government bond market. While government bond yields have stabilised in most other European markets this year the yield risk premium on Italian bonds has risen to heights not seen for almost two years. Page 22

EQUITIES:
London - The UK stock market will be dominated this morning by the financial crisis at Baring Brothers. Other financial sector stocks will inevitably suffer from their involvement in the derivatives markets. New York - This week may be volatile for US stocks, as each item of economic data released could cause investors to reassess their beliefs about monetary policy. Page 23

EMERGING MARKETS:
Turkey - once a favourite of emerging market investors, it became an outcast after a sudden loss of confidence last spring wiped almost 50 per cent off the index as part of a wider financial crisis. Page 21

CURRENCIES:
If events last Friday were a harbinger of things to come, foreign exchanges are set for a busy week. The lira and peseta touched historic lows, the franc, sterling and dollar moved in that direction. Page 21

COMMODITIES:
London's International Petroleum Exchange is to relaunch its gasoline futures contract, amid the doubts of potential users that the revamped product will fit the bill. Page 20

UK COMPANIES:
Wembley, the debt-burdened stadium and greyhound track operator, is today expected to announce a boardroom shake-up as part of its long-awaited £120m refinancing. Page 18

INTERNATIONAL COMPANIES:
Kia Motors, South Korea's second largest carmaker, made a 1994 loss of Won58.6bn due to investment and marketing costs. Page 19

STATISTICS

Base lending rates	27	London recent issues	27
Company meetings	24	London share	30.31
Dividend payments	24	Managed fund	28.28
FT-A World indices	20	Money markets	27
FT Guide to currencies	20	New int bond issues	22
Foreign exchanges	27	World stock mkt indices	26

This week: Company news

BRITISH AEROSPACE Few surprises but exceptional items complicate picture

The headline figures of British Aerospace's annual results, due on Thursday, will come as little surprise to the stock market.

Bae revealed the main numbers when it announced a joint venture in regional aircraft with the Franco-Italian group ATR last month.

The company's pre-tax, pre-exceptional provisions profit is likely to be £185m (£204.1m) for the year to December 31, up from £71m a year earlier.

Bae is also likely to pay a 10p (8.3p) total dividend. It has seen a large cash inflow of about £540m for the year following the sale of Rover cars and a rights issue.

Operational cash flow is expected by analysts to have been broadly neutral. Exceptional items do complicate the picture, however.

The exceptional profit on the sale of Rover was £299m, which is reduced by provisions on the early repayment of debt, adjustment to the provision on the value of leases on civil aircraft, and the largest item, a £215m provision against the rationalisation of the company's regional turbo-prop operations.

The net exceptional loss is expected to be about £20m, giving a final pre-tax profit of £165m.

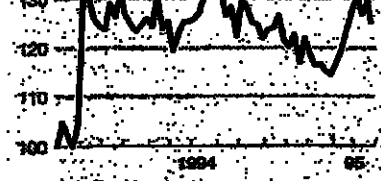
OTHER COMPANIES

■ **HSBC Holdings:** The UK-based international banking group, which reports its results for 1994 today, is expected to have made pre-tax profits of about £2.9bn (£4.6m), compared with £2.68bn in 1993.

The bank, which is the parent of Midland Bank of the UK is expected to have suffered from poor dealing income in treasury and capital markets operations in London. Shares suffered last year from its exposure to volatile dealing income.

■ **Abbey National:** The home loans and banking group will on Thursday

British Aerospace Share price relative to the FT-SE-100 All-Share Index



announces its 1994 results. Analysts expect the former building society, which became a bank in 1989, to produce pre-tax profits in the range of £85m (£1.4m) to £92m, compared with £704m for 1993. The total dividend is expected to rise to 16.8p-17.3p, from 14p.

■ **General Accident/Sun Alliance:** The two composite insurers will this week underline the revival in insurers' profits. General Accident is expected to post pre-tax profits on Tuesday of about £430m (£688.7m), against £286m. Sun Alliance has said it will take a £100m provision to bring forward projected losses from mortgage indemnity policies. Thursday's profit figures are forecast to reach £300m, against £222m. Analysts will focus on dividend policy as a guide to the groups' confidence about the trading outlook, with many premium rates under downward pressure.

■ **George Wimpey:** After optimism about the UK housing market a year ago, the slowdown in housebuilding activity in the latter half of 1994 will take some of the shine off the builder's annual results, due on Thursday. The strong first half should still sustain a solid improvement in pre-tax profits: analysts are looking for £40m-£45m (£68.5m-£71.5m), up from £25.5m.

■ **Zeneca:** The pharmaceuticals and bioscience company, is expected to deliver on Thursday 1994 pre-tax profits of at least £750m (£1.2m), excluding £100m of exceptional restructuring costs and profits on disposals.

Nicholas Denton finds there are more jobs now in investment banking than two years ago

Staffing purge obscures banks' steady growth

Investment banking is going through one of its periodic, and bloody, purges of staff. Goldman Sachs, the US investment bank, cut 5 per cent of its staff, decided that was insufficient, and slashed another 10 per cent. The story is the same across the Atlantic. S.G. Warburg, the leading UK investment bank, pulled out of international bonds in January at a cost of 180 jobs.

Seven major investment banks - Goldman, Warburg, CS First Boston, Merrill Lynch, Lehman Brothers, J.P. Morgan and Salomon Brothers are together cutting about 5,600 staff. There is considerable speculation about more to come at Warburg and other houses.

In the flurry of announcements and speculation about job massacres, however, one basic fact has been obscured. Employment in the sector has in fact surged over the past two years, and even the recent redundancies cannot reverse earlier growth.

In the industry as a whole, there are still 14 per cent more jobs than two years ago. Goldman employs 8,100 people worldwide, 860 more than at the beginning of 1993. Employment at Warburg, at 5,900, is 900 above the level of June 1993.

Traditional UK merchant banks such as Robert Fleming and Schroders have expanded smoothly and rapidly. The investment banking operations of commercial banks such as Barclays Bank and NatWest Bank have also grown as the parent companies put more emphasis on securities markets.

The figures tell a story of an industry with endemically volatile fortunes, rather than an industry in terminal decline. In 1993, when most markets surged, investment banks embarked on massive recruitment. "Our industry is notorious for expanding too fast in the good years; it happens every cycle," says a division head at an investment bank which has retrenched.

The biggest investment banks, convinced of the need to be international, have also expanded outside their home markets. Warburg, until its recent troubles, sought to build up its equity distribution arm in the US. Merrill Lynch, J.P. Morgan, Goldman Sachs and Morgan Stanley, in particular, have boosted their presence in Europe.

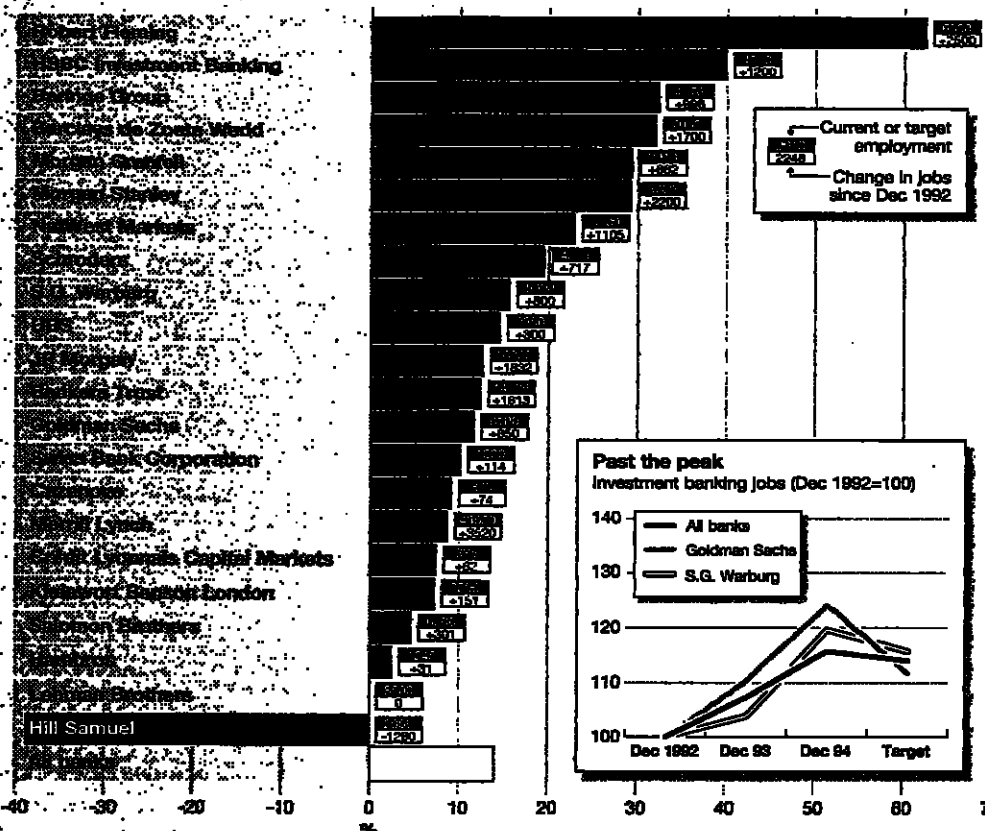
Now they are purging after their overindulgence. "It's either boom or doom in the investment banking industry," says Mr Rick Sapp, a London-based partner at Goldman Sachs.

Investment banking is exposed to changes in markets. Few were more sudden or unexpected as the decline in bond prices when the Federal Reserve began early last year to raise interest rates. Investment bankers say 1994 was the worst year in the bond market since 1927.

Banks have tried to cut spending on non-essential services. Lehman Brothers, for instance, has cut newspaper subscriptions and some taxi rides for staff. J.P. Morgan's aim is to reduce costs by 10 per cent, but the bank hopes to limit a reduction in headcount to about 6 per cent. Investment banking is a people

Where the growth is

Investment banking jobs (% change Dec 1992-present)



business. That means taking on staff when times are good. When markets turn sour, they need to cut salaries and bonuses as well as miscellaneous expenses. Two swingeing cuts in bonuses may prompt talented individuals to move elsewhere. Redundancies are usually inevitable. Much of the volatility of the industry is unavoidable. But some investment bankers say managements are being more conservative and

more prudent," says Mr Sapp of Goldman. But that was not the prevailing attitude in the industry in 1993. One investment banker characterises the mood: "We are going to take over the world and it is just a matter of time. We are going to set up an office where there is a city."

Unnecessary fluctuations in staffing levels can cause serious damage to morale and distract management - Goldman executives say they spent much of December and January implementing redundancies.

But investment bankers are generally stoical about losing their jobs, at least in public. "We are paid danger money," says an employee at one risky investment bank workplace. Most find jobs one or two rungs down in the investment bank pecking order, at commercial banks with securities operations for instance. And there are compensations for the survivors. One has a philosophy that he admits is "pretty macabre". He says volatility brings with it tremendous opportunities: "Promotion comes fastest when there is a war because people die."

Retailer Pentos in last-ditch rescue talks

By Patrick Harverson in London

Pentos, the troubled UK retailer, will meet two venture capital companies today in a last-ditch attempt to secure extra financing and disperse its bankers from calling the receivers.

Schroder Ventures and Electra Investment Trust entered the picture last week after it became apparent that Pentos's bankers, led by Barclays and Midland, were unwilling to commit extra funds to the retailer and were

considering calling in receivers. Pentos's existing £50m (£80m) debt facility is due to expire tomorrow, and while the banks are believed to be prepared to roll over the credit, they are reluctant to meet Pentos's demands for an additional £20m in financing which the retailer says it needs to continue trading.

The tough line adopted by the banks has surprised Mr Bill McGrath, Pentos's chief executive, who until last week was confident that the banks would support the retailer's struggle to avoid receivership. Yesterday, a source close to Pentos said Mr McGrath was saddened by the banks' sudden and "irrational" change of heart.

Pentos needs the extra money to meet the cost of its borrowings, which are expected to rise from £50m to £80m-£70m by the end of the March because of the need to pay suppliers and quarterly rent bills. The group put Athens, its cards and posters retailing subsidiary, into receivership just after Christmas.

Yesterday, the two companies were reported to be examining the retailer's books and the recent business plan drawn up by Mr McGrath. A deal with a venture capital company would appear to offer the best chance of survival. A rights issue is out of the question, because Pentos raised £45m only last March through a cash call at 25p which was intended to put its finances on a secure footing. The shares have since dropped to 8p.

An attempt to raise funds through the disposal of parts of the group has failed. Last month the management said it was seeking buyers for Pentos Office Furniture and the Ryman chain, but it has yet to attract serious interest in Ryman as the hoped-for price of £15m. Several groups have expressed interest in buying Dillons, the bookstore chain. Since it accounts for almost 80 per cent of group turnover, its sale would effectively mark the end of Pentos.

He described the board's proposal to reduce its membership by three this year as "an insult", but welcomed signs that the bank was becoming more sensitive to shareholder interests. He said there were communications between BZ and the UBS board in spite of the legal actions and more UBS board members were becoming sympathetic to BZ's cause. He disagreed with the view of Mr Robert Studer, UBS chief executive, who said on Friday that the legal battles could go on for three to five years.

He also challenged Mr Studer's assertion that the contested decision of a shareholders' meeting in November to convert registered shares into bearer shares could not be reversed.

Mr Ebner, speaking on Friday after the annual meeting of BK Vision, said the cancellations provided grounds to challenge the validity of any decisions taken at UBS's forthcoming annual shareholders' meeting in April. Mr Ebner said BK Vision, which last year proposed reducing the UBS board membership from 23 to nine, would probably not forward any motions this year.

Credit Suisse Share price (SFr)



increase in dividend to bring the total up to about 1.3p, against 1p.

■ **Canada's four biggest banks** are likely to report substantially higher first-quarter earnings this week, due largely to falling loan-loss provisions. Bank of Nova Scotia and Bank of Montreal will announce earnings for the three months to January 31 on Tuesday. Royal Bank of Canada and Canadian Imperial Bank of Commerce on Thursday.

■ **IRI:** The Italian state holding company is to conclude exclusive talks with Riva, the private steelmaker, on Tuesday, on the sale of Ilva Laminati Plant, the state-owned flat steel producer. IRI has been trying to persuade Riva to increase its original offer for ILP and has commissioned a new valuation of the steel company. If the Riva talks break down, negotiations will be reopened with other potential buyers.

Companies in this issue

Ardayh	18	Goodwin	18	S.G. Warburg	17
BB & EA	18	Kia Motors	18	SPT Telecom	19
BZ	17	Lorho	18	Schroder Ventures	17
Barclays Bank	17	Midland Bank	17	Signet	18
CS First Boston	17	NatWest Bank	17	Skipston	18
Comalco	18	PWA	18	TI	18
Dillons	17	Pentos	17	TWA	18
Electra Invest Trust	17	Robert Fleming	17	UBS	19
Federal Express	19	Rolex Holding	17	Vard	19
Goldman Sachs	17	Ryman	18	Waterhouse	18
				Wembley	18

NEXSTAR
Pharmaceuticals, Inc.

NeXagen, Inc.
and
Vestar, Inc.
have merged to create
NeXstar Pharmaceuticals, Inc.

S.G. Warburg & Co. Inc.
acted as financial adviser to NeXagen, Inc.

S.G. WARBURG

S.G. Warburg Group
Investment Banking and Asset Management
London, New York, Tokyo
Amsterdam, Auckland, Bangkok, Beijing, Boston, Chicago, Frankfurt, Geneva, Hong Kong, Istanbul
Johannesburg, Kuala Lumpur, Luxembourg, Madrid, Melbourne, Milan, Montreal, Moscow, Osaka, Paris
Seoul, Singapore, Stockholm, Sydney, Taipei, Toronto, Vancouver, Warsaw, Wellington, Zurich
Issued by S.G. Warburg & Co. Ltd.

COMPANIES AND FINANCE

Higher spending and costs put Kia Motors in the red

By John Burton in Seoul

Kia Motors, South Korea's second largest manufacturer of motor vehicles, recorded a 1994 loss of Won8.5bn (\$8.5bn) as a result of increased investment and marketing costs. It was the company's first deficit since 1980.

The loss occurred in spite of a 15 per cent increase in sales to Won4,730bn, which exceeded the Korean car industry's total sales growth of 10.8 per cent last year. The company posted a Won18.5bn net profit in 1993. Kia's operating profits fell by 26 per cent to Won11.8bn as sales expenses rose by 30 per cent to Won550bn, reflecting Kia's marketing expansion in the US and western Europe.

Financial costs, associated with building industrial facilities, depressed net profits.

Kia is expanding its manufacturing facilities at the company's Asan complex to achieve total annual production of 1m vehicles by the end of this year. It produced 620,000 cars in 1994.

The company has also been spending heavily on the development of a new semi-compact model, the G-Car, which will be introduced this year and is expected to compete against Hyundai Motor's Sonata II, Korea's best-selling car.

Asia Motor, Kia's truck subsidiary, reported net profits down 13 per cent to Won7.1bn, although sales increased by 32 per cent to Won1,353bn.

A government-imposed limit on car price increases, introduced seven years ago as part of an anti-inflationary policy, is also contributing to poor earnings performance.

Analysts estimate that Daewoo Motor, the country's third-biggest car company, will report a loss of Won30bn to Won40bn, less than half of its 1993 deficit of Won84.7bn.

Ssangyong Motors is expected to record a loss of Won70bn for 1994, against a deficit of Won52.1bn in 1993.

The only exception to the losses reported by Korean car-makers is Hyundai Motor, the country's largest car company. It recently said 1994 net profits grew by 134 per cent to Won136.7bn.

Disposals help Vard return to profits

By Karen Fosell in Oslo

Vard, the troubled Norwegian cruise group, returned to profit in 1994, helped by significant gains from asset disposal. Its Miami-based Kloster Cruise subsidiary, however, plunged deeper into losses.

Group pre-tax profits reached Nkr91.86m (\$60m) in 1994, against losses of Nkr213.56m in the previous year, as operating revenue fell to Nkr6.4m from Nkr7.5m.

Kloster Cruise (KCL) extended 1994 losses to \$27.7m from \$20.5m the previous year. The result was \$2.5m weaker than a forecast issued by the group in January, when it unveiled a \$62m debt refinancing package for the holding company.

KCL saw 1994 contributions from cruise ship operations decline to \$273.9m from \$295.4m in 1993.

Group operating profit fell to Nkr469.67m from Nkr608.96m but net financial charges fell to Nkr729.84m from Nkr862.55m, helped by a Nkr104.94m gain on ship sales.

Vard sold the ferry business, disposed of one of three cruise divisions and sold three cruise ships during the year. Another cruise ship was sold last month and, in total, gains of \$17m were booked by KCL.

Interest income rose to Nkr17.2m from Nkr6.10m. The group made realised foreign exchange gains of Nkr47.99m, against losses of Nkr125.53m.

TWA says it has enough cash to survive the winter

By Richard Tomkins in New York

Trans World Airlines, the US airline which has been on the verge of a financial crisis, said late on Friday that it believes it can survive the lean winter period without running out of cash.

The company said that its cash balances had dwindled from \$124.9m at the end of December to \$100.9m at the end of January, but usually turned cash-positive during March.

"So we contemplate no short-fall for the remainder of the winter," it said.

The airline also produced preliminary results for the year to end-December, reporting that operating losses had

fallen slightly from \$143.5m the year before to \$137.4m.

However, it said the latest figure excluded non-recurring charges of \$119.7m relating to a reduction in the valuation of its international routes, the capitalisation of interest on future aircraft deliveries, severance payments, and other items.

TWA was speaking as it prepared to file a fresh revision of a planned restructuring which it hopes will save it from filing for bankruptcy protection under Chapter 11 of the US bankruptcy code.

Last October the airline announced a proposal to halve its debt by asking creditors to swap \$800m worth of loans for equity.

However, holders of its 10 per cent loan notes claimed they would be better off if the airline went into bankruptcy because their collateral was worth more than the deal they were being offered.

The note-holders rejected several improvements to the terms. Then, at the end of January, TWA said that it had reached an agreement with the dissenters by offering them a mix of equity and \$170m worth of 12 per cent loan notes.

The note-holders initially accepted the proposal, but TWA warned that they had put in a last-minute bid for better terms towards the end of last week, and that the fresh restructuring plan did not take account of this bid.

Bidders for SPT meet officials this week

By Vincent Boland in Prague

Representatives of the five groups that have submitted preliminary bids for a stake in SPT Telecom, the Czech Republic's state-owned telephone company, are due to meet government officials this week to "sell" their bids.

The stake in SPT could be worth about \$1bn, and is expected to be the biggest telecoms sale to date in eastern Europe.

The five groups lodged their opening bids for the 27 per cent stake in SPT by the deadline last Friday, when the first round of the fiercely competitive tender closed.

The individual meetings are likely to concentrate on how the bidders intend to meet the stiff development targets the government is demanding of SPT's new partner.

The bidders are Stet International of Italy, TeleDanmark, CeTel, a consortium of Deutsche Telekom and Ameritech, TelSource, a consortium of PTT Telecom Netherlands and Swiss Telecom that includes AT&T of the US in a marginal role, and Telfor, a consortium of France Telecom and Bell Atlantic.

The economy ministry, which is advised by J.P. Morgan, said in a statement on Friday that it would evaluate the bids over the next four weeks. A second round of bidding is then expected to be held, and a winner may be announced by the end of May.

Comalco unit IPO to go ahead

By Kenneth Gooding, Mining Correspondent

Comalco, the Australian aluminium producer controlled by CRA, is pressing ahead with the flotation in the US of its Commonwealth Aluminium Corporation subsidiary in spite of the uncertain state of the new issues market. The terms value CAC at between US\$150m and \$200m.

This is at least 11 per cent below the \$237.5m Comalco indicated it expected to receive when it announced in December it might sell its subsidiary.

The initial public offering consists of 10m CAC shares priced between \$19 and \$21

each. In December Comalco indicated it hoped to receive about \$23.75 a share. Merrill Lynch is the lead broker. After the sale, Comalco will hold no shares in the US company.

CAC operates North America's largest multi-purpose aluminium rolling mill in Louisville, Kentucky. Comalco acquired the operations from Martin Marietta, the defence group, nearly 10 years ago.

Since 1990, output has risen from 333m lbs to 569m lbs last year and will go up again to 720m lbs by 1997.

The coming 27 per cent increase in output will be achieved by removing bottlenecks at a cost of \$50m, but the

extra 150m lbs will add \$20m to 1997 profit. The prospectus circulated to institutional investors in North America and Europe shows CAC's aluminium conversion costs have fallen from 36 cents a lb in 1989 to 22.5 cents last year.

CAC's earnings in 1994 were \$14.1m, or \$1.41 a share, compared with a small loss in 1993, and the company suggests earnings should rise by 50 per cent in 1995.

It will start independence with \$50m of debt unless over-subscription allows further shares to be issued, the proceeds of which would be retained by CAC to take its debt down to \$21.6m.

Higher than expected loss at PWA

By Robert Gibbons in Montreal

PWA, the parent of Canadian Airlines International, posted a higher than expected 1994 loss but said cost-cutting and improved fleet management would return it to profit in 1995.

PWA said 1994 results were hurt by the lower Canadian dollar's impact on fuel and other costs, a strike at a regional subsidiary and temporary grounding of its ATR fleet at the end of the year.

The 1994 loss was C\$37.8m (US\$27.1m) or 5 cents a share, compared with a loss of C\$29.2m, or C\$6.13, including restructuring charges, in 1993. Operating income was C\$70.9m - the first positive figure since 1988. More shares were outstanding in 1994 because of a financial restructuring.

Operating revenues were C\$2.95bn in 1994, up 7.2 per cent from 1993 with strong traffic gains and higher yields on domestic and international routes. Operating expenses rose 2.2 per cent.

Uralita forecasts return to the black this year

By Tom Burns in Madrid

Uralita, the recession-hit Spanish industrial group that received key backing from UK institutions two years ago, will return to profitability this year, said chairman Mr Juan Antonio Garcia Diaz.

The turnaround at the group, which has consolidated its position as the leading domestic building materials manufacturer, will be the focus of presentations by Uralita in London and in Edinburgh starting today.

UK institutions, led by Scottish Widows, replaced Grupo March, Spain's biggest family-controlled holding company, as Uralita's core shareholders in 1993 in what was then an innovative market placement.

Mr Garcia Diaz said the group faced "an excellent financial situation". Losses in 1994, after tax and minorities, had been reduced to Pta700m (\$4.6m) from Pta7.4bn in 1993 and profits were likely to total Pta5.5bn this year.

Uralita's recovery has been aided by the group's successful

disposal of 50 per cent of Aragonese, its chemical division, through a competitively-priced flotation that raised Pta1bn on the Madrid Bolsa this month. Some 13m of the 20m Aragonese shares placed on the market were acquired by institutions and the share offer was strongly oversubscribed.

The high liquidity achieved with the disposal has allowed Uralita to reduce the face value of its shares from Pta500 to Pta440 and pay Pta60 a share to its shareholders. The Pta3.1bn which will be paid out to shareholders - the first dividend delivered by the group since 1991 - represents 26.5 per cent of the funds received from the Aragonese placement.

Mr Garcia Diaz said Uralita would pay out a minimum of 26 per cent of its net results to shareholders. He added that the group would raise its investment in 1995 to Pta5bn from Pta3bn last year and it was likely to site a new construction materials plant in the European Union, its first outside Spain and Portugal, later this year.



Johannesburg Consolidated Investment Company, Limited

(Incorporated in the Republic of South Africa - Reg. No. 01/00429/06)

Highlights from the Consolidated Interim Results to 31 December 1994 (Unaudited)

	Six months to 31.12.94 Rm	Six months to 31.12.93 Rm
Profit before taxation	368.6*	179.5
Attributable earnings	344.5	163.8
Equity accounted earnings	433.0	194.9
Ordinary dividends	74.4	68.3
Earnings per share		
- Attributable earnings excluding abnormal items	138 cents	111 cents
- Attributable earnings including abnormal items	231 cents	111 cents
- Equity accounted earnings before extraordinary items	291 cents	132 cents

*Includes abnormal items of R145.5m

Interim Dividend No.138 of 50 cents per share has been declared payable to shareholders registered on 24 March 1995. Date of payment will be 24 April 1995. (Currency conversion date 3 April 1995).

Holders of share warrants to bearer should attend to the terms of a notice to be published at the beginning of April 1995.

27 February 1995

The full interim report will be posted to shareholders and copies can be obtained from the London Secretaries, JCI Consolidated Limited, 40 St James's Place, London SW1A 2NP



ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
Incorporated in the Republic of South Africa/Reg No. 01 05309 06

Proposed restructuring of Johannesburg Consolidated Investment Company, Limited

ON 30 March 1994, Anglo American Corporation of South Africa Limited ("the Corporation") and Johannesburg Consolidated Investment Company, Limited ("Johannes") announced that a decision had been taken in principle by the respective boards of the two companies to restructure Johannes.

The Corporation's announcement provided full details of the background and factors influencing this decision. The Corporation considered that its major investment in Johannes did not in its present form fit logically into the Corporation's structure and objectives. Many of Johannes' activities, apart from its involvement in platinum, overlapped with those of the Corporation. It was accordingly considered inappropriate for the Corporation to continue to hold so large an interest in Johannes in its present form.

The board of the Corporation has placed great importance on the need to involve black South Africans more fully in every facet of business. In addition to its own Employment Equity programme and its efforts in facilitating the involvement of black South Africans in other business groupings, the Corporation is strongly of the view that such opportunities for meaningful participation must be provided also in major mining and industrial finance groups in terms of equity ownership, board representation, and participation in management. To date, the participation of black South Africans in these sectors has regrettably not occurred in any major way.

It was therefore decided that three listed groups each of a meaningful and viable size should be created as a first step towards the important objective of facilitating black involvement in two of these, the newly structured mining finance house and industrial finance company, in terms of equity ownership, board representation, and increasing participation in management.

Since the announcement in March last year, considerable interest has been shown in the proposals by a broad spectrum of black investors and their advisers. Directors and senior management of both the Corporation and Johannes have discussed the restructuring proposals with many interested parties and value highly this ongoing and constructive interaction.

The previous announcement noted that the complexities, mechanics and costs of the proposals would require careful investigation by the boards of the Corporation and Johannes, and that this process would take some time. It was emphasised that the initial concepts referred to in the announcement could be modified in the light of further investigation, the attitude of the authorities, and the advice received from independent

expert advisers. This process has been ongoing.

Fundamental to the restructuring was the need to effect the separation of Johannes into the three separate business groupings in a tax efficient manner and to ensure that the shares in the underlying companies could be distributed without substantial cost. Amendments to the Income Tax Act were required to facilitate this restructuring and distribution, and these were passed by Parliament in November 1994. Steps were then taken to obtain the necessary consents, and these have now been obtained. It is now possible for the proposals to be communicated to shareholders.

Following detailed investigation, certain changes have been made since the initial announcement. It was considered to be in the best interests of Johannes' shareholders that the unlisted diamond investments be held by

JCI LIMITED

- a mining finance house, holding Johannes' interests in gold, coal, ferrochrome and base metals, together with a 10 per cent interest in Amplats, 10 per cent in Johnson Matthey PLC and an interest in De Beers Consolidated Mines Limited/De Beers Centenary AG.

JOHANNIES INDUSTRIAL CORPORATION LIMITED ("JOHNNIES")

- an industrial finance company, holding Johannes' interests in the property, media, motor, food, beverages and other sectors.

Johannes' management and staff have been allocated to each of the new groups to ensure that the relevant managerial, technical and financial skills will be available. It was the specific aim of the restructuring that Johannes' capabilities in project management, minerals processing and other specialist services would be accommodated in the groups in an appropriate manner to provide employees with challenging and rewarding career opportunities in a variety of disciplines. The restructuring of Johannes will, subject to the fulfilment of the conditions precedent, be implemented with effect from 1 January 1995. Further details are contained in today's announcement by Johannes and in the circular to be posted to Johannes' shareholders on or about Monday, 27 February. Once the restructuring has received the necessary approvals, the Corporation and its associates will be in a position to pursue their objectives by reason of their significant holdings in JCI Limited and Johannes. The board wishes to encourage interested investors to submit their proposals to the Corporation. All the relevant information necessary to enable them to formulate their proposals is contained in the Johannes' circular.

The board of the Corporation wishes to emphasise that proposals from interested parties must illustrate that they represent a broad spectrum of black interests, and that those who play the leadership roles should be fully supported by such a spectrum of interests. They must also provide the Corporation in broad outline with the way in which they would propose to structure and finance the transaction. In considering any proposals, the Corporation will take into account the effect of such proposals on the minority shareholders. While the Corporation wishes to achieve its objectives as rapidly as possible, it is evident that this process could well take place over an extended period.

JOHANNESBURG

24 February 1995

London Office
19 Charterhouse Street,
London EC1N 6QP.

Head Office
44 Main Street,
Johannesburg 2001.

エマージング・マーケットの
ベストバンク

ING BANK

TEL: 01 23 2124401 FAX: 01 23 2144400

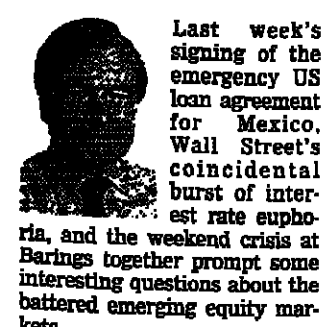
FINANCIAL TIMES

MARKETS

THIS WEEK

Global Investor / Martin Dickson

Mexico, Barings and emerging markets



Last week's signing of the emergency US loan agreement for Mexico, Wall Street's coincidental burst of interest rate euphoria, and the weekend crisis at Barings together prompt some interesting questions about the battered emerging equity markets.

Some analysts have begun suggesting tentatively that emerging markets have fallen so far out of favour since the US Federal Reserve began tightening monetary policy a year ago, and since Mexico's December devaluation, that they may now offer some interesting valuations to the canny contrarian investor.

Few investors, however, are likely to plunge into emerging markets in the immediate wake of the crisis at Barings. Provided the Bank of England puts together a convincing rescue package, European and US equity markets may weather the storm reasonably well.

But Barings' problems are likely to prompt another flight to quality, away from more speculative assets, and emerging markets seem bound to suffer. The bull case was that emerging markets should be one of Barings' main areas of analytical expertise.

The long-term bull case for emerging equity markets remains intact, despite the Mexican alarms: the countries concerned are expected to show markedly higher growth rates than the developed world over the next 20 years and international investors, seeking high returns and diversified portfolios, will remain significant net investors over the long term.

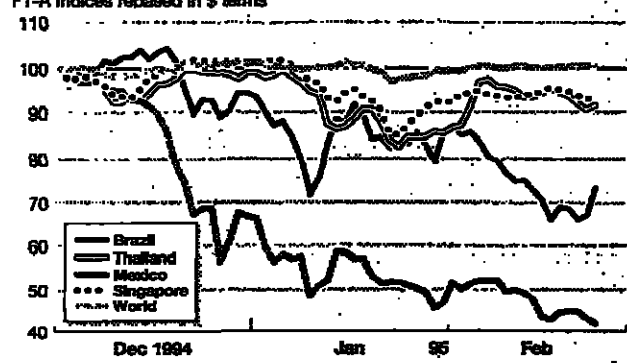
But it is questionable whether emerging markets will get much of a boost from the all important US investment community this year, particularly in the first half.

US balance of payments data shows that America's love affair with international securities - in both mature and developing economies - was diminishing long before the Mexican crisis hit, due to no small measure to the liquidity squeeze applied a year ago by Mr Alan Greenspan, the Federal Reserve chairman, when he began to tighten monetary policy.

US purchases of foreign securities fell steadily during the

Mexican fall-out

FT-A indices released in \$ terms



first three quarters of 1994 and for the year as a whole may have only totalled about \$50bn, compared to \$119bn in 1993 and \$45bn in 1991. Anecdotal evidence, and data from the mutual fund industry, suggest the trend has continued since the peso devaluation.

The bull case was put recently by Mr Michael Howell, an analyst at Barings, who has developed his own forecasting

model based on flows of funds and estimates that there should be a net inflow of some \$25bn of foreign capital to emerging market equities in 1995.

Central to Mr Howell's argument is a belief that US interest rates have probably peaked and that all emerging markets typically gain from rising US dollar liquidity.

But he adds that "integrated

Total return in local currency to 23/2/95

	US	Japan	Germany	France	Italy	UK
Cash						
Week	0.12	0.04	0.09	0.10	0.15	0.12
Month	0.50	0.19	0.41	0.46	0.72	0.83
Year	4.13	2.13	3.38	5.75	8.00	5.19
Bonds 3-5 year						
Week	0.55	0.54	0.21	-0.08	-0.31	0.40
Month	2.93	1.27	1.40	0.97	0.47	1.43
Year	1.24	2.82	2.45	0.41	1.45	1.00
Bonds 7-10 year						
Week	0.57	1.10	0.49	0.33	-0.72	0.53
Month	3.88	2.02	2.01	2.08	-0.66	1.82
Year	-0.35	1.32	-0.82	-4.53	-3.51	-2.48
Equities						
Week	0.4	0.2	0.0	-0.5	-4.8	-0.1
Month	4.9	0.0	4.2	3.7	-7.0	3.3
Year	7.1	-11.5	-1.9	-15.8	-2.4	-6.0

Sources: Cash & Bonds - Lehman Brothers. Equities - NatWest Securities. The FT-A indices are released in \$ terms. The FT-A indices are released in \$ terms.

markets" - those that are influenced mainly by the business cycle - show a clear rotational pattern at times of increasing dollar liquidity: early in the cycle the highly interest rate sensitive markets of south-east Asia and Argentina outperform.

Mr Greenspan's congressional testimony last week, suggesting that US economic growth is slowing to a more

euphoria may be premature, risking a sharp negative turn in sentiment if rates rise again, hitting US domestic and international stocks alike. And even if the peak of the cycle is here, it could take many months for increased liquidity to be reflected in securities sales.

On top of that, investor jitters in the wake of Barings own difficulties suggest there is likely to be little enthusiasm for emerging markets for much of this year, and no justification for an early move to increase their overall weighting in a global portfolio.

However, within an emerging markets portfolio, there are strong grounds for a shift of weightings, buying into favoured markets on weakness. The Mexican crisis has clearly had a strongly negative impact on Latin American markets in general, and to a much lesser extent, on emerging countries running large current account deficits, such as Argentina, Malaysia and Thailand.

Mexican equities will remain an extremely speculative

investment until the government's economic programme and political strength are more clearly established. Argentina, despite the best efforts of its government, faces no small battle to restore investor confidence. Within the Latin sphere, that argues for an increased weighting to Brazil, with its solid economic reform programme, and Chile.

Parallels between Mexico and south-east Asian nations with big current account deficits look overdone, given the Tigers' much higher GDP growth and domestic savings ratios, as well as lower inflation. Despite a mid-January run on some south-east Asian currencies, the region's equity markets have held up reasonably well since the peso devalued.

They are hardly cheap - with Malaysia and Thailand's prospective p/e in the mid teens. Still, one crude measure of valuation - the ratio between a stock market's p/e multiple and that country's compounded five-year economic growth rate - suggests the cheapest emerging markets include Hong Kong, followed down by China, Korea, South Korea (overheating), Thailand, Malaysia and Singapore.

But in the immediate wake of the Barings crisis, only the very brave will show much enthusiasm for these markets.

COMMODITIES

Richard Mooney

Gasoline futures revamped

On Wednesday London's International Petroleum Exchange is to relaunch its gasoline futures contract, amid the regretful doubts of potential users that the revamped product will fit the bill.

"I wish it well", the head gasoline trader at a French oil company in London told the Reuters news agency, "but I don't think it's going to get the commitment needed to provide the liquidity we need."

IPE dealers agree that there is need for an effective gasoline hedging tool in Europe, but are

sceptical about the prospects for the new contract reaching "critical mass" in terms of turnover.

In an attempt to widen the contract's appeal, buyers would be able to opt for physical delivery in ocean-going vessels (30,000 tonnes or more) when sellers' logistics permitted. Reuters said. Previously, delivery could only be collected in barge or coaster size vessels (up to 10,000 tonnes).

Also, sulphur content is lowered from 0.05 per cent to 0.01

per cent, to conform to conditions in the important German market.

"Every change to make it more flexible will help, but market-making is the key. If it can create enough open interest it would have a snowball effect," said a trader at a European state oil company. "There is definitely a need for it."

Over the past year or so there have been a series of aggressive squeezes on the over-the-counter gasoline swaps market, which is the only alternative hedge avail-



One adage that seems to hold true in international economic relations is that it is an ill wind that blows nobody any good. The recent crisis over Mexico could yet yield positive results, offsetting the bitterness it generated between the US and its main industrialised trading partners.

It has put short-term crisis management back on the international agenda, which will be no bad thing if, for example, the weekend news of financial troubles at UK merchant bank, Barings, should trigger a threat to the international financial system.

The world can learn much from the mistakes made by the White House and the US Treasury after Mexico's bungled devaluation in December.

January's announcement of the \$40bn (\$25.1bn) package of congressional guarantees gave financial markets a signal to treat a regional problem as a global crisis. The administration's inability to deliver on its promise demonstrated its weakness in Washington. The failure of the US to liaise adequately with other finance ministers in the Group of Seven over the subsequent 30 days packages showed that the Clinton administration had little idea of how to put fine words about international co-operation into practice.

More positively, the Mexican crisis may help the longer term review of the institutions of global governance that will be at the heart of the G7 economic summit discussions in Halifax, Nova Scotia, in June.

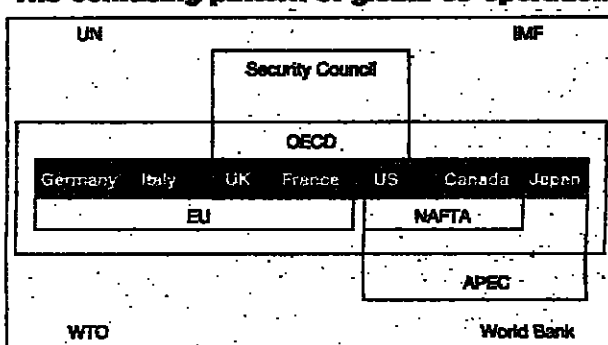
The US, Japan, Germany, France, Britain, Italy and Canada will be attending.

The huge sums involved in Mexico's crisis and rescue were a timely reminder of the weakness of governments when financial markets give policies the thumbs down.

Economics Notebook / Peter Norman

Valuable lessons of Mexico crisis

The confusing pattern of global co-operation



The provisional conclusion, among G7 finance ministers at least, is that the Mexican model of encouraging countries to develop through market-oriented policies that attract foreign capital is not flawed. However, its execution in Mexico's case could have been much better. Hence the perceived need for greater transparency and information about developments in emerging countries, such as Mexico, which are becoming increasingly important participants in the global economy.

This has encouraged consideration of how far the existing institutions of international co-operation, which are heavily biased to fostering relations among industrialised countries, can reach out to developing and newly industrialising countries.

The sherpas, the senior officials preparing the Halifax summit, have already focused their efforts on six broad areas of co-operation that involve both industrialised and developing countries. These are: promoting growth and economic prosperity; reducing poverty; protecting the environment; managing

the Organisation for Economic Co-operation and Development (OECD), the World Bank, regional development banks and the United Nations Conference on Trade and Development (UNCTAD).

Combating poverty is handled by at least three United Nations institutions, the World Bank and countless non-government organisations: efforts that have not prevented absolute poverty afflicting more than 1 billion people on earth.

Politics and defence have spawned other co-operative organisations, such as the Nato alliance, the Western European Union and the Organisation for Security and Co-operation in Europe.

There are also groupings outside of the industrial world, such as the Mercosur customs union of Argentina, Brazil, Paraguay and Uruguay, and ASEAN, the Association of South-East Asian Nations, comprising Singapore, Malaysia, Thailand, Indonesia, the Philippines and Brunei.

The ultimate goal of the G7 at Halifax must be to increase understanding among these bodies and rationalise their activities, where possible.

One short-term effect of the Mexican crisis may be a slowdown in the growth of existing country groupings. There already appears to be less enthusiasm among existing members and applicant countries to expand the 25-nation OECD, which Mexico joined last year.

But if Mexico's problems lead to greater vigilance and mutual understanding of economic trends among countries, they could make the world economy and multilateral trading system better able to handle future shocks.

There is even some talk that the Mexican experience could revitalise the G7, encouraging it to look ahead and anticipate problems, whether economic or political. But that would depend on the US learning to be a team player.

FORMOSA FUND

International Depositary Receipts
First and Second Tranches
Evidencing Beneficial Certificates
CASH DISTRIBUTION 1994

Kwang Hwa Securities Investment and Trust Co. Ltd., the manager of The Formosa Fund, announces a cash distribution of NT\$ 1,500 per IDR (equivalent of 100 units) for the shareholders. The cash distribution represents a net of 20 percent withholding tax and expense. The above figure has been certified by Deloitte & Touche.

The record date is March 05, 1995 and the ex-distribution date (record date) is March 06, 1995.

Payment for coupon no. 4 of the Formosa Fund International Depositary Receipts will be made in USD on or after March 24, 1995 at one of the following of Morgan Guaranty Trust Company of New York:

- Brussels: 35 Av des Arts
- New York: 60 Wall Street
- London: 40 Victoria Embankment
- Frankfurt: 46 Mainzer Landstrasse
- Zurich: 38 Stockenstrasse

In compliance with the terms and conditions of the Deposit agreement, the cash distribution will be made by the Depositary or the aforementioned agents, against presentation of the appropriate coupon and the certificate of nationality and residence duly completed.

Holders of IDRs forming part of a Global Depositary Receipt will receive payment through Euroclear or Cedel.

The results for the year ended December 31, 1994 (audited by Deloitte & Touche) were:

THE FORMOSA FUND - BALANCE SHEET - DECEMBER 31, 1994	
	NT Dollars
ASSETS	
Stocks - at market value (cost NT\$ 8,123,900,410)	10,215,305,121
Bonds - at market value (cost NT\$ 200,000,000)	200,000,000
Short-Term Bills	984,435,893
Deposits in Banks	60,116,830
Accounts Receivable	251,353,991
Interest Receivable	4,262,018
Other Current Assets	851,000
Total Assets	11,716,454,253
LIABILITIES	
Representing 180 units	68,059,430
Redemption Payable	550,327,674
Accrued Management Fee	14,826,214
Accrued Custodian Fee	1,576,287
Taxes Payable	1,716,291
Other Current Liabilities	2,341,289
Total Liabilities	664,708,925
NET ASSETS	11,051,745,328
Represented by:	
Capital Account	11,011,102,314
Income Available for Distribution	60,644,314
Total	11,071,746,628
RECAPITULATORY UNITS ISSUED	3,271,900
NET ASSET VALUE PER UNIT	3,387.52

THE FORMOSA FUND

STATEMENT OF DISTRIBUTABLE INVESTMENT INCOME
FOR THE YEAR ENDED DECEMBER 31, 1994

	NT Dollars
INCOME AVAILABLE FOR DISTRIBUTION, BEGINNING BALANCE	266,093,109
INCOME:	
Interest	143,351,318
Cash Dividends	64,800,249
Realized Stock Dividends	97,780,870
Total Income	305,932,537
EXPENSES:	
Management Fee	176,790,908
Custodian Fee	23,830,790
Taxes	61,781,504
Others	5,632,220
Total Expenses	268,035,422
NET INVESTMENT PROFIT FOR THE YEAR	35,682,692
INCOME EQUALIZATION ON UNITS REDEEMED AND REISSUED	21,141,110
LESS DISTRIBUTION OF INVESTMENT INCOME CURRENT YEAR	(263,261,600)
INCOME AVAILABLE FOR DISTRIBUTION-ENDING BALANCE	60,644,314

Depository: Morgan Guaranty Trust Company of New York
35 Avenue des Arts, 1040 Brussels (32-2 508 86 43) JP Morgan

All Advertisement bookings are accepted subject to our current Terms and Conditions, copies of which are available by writing to:

The Advertisement Compliance Director
The Financial Times,
One Southwark Bridge, London SE1 9HL
Tel: +44 171 573 3223 Fax: +44 171 407 5758

FT CONFERENCES

INDIA'S ECONOMIC RENAISSANCE - OPPORTUNITIES FOR TRADE, FINANCE AND INVESTMENT

New Delhi, 16 & 17 March 1995

Given the breadth and pace of economic reform that has taken place in India since 1991, this high-level FT forum will provide a unique opportunity to review the government's liberalisation programme and assess business and investment prospects. The meeting will also consider India's competitive position in world markets and look at the challenges of improving the country's infrastructure. Speakers include Dr C Rangarajan, Reserve Bank of India; Sir Robert Waddell, Managing Director, Barings; Dr Zsolt Wéber, Director, State Bank of India; Professor Jeffrey D Sachs, Harvard University; Mr Tamas Szirmai, The Bank of Tokyo; Mr A Stephen Melcher, Eagle Star Holdings; Mr Ferdinand Berger, Shell International Petroleum Company and Mr Assad Mahdian, Mahdian and Mahdian Limited. Dr Manmohan Singh, the Minister of Finance, has agreed, in principle, to give the opening address.

MARKETING PROFESSIONAL SERVICES '95

London, 19 & 20 April 1995

The Financial Times and Professional Marketing International bring together an internationally renowned line-up of experts and leading edge practitioners to provide practical guidance in getting better business through improved skills and client awareness. The first day is devoted to an intensive point of contact sales masterclass, examining the process of carrying out a sales strategy in the real world. Highlights of the second day include a debate on the findings of an exclusive benchmarking survey to establish best practice in client development worldwide; reflections from Sir Bryan Carberg of the Office of Fair Trading on a decade of deregulation in the professions; and Professor Jack Mahoney of the London Business School on reconciling professional ethics to a market facing culture. A range of 12 workshops led by clients and practitioners will concentrate on specific skills and the special needs of particular types of clients. The Congress concludes with a dinner and presentation of the prestigious FT/Professional Marketing Awards.

THE EUROPEAN WATER INDUSTRY

London, 24 & 25 April 1995

At a time when many UK and EC companies are seeking opportunities in fresh markets, the sixth conference in the Financial Times Water Industry series will also consider the cost challenge of meeting EC quality standards and the increasing need to put figures on environmental costs. Speakers include Mr Ian C R Ryan, Ofwat; Mr Nicholas Hood CBE, Wessex Water Plc; Ing Andrius M Tverdis, INDAQUA; Dr Johan Bastin, EBRD; Mr James P Morris, International Finance Corporation; Mr David Kinnear, author of "Cleaning Class, The Politics of Water and the Environment" and Dr Dieter Hahn, OFEBA.

SOUTH AFRICA - A NEW ERA FOR BUSINESS, FINANCE AND INVESTMENT

Cape Town, 2 & 3 May 1995

This major FT conference will review the policies and programmes of the government of national unity as it enters its second year of office and assess business, finance and investment prospects. Speakers include: Mr Chris Liebenberg, Minister of Finance; Mr Jay Naidoo, Minister with Responsibility for the DP; Ms Stella Sigona, Minister of Public Enterprises; Mr Evan Macdonald, Vice Chairman, SAC Waburg & Co; Dr Anton Moolman, Managing Director, Transnet Ltd; Mr Vusi Khanyile, Managing Director, Thoe Investment Corp and Mr Rudolf Gouw, Economist, Rand Merchant Bank.

ASIAN ELECTRICITY

Hong Kong, 22 & 23 May 1995

This fourth FT/Power in Asia meeting will examine the restructuring programmes being undertaken by many governments in the Asia-Pacific region; consider the growth of IPPs in Asia and review developments in power project financing. Speakers include: Mr Orlando Delgado, National Power Corporation, The Philippines; Dr Piyavadi Amaratunga, Secretary General, the National Energy Policy Council, Thailand; Mr Barry Lee, Electricity Supply Association of New Zealand; Mr Philip Toze, Chairman, Peregrine Investments Holdings and Mr Shawn Cumberland, President, ABC Pacific Company.

FT-CITY COURSE

London, 24 April-12 June

This course provides those working in the City or serving the financial world with a broader understanding of all aspects of the operations of the City of London and the factors that make it a pre-eminent financial and trading centre.

TELECOMMUNICATIONS IN ASIA-PACIFIC

Hong Kong, 15 & 16 June 1995

Issues to be addressed at the second conference in this series on the dynamic Asia-Pacific telecommunications sector include: The challenges facing state telecommunications companies in the region; investment prospects for international network operators; development of mobile communications; funding for expansion. Speakers include: Mr Limas Chung, Hong Kong Telecommunications Limited; Dr Andrew Harrington, Salomon Brothers Hong Kong Limited; Mr Sanyo P Santos, PT Telkom Indonesia; Mr Michael J Heath, NYNEX Network Systems Company; Mr Steve Burdon, BT Australia and Ms Boli Medappa, US WEST International.

WORLD GOLD CONFERENCE

19 & 20 June 1995

Authoritative speakers from North America, Europe, Africa and the Asia-Pacific Region will address this year's meeting, sharing their views on driving forces in the market; supply and demand trends; global opportunities and new initiatives in gold. Speakers will include: Mr Urs W. Suter, Union Bank of Switzerland; Mr Sam Joseph, Ashland Goldfields Company Limited; Mr Guy Mennel, Normandy Pensions Limited; Ms Jessica Cross, Crossroads Research and Consulting; Mr Frank Adams, JP Morgan & Co Inc and Mr I Joffe, Tishman, World Gold Council Ltd.

All enquiries should be addressed to: Financial Times Conferences, P O Box 3651, London SW12 9PH, UK.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY FEBRUARY 24 1995				THURSDAY FEBRUARY 23 1995				DOLLAR INDEX			
	US	%chg	Point	Index	US	%chg	Point	Index	US	%chg	Point	Index
Figure in parentheses show number of lines of stock												
Australia (88)	163.81	-4.6	158.88	100.72	125.81	147.77	0.4	3.98	182.20	150.82	167.95	180.08
Austria (19)	182.05	-0.4	170.09	111.83	138.59	-3.3	1.16	1.76	181.75	180.30	111.25	138.15
Belgium (59)	178.15	-2.8	182.34	106.48	123.77	123.64	-1.8	4.28	173.23	161.36	108.03	132.63
Brazil (28)	128.91	-21.0	120.57	78.25	98.85	201.82	-0.7	1.80	126.43	117.77	77.38	98.80
Canada (108)	128.03	-1.1	120.04	78.72	96.17	123.31	-1.6	2.70	129.61	119.80	78.72	98.80
Denmark (38)	280.28	-3.4	244.03	160.03	193.68	208.78	-0.8	1.49	259.80	242.01	159.03	188.91
Finland (24)	185.87	-0.1	174.27	142.8	142.52	177.82	-4.0	0.85	183.94	170.78	112.82	140.37
France (101)	188.25	-0.2	183.08	100.37	125.18	185.57	-3.2	3.25	183.80	160.50	101.52	126.59
Germany (59)	148.88	-0.8	140.53	92.16	114.82	114.82	0.7	1.82	150.38	140.08	82.05	104.85
Hong Kong (59)	354.09	-2.4	313.54	205.42	295.18	331.20	-2.4	3.86	324.04	301.85	198.35	248.1

Tony Jackson

showed a rapid build-up in the quarter and implied economic slowdown, was too high and will be revised downwards. Other data due this week include the Conference Board's survey of consumer confidence tomorrow, expected to show a slight weakening, and the purchasing managers' index on Wednesday. This is expected to show signs of slowdown as well. All in all, if the Fed is having difficulty reading the trends, it is hardly surprising.

Graham Bowley

The purchasing managers' index due to be released on Wednesday will be watched closely for signs of price pressures, especially after a strong price expectation component in Friday's CBI survey.

Andrew Fisher

The strength of the D-Mark (up 2.4 per cent on a trade-weighted basis since the start of the year) reduces the need for rises in official short-term interest rates just now - they have not changed since last summer - and the Bundesbank is unlikely to move while foreign exchange markets remain nervous.

However, the latest monthly report made quite clear it would act if price pressures became too strong after the recent fall in the inflation rate, which brought it just above the central bank's goal of 2 per cent.

Emiko Terazono

However, the Tokyo metropolitan assembly is said to be opposed to the use of

residents' taxes for solving the problem. The assembly's vote is scheduled for Thursday.

Meanwhile, the release of the Tanbun, the quarterly survey of business sentiment, by the central bank on Friday, will provide investors with a picture of the underlying perception of current economic conditions. The survey will indicate the effect of last month's earthquake in Kobe and could drive short-term yields lower.

	Open	Sett price	Change	High	Low	Est. vol.	Open int.
Mar	102-28	103-00	+0-07	103-00	102-18	293,784	305,500
Jun	102-00	102-15	+0-08	102-26	102-00	75,760	75,140
Sep	102-02	102-02	+0-07	102-08	101-19	4,350	5,306

This is problematic, he says, given the role the agencies

S&P, *defends the agency's position*, pointing out that Mexico remained in speculative territory despite pressure throughout 1993 and 1994 to boost it to

record we are reasonably proud of," says Mr David Levey, managing director of Moody's sovereign risk unit. Before the crisis "we were getting roundly criticised from

worthiness constrained by the political risks in reducing high budget deficits.

In these cases it seems the market is much more cautious than the agencies, because

But Mr Beers cautions that in the end there is no way to rule out uncertainty and that is not the aim of the rating agencies.

[illegible]

the last week's budget measures passing smoothly through parliament and the successful completion of Prime Minister Dini's next hurdle - pension reform.

[illegible]

Terry Byland

Year	Price (\$)
1977	1,500
1978	1,440
1979	1,460
1980	1,430
1981	1,530
1984	1,500

Source: FY Graphics

Kleinwort Benson remains optimistic on the dividend outlook, in spite of last week's disappointments. It is considering pushing up its 1995 dividend growth estimates from 8.5 per cent to around 10 per cent, which would be more in line with the market consensus.

Any good news from BAe is probably already in the share price, since the board predicted its 1994 profits and dividend when announcing the proposed joint venture with ATR. But there will be other opportunities for market arrivals.

ness of the programme, which is expected to be in the first half of this year.

Conner Middelmann

or Fax: +44 0171 873 3098

In accordance with the terms and conditions of the bonds, the rate of interest for the interest period 27 February 1995 to 25 August 1995 has been fixed at 7.375% per annum. Interest payable on 25 August 1995 will be US\$36,670.40 on each US\$1,000,000 principal amount of bonds.

Agent: Morgan Guaranty Trust Company

JP Morgan

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

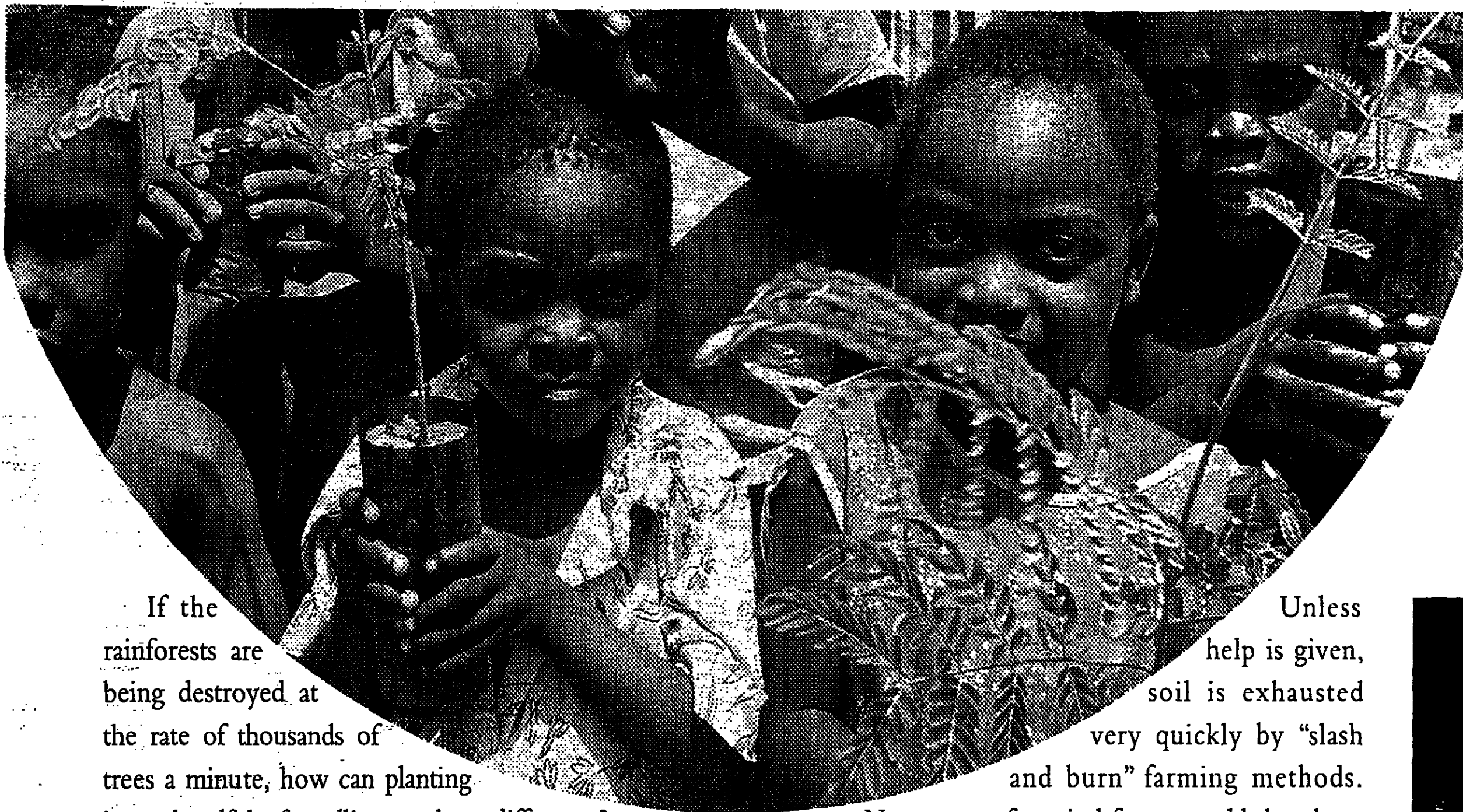
TODAY Abbey Natl. Treas. Serv. 6.4% Nts '04 \$67.50 Do 13.4% Nts '95 \$133.75 Allied Domecq 10.4% Bd '99 \$231.25 Allied Irish Bks Und Vtr Nts \$189.31 Banco Qui. 12.4% Sb Neg Ob. '99 \$837.50 Bk Montreal C\$0.33 Brd. & Bingley Bldg Scty FRN '98 \$259.99 Datal 6.4% Bd '2000 Y83500.0 Do 6.4% Bd '02 Y84000.0 Dalkin 6.35% Bd '99 Y83500.0 Dobson Port 2.55p Export-Import Bk Jap. 8.4% Gtd Bd '01 \$418.75 Goldsource Healthcare 2.3p Hampson Inds 0.55p IAWIS IR1.285p Lomho Fin 6% Gtd Bd '04 \$20.0 Mitsubishi Fin FRN 2000 \$27616.88 Nationwide Bldg Scty FRN '95 \$160.58 Nippon Sanso 6.4% Nts 1997 Y84000.0 Do 6.4% Nts 2000 Y84000.0 Norsk Hydro 9.4% Nts '03 \$97.50 Southern Prop. 0.84p State Bank NSW 12.4% Nts	TOMORROW Alinat Lon. Props 10.4% 1st Mtg Db 94/99 \$5.25 Arjo SKR2.0 Automated Sec. 5% Cv Pf 2.5p Bankers Inv Tst 0.89p Bank Scotland Und Vtr Rate Nts \$175.0 Burtonwood Brewery 0.8p Cable & Wireless 2.85p Can. & Foreign Sec C\$0.75 Cater Allen Eq. Growth Fd Pf 6.5p Cater Allen Gilt Inv Fd Pf 20p Chase Manhattan FRN '97 \$158.25 Cigna O'seas Fin 13% Un Ln '08 \$6.50 City of Oxford Inv Tst 1.2p CLM Insurance 0.89p Collateralised Mktg (No 7) A2 FRN '28 \$146.16 Do Class A3 \$168.90 Do (No 9) A2 FRN '33 \$39.89 Do A3 \$168.16 Contra-Cyclical Inv Tst 2.25p	Court Cavendish 1.55p Danes Inv Tst 3.375p Derby Tst 10.8100p Ecclesiastical Ins. 13% Db '18 \$6.50 Elect. de France 12.4% Ln '08 \$212.50 Excalibur 11.4% Pf 5.75p Fleming Geared Inv & Assets Inv Tst 0.75p Fleming Int High Inv Tst 1p Forsmarks Kraft. 9.4% Gtd Nts '98 \$69.75 Gartmore Brit. Inc. & Growth Tst Inc 2.36p Do Units 2.36p Gartmore Smaller Co's 5% Pf \$1.75 Geared Inv Tst 2p Gibbon 7% Pf 3.5p Glasgow Inv Tst 0.85p Grainger 4.55p Great Western Fin \$0.23 Hamlet 2.1p Hill Samuel Fin FRN '96 \$129.75 Homer Fin (No 2) A FRN '30 \$129.75 Do Class B \$200.98 Honda 5.4% Bd '98 \$131.25 Do 5.4% Bd '97 \$137.50 Ivory & Sims ISIS Tst Cv Anny 5.5p Lloyds Bank Prim Cap FRN '96 \$78.29 Sumitomo Bk Int Fin Gtd FRN Aug '06 \$2881.67	Lon. & St Lawrence Inv 5% Pf 1.75p Maple Mort. No 1 A1 FRN '30 \$228.25 Do A2 \$212.08 Do B \$134.07 Mitsubishi Bk Ftg Rate Ptop Certe 2000 \$1558.60 Morgan Gren. Und Prim Cap FRN \$285.95 Nat West Bank Prim Cap FRN C \$151.56 Do Und Vtr Rate Nts \$177.50 Do 6% Non-Cm 2nd Pf 2.1p TR Far East Inc Tst 7% Db 97/02 \$2.0 TSB Var Rate Nts '03 \$186.44 Temple Bar Inv Tst 6% Cv Ln '02 \$2.0 Villiers 1.6% Cv Ln 94/97 5.5p Walls Fargo FRN 2000 \$47.64 Woolwich Bldg Scty Sb FRN '01 \$3551.82	WEDNESDAY MARCH 1 Aberdeen 10.8% Rd '11 \$5.40 Aberdeen Tst 1.4p Ahmanson (HF) \$0.22 American Brands \$0.50 American General \$0.31 Asarco \$0.10 Barclays Bank Non-Cm USS Pf Ser C1 \$0.4218 Do Ser C2 \$0.1408 Do Units (C1 & C2) \$0.5625 Do \$ Denom Pf Ser D1 \$0.4313	Do Der D2 \$0.1457 Do Reg Ser D Pf Units \$0.575 Birmingham Mid. Bldg Scty 9.4% Perm Int Brg \$48.575 Coventry Bldg Scty 12.4% 14% Perm Int Brg \$60.625 Dvorn 1.8p East Surrey Water 10% Rd Db 97/99 \$2.0 Fleming Claverhouse Inv Tst 1.92p Do Units 1p Fleming Merc. Inv Tst 3.5% Rd Db 1990/95 \$1.75 Fletcher King 0.5p Ford Motor \$0.26 Gold Fields South Africa R0.80 Halifax Bldg Scty 8.4% Perm Int Brg \$2187.50 Do 12% Perm Int Brg \$3000.0 Ingersoll-Rand \$0.185 Kewill Systems 2.5p London (County of) 2.4% Cons \$0.625 Do 3% Cons \$0.75 Low & Bonar 6% 1st Pf 2.1p Do 6% 2nd Pf 2.1p Do 5.4% 3rd Pf 1.925p LPA Inds 0.8p Lucas 6.4% 1st Pf 2.275p Merchant Retail Pf 5p Met. Water Board 3% B 1994/ 2003 \$1.50 Mexico 16.4% Ln '08 \$3.25 Nat Home Loans Sec FRN '95 \$1.70	Northumbrian Water 9.4p Oldham Met Borough Council 11.4% Rd '10 \$5.825 OMI Int 0.75p P & O 3.4% Db \$1.75 Do 3.4% 2nd Db \$1.75 Redland Universal Fdg 14.4% Nts '95 \$5147.50 River Plate & Gen. Inv Tst 5% Pf \$1.75 Sainsbury (J) 8% Ird Ln \$4.0 Do 12.4% Nts '95 \$217.50 Schneiders (S) 6% Cm Pf 2.1p Security Services 4.4% Pf 1.575p Slough Estates Cm Pf 4.125p Thames Invs (No 2) FRN 1997 \$243.85 Throgmorton Pf Inc Tst 2.8p Transcanada Pipe. 16.4% 1st Mtg Pipe Line Bd '07 \$2.8p Treasury 8.4% Ln '97 \$4.375 Union Carbide \$0.1875 USJFE \$0.33 Williamson Tea 10p Witan Inv 8% Db 98/99 \$4.0 Do 6.4% Exch Bd '08 \$31.25	THURSDAY MARCH 2 Assoc. Brit. Foods 7.5p Britannia Bldg Scty 10.4% Bd 2000 \$1050.0 Brit. Airways 10% Bd '98 \$100.0 Lloyds Bank Sb FRN '99 \$17.11	FRIDAY MARCH 3 Aberforth Smir Co's 2.5p Do Split Level Tst Inc 2p Do Units 2p Adare Printing IR1.0395p Bangkok Bank 3.4% Cv Bd \$32.50 Bearing Power 1p Boeing \$0.25 Conversion 9% 2000 \$4.50 First Technology 2.8p French (Thomas) 2.175p Fuji Bank Int Fin Und Sb Gtd Nts \$1723.3p GT Japan Inv Tst 0.4p Gillette \$0.25 Goode Durant 2.5p GreenCore IR6.2p Halifax Bldg Scty 10.4% Nts \$7.10375 Mazda 6.4% Bd 98 Y84000.0 Neotronics Tech 0.85p New Zealand Inv Tst 1.5p NT & T 9.4% Nts '95 \$837.50 Second Cons Tst 2.3p Southern Business 2.45p Thorn EMI 9.75p Western Selection 0.25p
--	--	--	--	---	--	---	---	---

UK COMPANIES

TODAY COMPANY MEETINGS: Cerech, Bakers Hall, 9, Harp Lane, E.C., 12.00 Kwik, Royal Automobile Club, Pall Mall, S.W., 11.00 Trio Hedges, Stationers Hall, Ave Maria Lane, E.C., 2.30 BOARD MEETINGS: Finals: Burlington Capita Crestcare Dixon Motors HSB London Fin & Inv Midland Bank Millgate Pegasus Regina Interims: Bolton Grp Community Hospitals Edinburgh Inv Tst Essex Furniture Gartmore Scotland Inv Tst Go-Ahead Grp Heritage Johnson Fry Utilities Primadona	TOMORROW COMPANY MEETINGS: Bradstock, Hyde Park Hotel, Park Lane, W., 12.00 Grand Metropolitan Grosvenor House Hotel, Park Lane, W., 11.15 London & Clydeside Hldgs, Kelvin Park Lane Hotel, Sauchiehall Street, Glasgow, 12.00 Rank Org, The Brewery, Chiswell Street, E.C., 11.00 Throgmorton Pfd Inc Tst, 155, Bishopsgate, E.C., 12.30 BOARD MEETINGS: Finals: Admiral Capital Shopping Centres Cantab Pharmaceuticals Corporate Services Cowie General Accident McDonnell Int Systems Medinvestments Ltd Midland Ind Nvs RPS Scottish Eastern Inv Tst Sleepy Kids Sphere Inv Tst Spring Ram WPP	WEDNESDAY COMPANY MEETINGS: Inoco, St. Clements House, 2-16, Colegate, Norwich, 10.00 Seachon Holdings, NW, West Ferry Road, E., 12.00 Stakis, Stakis Glasgow Airport Hotel, Glasgow, 12.00 BOARD MEETINGS: Finals: Assoc British Ports	THURSDAY COMPANY MEETINGS: BWD Sec Boddington Grahaem Grafton HTV Lamo Lex Services North American Gas Inv Tst Record Hldgs Sero Stat-Plus Transatlantic Hldgs Vickers Yorkshire Food Interims: Johnson Fry Euro Utilities Jos Hldgs Linx Printing Techs	FRIDAY COMPANY MEETINGS: Care UK, Pannell House, Charter Court, Newcomen Way, Colchester, 11.00 Calftech, Merchant Taylors Hall, 30, Threacree Street, E.C., 11.30 Countryside Properties, The Brewery, Chiswell Street, E.C., 12.00 Gresham Telecomputing, Mitchell House, Brooke Avenue, Warrash, Southampton, 10.00 Tomkins, St. Mary's Church, Kidderminster, Worcs., 12.00 BOARD MEETINGS: Finals: Abbey National Billam (J) Life Sciences	FRIDAY COMPANY MEETINGS: Mercury World Mining Murray Int Tst Sun Alliance Wimpey (G) Interims: Brierley Invs Chesterton Int Ex-Lands Finelst Galford	FRIDAY COMPANY MEETINGS: Derby, 25, Cophall Avenue, E.C., 10.30 Richards, Broadford Works, Maberly Street, Aberdeen, 10.00 Finals: Henlys Lillshall	FRIDAY COMPANY MEETINGS: Nightflight Interims: Redrow Waterman Partnership Company meetings are annual general meetings unless otherwise stated.	Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the preliminary results.
---	--	--	---	--	---	--	--	---

CONFERENCES & EXHIBITIONS

MARCH 1-2 SMI Private Finance Initiative (PFI) Series Private series of highly focused PFI events on Private Finance Risk Assessment, PFI in Information Technology, Local Authorities, Care Health Services, and Transport Infrastructure with speakers from HM Treasury, Government PFI Panel, major government departments, and all key public and private sector players. Please call Rachel Dearing on (0171) 417 790 for detailed programmes. LONDON	MARCH 13-14 The Privatisation of Railtrack and British Rail A two day conference. Speakers include Dr Brian Mawhinney MP, John Watts MP, John Edwards, Chief Executive, Railtrack; Christopher Campbell, Vice-Chairman, British Railways Board and David Blake, Managing Director, Vendor Unit, British Railways Board. Contact: City & Financial Conference Tel: 01276 856966 Fax: 01276 856666 LONDON	MARCH 15, APRIL 4 Technology & the Lending Banker Aimed at executives and senior management in the financial sector who are involved in a change programme in credit risk management, and managers wishing to understand the latest developments in computer-based lending programmes. Contact: FUTURES Quality Financial Training, part of AT&T Tel: 0121 742 9099 Fax: 0121 742 9964 LONDON	MARCH 23 Graphic Arts and the Environment Jack Cunningham, MP, Shadow Trade and Industry Secretary keynote at this conference for publishing, repro and printing industries. Topics include anti-pollution legislation, paper recycling and production, company environmental policy, BS7750 and environmental improvements for pre-press operations. Contact: The Hammond Organisation Ltd Tel: 0181-943 9700 Fax: 0181-943 9997 LONDON	MARCH 29 UK Coal - A Fresh Start A one day seminar, discussing major changes in the post-privatisation UK coal industry, including the implications for private mines, the size of the market, transport and competition. To take part, contact: Carol Smith, McKelvey Coal Industry Service, PO Box 15, Pusefield, Hain 1033 3RG Tel: 01730 265959 Fax: 01730 260944 LONDON	APRIL 11-12 UK Airports Policy: A New Agenda A conference examining runway capacity issues, slot allocation, the planning and environmental aspects of future airport needs and regional airport privatisation. Speakers include Viscount Gough (Minister for Aviation), Des Wilson (BAA), Keith Williams (NATS) & representatives from CAA, DfT & EIU airlines. Chaired by Russell Sunderland, Chairman, RCUA/ST Working Group. Contact: Claire Dexter, The Waterfront Conference Co Tel: 071 730 0410 Fax: 071 730 0460 LONDON	MARCH 20-23 European Banking & Financial Forum 95 3 days conference in which 2 Prime Ministers, 5 Ministers, 6 central bankers, Mr. Y.T. de Silgna of ECU, Mr. A. Lamfalussy of ECU, Mr. W. Roth, of EIB, Mr. R.D. Erb of IMF and more than 200 top bankers from 26 countries discuss issues of financial services in the EU and the integration into the Western one. Contact: COMENIUS Tel: (+42 3) 5314 80 4 fax: (+42 3) 538852 or 533032 PRAGUE	APRIL 6 Future of Telematic Services for SME's Conference organised with support of European Commission (DG XXIII). Detailed insight into new technology for SMEs & State EU policy in favour of SMEs. Commission programmes (Eurostars, Crea, Value, Impact, etc.) proposals for SME participation in information society (tele-teaching, tele-working, video- conferencing, European regulations, SME relations with public administrations (tenders). Enquiries: Club de Bruxelles, Tel: (322) 771 9800 Fax: (322) 770 6671 BRUSSELS	APRIL 26-27 Driving Quality: Views from Leading-Edge Senior Executives Senior executives from quality prize- winning companies will demonstrate how to integrate quality into a global business. Presented jointly by The Conference Board Europe and the European Foundation for Quality Management. Contact: Kathleen Stuart-King at The Conference Board Europe in Brussels Tel: 32.2875.54.05 Fax: 32.2875.03.95 FRANKFURT
MARCH 7-8 UK Securities Settlement A detailed review of UK Equity Settlement operations with additional content on Gilt, Sterling Bonds, Futures & Options settlement. Designed for Settlement staff or those working with them eg Custodians, Systems and IT. Auditors etc. Contact: Investment Education plc Tel: 0161 228 2400 Fax: 0161 228 2440 LONDON	MARCH 13-14 Selling Financial Products Planning and Development a Sales Initiative: Needs Analysis/Product Knowledge/Selling Skills - Presentations, Telephone Techniques, Body Language, "Buying Signals", Negotiating - Handling Objections and Sensitive Customers. Managing Customers, "Closing the Sale", Relationship Management - Listening Communicating, Dealing with Complaints and Competition, Maintaining Good Relationships. 2 DAYS Contact: Falpage Tel: 0171 329 0595 Fax: 0171 329 3833 LONDON	MARCH 15-16 Retail Week Conference & Exhibition Covering all the major retail issues of the moment. With over fifty speakers, ranging from Archie Norman, Chief Executive at Asda, to key players from the likes of Boots, British Shoe, Selfridges, Levi's, Tesco, Next and Blockbuster. £575 (plus VAT) for retailers. £995 (plus VAT) for non-retail with reductions for group booking. Call Sharon Mackenzie on 0181-688 7788 or fax: 0181-680 0306 LONDON	MARCH 23 Polymer Potential: Designing the Future with Plastics One day series of workshops exploring new polymer technology and the versatility of plastic in design, building, construction and recycling, with leading experts and industrialists. Organized by the Design Museum and sponsored by the DTI. Contact: Alison Ashford, Design Museum Tel: 0171 403 6933 Fax: 0171 378 6540 LONDON	MARCH 29-30 How to successfully plan and manage re-engineering projects: The role of frameworks, information technology and software tools to support process redesign. Presents a practical guide to managing the analysis, redesign, modelling & implementation phases of process re- engineering. Outlines how to develop new skills & capabilities, & how to apply the latest software tools & methodologies. Contact: Business Intelligence Tel: 0181 543 6565 Fax: 0181 544 9020 LONDON	MARCH 30 Markets, The City and Politics The banks and the economy: industry, the press, the government. The Chartered Institute of Bankers' first annual conference is sponsored by AT&T and will be chaired by Sir McGowan. Speakers include Eddie George, Chairman of the Financial Times, Dr P. J. B. Jones, Chairman, Capital Markets Authority, Egypt. £75 (+VAT) including lunch. Contact: NEEB Conferences, London Tel: 0171 404 5512 Fax: 0171 430 0337 Hyde Park Hotel, LONDON	MARCH 21-23 European Monetary Union - Outlook for European Capital Markets Special Guest Speaker: His Excellency, Mr Jacques Sauter, President, European Union This Conference addresses key issues related to development of EMU including different dimensions of stages II & III, the Convergence Criteria, and how the Single Currency might affect major financial markets. The conference has many distinguished speakers. Contact: Conference Department BEPC Tel: London (+44) (071) 229-0402; Fax: (+44) (071) 221-5118 LUXEMBOURG	MARCH 21-24 European Business Information Conference The international forum for anyone researching information about business in Europe. Sessions and techniques for finding, using and understanding information about companies, markets, products, regulations, standards etc. Papers, workshops, case- studies and product reviews. Excellent value. Contact: Jenny Perry, TPT, Training Tel: 01471 251 5522 Fax: +44 171 251 8318 e-mail: 100067.1500@Compuserve.com BUDAPEST	MAY 16 Euro SMEs 95 European Union finance for Small and Medium Sized Enterprises: including vocational training, employment, R & D, telecomm, IT, networking, subcontracting, regional development etc. Top speakers from EC and financial institutions. Contact: Société Générale de Développement SA Tel: +322 512 46 36 Fax: +322 512 4653 BRUSSELS
MARCH 9 Business Performance Measurement Transforming corporate performance by measuring and managing the drivers of future profitability. This two-day conference explores relevance and practicality of developing new "corporate dashboards", which include non-financial indicators, such as customer satisfaction, quality and benchmarking. Contact: Business Intelligence Tel: 0181-543 6565 Fax: 0181-544 9020 LONDON	MARCH 13-17 Succeeding in Times of Rapid Change Course covers principles and, above all, practicalities of facing up to &/or facilitating change. Participants develop expertise to solve current problems, exploit opportunities, foresee and influence future changes & deal with the unforeseen and unprecedented. Practical application to members' own real-life issues throughout, culminating in individual change- management Action Plans. Contact: Dr Harry Shearing, WOOD Ltd Fax: 01734 509262 Tel: 01734 471363 LONDON	MARCH 21-22 Offshore Financial Centres: Competing for International Capital 12 Offshore centres in Europe, Caribbean, USA and India Ocean will come together to discuss the latest developments in their jurisdictions and explore strategies to attract international capital. Essential meeting for tax planners, financial and fund managers. EuroMoney Tel: 0171 799 8639 LONDON	MARCH 23 Standard Form Contracts - Are They Fair? CBI/Ciffo. Chance conference will examine the implications of the new UK Regulations enforced by the EC Directive on Unfair Contract Terms in Consumer Contracts which will be operative in the UK on 1 July 1995. Practical guidance will be offered to those attending about action needed to comply with the Regulations with particular emphasis on the assessment of contracts in the light of the new terms. Contact: Nicola Martin, CBI Conferences Tel: 0171 379 7400 Fax: 0171 497 3646 LONDON	MARCH 23-24 1995 PlanEcon Business & Energy Conferences Transition & Recovery in Eastern Europe and the Former Soviet Republics and East European & Former Soviet Energy Sector Recovery by Slight Profit/PlanEcon, DR/McGraw- Hill conferences with Boris Fedorov, Petr Bot, and Terry Adams. Contact Corinne Redmond Tel: Tel: +44-81-545 6212. LONDON	APRIL 4-5 East European Logistics Briefing Nowhere is the gap between strategic intentions and operational fulfilment so wide as in the Eastern and Central European economies. This briefing will look at practical issues such as opportunities for contracting out transport and warehousing, and customer service levels. Contact: Pam Paines at Cranfield School of Management. Tel: +44 (0) 1234 723 222 CRANFIELD	MAY 2-25 Convergence of Fixed & Mobile Networks & Services First major UK conference examining the convergence of fixed and mobile networks and services. For national, regional, local authorities/private sector consultants, suppliers, contractors. Includes 200 page EU Budget Guide. Contact: Société Générale de Développement SA Tel: +322 512 46 36 Fax: +322 512 4653 BRUSSELS	MARCH 23 Eurobudget 95 Conference Business opportunities for funding or work in 80-9 billion Ecu 1995 EU Budget expenditure, for national, regional, local authorities/private sector consultants, suppliers, contractors. Includes 200 page EU Budget Guide. Contact: Société Générale de Développement SA Tel: +322 512 46 36 Fax: +322 512 4653 BRUSSELS	MARCH 23-24 Sub-Saharan Oil & Minerals The foremost conference on Africa oil and mining. Speakers include President Mandela and Cabinet Ministers from over 30 African countries. Chaired by the SA Chamber of Mines; Gabonese Ministry of Mines & Energy; Nigerian National Petroleum Corporation; Sonangol; SA Ministry of Mineral & Energy Affairs and Europe Energy Environment. Contact: 3 Hayes St, London EC1A 9HH Tel: 44-71-600-6660 Fax: 44-71-600-4044 JOHANNESBURG
MARCH 13 A User's Guide to the City Code The City Code on Takeovers and Mergers defines the rules for offer and other companies in both takeover and substantial acquisition situations. Contact details the rules and their applications for Corporate Finance, Brokers, Business, Financial Directors etc. Contact: Investment Education plc Tel: 0161 228 2400 Fax: 0161 228 2440 LONDON	MARCH 14/15 Getting the Best from Banks Getting the best from your bank is a practical guide to managing corporate banking relationships. Topics include how bank thinks, behaves and operates in its relationship with your company. A highly participative 2 day course with much discussion and case studies and presented by experienced practitioners. £250 + VAT. Lywood David International Ltd. Tel: 0959 565020 Fax: 0959 565021 LONDON	MARCH 22-23 Corporate Purchasing Cards In association with The Chartered Institute of Purchasing and Supply. First major UK conference examining low purchasing cards can drastically reduce low value purchase costs. Case studies from, amongst others: Rank Xerox, BP Chemicals, Northern Telecom, Inland, Ascom Corporation USA. Contact: AIC Conference 071 827 0967 Tel: 0171 329 0595 Fax: 0171 329 3833 LONDON	MARCH 22-24 Credit Evaluation & Lending - Advanced Level Evaluating, structuring and controlling complex facilities and portfolios - for experienced credit analysts and managers. Equity via Delta Project Finance, Securitisation, Management Buyouts, Acquisitions, Investments/Project Appraisal, "Off Balance Sheet" Transactions Derivatives - FRA's, Currency/Interest Rate Swaps/Options: A Review of Risks/Danger Signals - Case Studies. £295. 3 days. Contact: Falpage Tel: 0171 329 0595 Fax: 0171 329 3833 LONDON	MARCH 29 CR Seminar - Universal Service Obligations - A Policy Review The seminar reviews consumer rights to utility services, costs of USO, and funding of USO across the regulated utilities. Speakers include OFGAS, OFTEL, Rail Regulator, Consumer's Association, Contact E299 + VAT. Contact: Call Main Tel: 0171 895 8823 LONDON	APRIL 6-7 Growing Growth in Central & Eastern Europe 8 ministers, 6 Central Banks governors, distinguished panel of international experts will discuss current developments in capital markets and project a trade finance. Immediately prior to the EBRD annual meeting. Cocktail sponsored by Deloitte Touche Tomatis International. EuroMoney Tel: 0171 799 8639 LONDON	MARCH 1-3		



If the rainforests are being destroyed at the rate of thousands of trees a minute, how can planting just a handful of seedlings make a difference?

A WWF - World Wide Fund For Nature tree nursery addresses some of the problems facing people that can force them to chop down trees.

Where hunger or poverty is the underlying cause of deforestation, we can provide fruit trees.

The villagers of Mugunga, Zaire, for example, eat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The *Markhamia lutea* trees planted by WWF and local villages can be harvested within five or six years of planting.

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced.

These tree nurseries are just part of the work we do with the people of the tropical forests.

WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

Unless help is given, soil is exhausted very quickly by "slash and burn" farming methods.

New tracts of tropical forest would then have to be cleared every two or three years.

This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to produce crops over and over again.

In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.)

WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world.

The idea behind all of this work is that the use of natural resources should be sustainable.

WWF is calling for the rate of deforestation in the tropics to be halved by 1995, and for there to be no net deforestation by the end of the century.

Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation, or, appropriately enough, a legacy.



WWF World Wide Fund For Nature
(formerly World Wildlife Fund)

International Secretariat, 1196 Gland, Switzerland.

**FOR THE SAKE OF THE CHILDREN
WE GAVE THEM A NURSERY.**

[illegible][illegible]

Down Jones	Feb 24	Feb 23	Feb 22	1994/5		Speculation	Change
Industrials	4011.74	4003.33	3973.08	4911.24	3882.35	4911.74	41.23
				(2419.94)	(449.94)	(2419.94)	(97.00)
House Bldgs	67.25	67.22	68.84	6219.94	3017.94	6219.94	(171.00)
Utilities	1594.89	1596.05	1577.62	1882.23	1371.89	1882.23	12.33
Transport	194.77	194.04	199.08	2319.94	1319.94	2319.94	(6.00)
				(1919.94)	173.94	(1919.94)	(15.00)
DJ Ind. Day's High	4003.81	4004.84	3973.08	3877.05	(378.05)	(378.05)	(4.00)
Day's High 4500.00	4000.49		199.08	3877.71	(378.71)	(378.71)	(4.00)
Composite	37.5	36.81	45.67	45.75	43.92	45.75	1.83
				(2419.94)	(449.94)	(2419.94)	(97.00)
Industrials	37.92	37.11	37.04	53.58	51.05	53.58	3.52
				(2419.94)	(449.94)	(2419.94)	(97.00)
Financial	45.46	45.24	45.85	45.84	38.57	45.84	7.27
				(2419.94)	(449.94)	(2419.94)	(97.00)
NYSE Comp.	264.88	264.04	263.04	267.71	263.14	267.71	4.56
				(2419.94)	(449.94)	(2419.94)	(97.00)
Amer Met Int	40.67	40.65	40.48	40.38	40.03	40.38	0.35
				(2419.94)	(449.94)	(2419.94)	(97.00)
NASDAQ Comp	701.69	701.35	707.85	683.98	683.79	683.98	0.18
				(2419.94)	(449.94)	(2419.94)	(97.00)
NEW YORK ACTIVITY							
Down Jones Ind. Div. Yield	2.72		Feb 17	2.72	Feb 8	Year ago	
	2.72			2.72	2.73		2.59
S & P Ind. Div. Yield	2.36		Feb 15	Feb 8	Year ago		
	2.36			2.36	2.38		2.36
S & P Ind. P/E Ratio	19.80		19.80	19.57	19.38		29.09
NEW YORK ACTIVITY STOCKS							
TRADING ACTIVITY							
Pitney	Stkds	Days	Change	Volume			
	traded	to close	to close	Feb 24	Feb 23	Feb 22	
Telephone	5,892,400	29%	+	New York	322,854	286,381	338,127
Motorola	4,072,000	55%	+	America	15,854	22,124	22,885
IBM	4,361,700	4%	+		855,000	81	333,122
Cougar	3,954,100	34%	+				
Eastman	3,867,200	8%	+	Invest Trust	2,989	2,983	2,987
Chrysler	3,420,300	44%	+	Bates	1,144	1,144	1,230
Bac Corp	3,400,000	19%	+	Financial	1,009	786	804
Merck Int	3,103,700	81%	+	Exchange	701	754	701
Arch Chemical	2,885,200	18%	+	New High	62	100	62
Micro	2,700,200	59%	+	Low Low	60	14	48

[illegible][illegible]

صبرنا من الامل

	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Suntory Co Ltd	16.7m	738	-32	Panta Ocean	4.4m	788	-30
Nomura Sec	6.1m	1,710	-30	Fuji Co Ltd	3.3m	1,090	-50
Kaiyo Bank	5.8m	873	-30	Hitachi	2.9m	836	-30
Nippon Steel	6.3m	340	-4	NRK Corp	2.8m	265	-5
Saito Over	4.5m	685	-73	NEC Corp	2.7m	815	+13

	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Suntory Co Ltd	16.7m	738	-32	Panta Ocean	4.4m	788	-30
Nomura Sec	6.1m	1,710	-30	Fuji Co Ltd	3.3m	1,090	-50
Kaiyo Bank	5.8m	873	-30	Hitachi	2.9m	836	-30
Nippon Steel	6.3m	340	-4	NRK Corp	2.8m	265	-5
Saito Over	4.5m	685	-73	NEC Corp	2.7m	815	+13

صحة من الامم


CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

Feb 24	Closing mid-point	Change on day	Settlement	Day's bid/ask	One month	Three months	One year	Bank of England
Europe								
Austria (Sch)	16.9957	-0.0001	897 - 017	16.9950 16.9961	16.9938	0.9	16.9495	1.1
Belgium (Bfr)	40.0000	-0.0000	000 - 000	40.0000 40.0000	40.0000	0.0	40.0000	0.0
Denmark (DKr)	8.2337	-0.0000	000 - 000	8.2337 8.2337	8.2337	0.0	8.2337	0.0
France (FFr)	7.2000	-0.0000	000 - 000	7.2000 7.2000	7.2000	0.0	7.2000	0.0
Germany (DM)	1.6366	-0.0000	000 - 000	1.6366 1.6366	1.6366	0.0	1.6366	0.0
Greece (Dr)	340.750	-0.0000	000 - 000	340.750 340.750	340.750	0.0	340.750	0.0
Ireland (IrL)	7.8756	-0.0000	000 - 000	7.8756 7.8756	7.8756	0.0	7.8756	0.0
Italy (Lit)	2036.26	-0.0000	000 - 000	2036.26 2036.26	2036.26	0.0	2036.26	0.0
Luxembourg (Ffr)	40.3399	-0.0000	000 - 000	40.3399 40.3399	40.3399	0.0	40.3399	0.0
Netherlands (Gld)	2.2037	-0.0000	000 - 000	2.2037 2.2037	2.2037	0.0	2.2037	0.0
Norway (Nkr)	4.7564	-0.0000	000 - 000	4.7564 4.7564	4.7564	0.0	4.7564	0.0
Portugal (Esc)	200.482	-0.0000	000 - 000	200.482 200.482	200.482	0.0	200.482	0.0
Spain (Pta)	166.639	-0.0000	000 - 000	166.639 166.639	166.639	0.0	166.639	0.0
Sweden (Skr)	11.5314	-0.0000	000 - 000	11.5314 11.5314	11.5314	0.0	11.5314	0.0
Switzerland (Sfr)	1.9362	-0.0000	000 - 000	1.9362 1.9362	1.9362	0.0	1.9362	0.0
UK (Sterling)	1.0000	-0.0000	000 - 000	1.0000 1.0000	1.0000	0.0	1.0000	0.0
USA (Dollar)	1.6460	-0.0000	000 - 000	1.6460 1.6460	1.6460	0.0	1.6460	0.0
Asia								
Hong Kong (HK\$)	7.7500	-0.0000	000 - 000	7.7500 7.7500	7.7500	0.0	7.7500	0.0
Japan (Yen)	161.000	-0.0000	000 - 000	161.000 161.000	161.000	0.0	161.000	0.0
South Korea (Won)	200.000	-0.0000	000 - 000	200.000 200.000	200.000	0.0	200.000	0.0
Taiwan (NT\$)	200.000	-0.0000	000 - 000	200.000 200.000	200.000	0.0	200.000	0.0
Thailand (Baht)	50.000	-0.0000	000 - 000	50.000 50.000	50.000	0.0	50.000	0.0
Philippines (Peso)	50.000	-0.0000	000 - 000	50.000 50.000	50.000	0.0	50.000	0.0
Malaysia (Ringgit)	2.0000	-0.0000	000 - 000	2.0000 2.0000	2.0000	0.0	2.0000	0.0
Singapore (Dollar)	1.0000	-0.0000	000 - 000	1.0000 1.0000	1.0000	0.0	1.0000	0.0
Indonesia (Rupiah)	1,000.000	-0.0000	000 - 000	1,000.000 1,000.000	1,000.000	0.0	1,000.000	0.0
Brunei (Dollar)	1.0000	-0.0000	000 - 000	1.0000 1.0000	1.0000	0.0	1.0000	0.0
Myanmar (Kyat)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Laos (Kip)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Vietnam (Dong)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Cambodia (Riel)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Timor (Escudo)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Mozambique (Meticup)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Angola (Kwanza)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Zambia (Zimwe)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Botswana (Pula)	1.0000	-0.0000	000 - 000	1.0000 1.0000	1.0000	0.0	1.0000	0.0
Swaziland (Lilangeni)	1.0000	-0.0000	000 - 000	1.0000 1.0000	1.0000	0.0	1.0000	0.0
Lesotho (Botswana Pula)	1.0000	-0.0000	000 - 000	1.0000 1.0000	1.0000	0.0	1.0000	0.0
Namibia (Dollars)	1.0000	-0.0000	000 - 000	1.0000 1.0000	1.0000	0.0	1.0000	0.0
South Africa (Rand)	6.5000	-0.0000	000 - 000	6.5000 6.5000	6.5000	0.0	6.5000	0.0
Malawi (Malawi Kwacha)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Zimbabwe (Zimbabwe Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Liberia (Liberian Dollar)	100.000	-0.0000	000 - 000	100.000 100.000	100.000	0.0	100.000	0.0
Sierra Leone (Sierra Leone Leone)	100.000	-0.0000	000 - 000	100.000 100.000	100.000			

● FT Cityline Unit Trust Prices: dial 0800 430010 and key in a 5 digit code listed below. Calls are charged at 39p/minute cheap rate and 49p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on (+44 71) 873 4378.

1 million influential people
just like you read the FT
every day.



A loose insert talks
to them directly.

*Inserting your brochure or leaflet into
the FT gives you a direct line into the
boardrooms of as many companies as
you require, reaching top executives
when they are at their most receptive.
Your insert would appear *solus*, giving
you their undivided attention.*

*Find out more by calling
Mike or Jo on 0171 873 3362*

INVESTMENT TRUSTS - Cont.

	Index	Price change	% chg
Planning For East	308	-1.1	0.3
Planning Midwest	328	-1.2	0.4
Planning South	944		
Western	701	1.4	0.8
Planning India	41	2.9	
Planning Japan	324	-0.7	
Western	306	-2.4	0.7%
Planning Main	91	-2.4	
Planning National Fed	278	-0.1	
Planning O'neal	278	-1.2	0.4
Planning & Cal	102	0.5	1.7%
For a Cal Econ. Mkt	48		
Planning Cn 2010	704	-0.1	0.1%
For a Cal Econ. Mkt	228	0.7	0.4%
For a Cal Econ. Mkt	228	0.7	0.4%

For & Col Germany	28	2.4	-
Westwards	28	2.4	-
For & Col High	80	-	2.7
For & Col Inc	94	-2.1	2.1
For & Col Inc	26	-	-
For & Col Inc	26	-2.4	-
For & Col Inc	26	-	2.8
For & Col Inc	123	-	3.5
For & Col Inc	48	-	-
For & Col Inc	154	-0.6	2.87
For & Col Inc	87	-1.0	-
For & Col Inc	34	-	-
For & Col Inc	80	-1.4	1.48
For & Col Inc	87	-5.0	-

[illegible][illegible][illegible][illegible]

1000

صبرنا من الامل

INVESTMENT COMPANIES - Cont**OIL EXPLORATION & PRODUCTION - Cont.****PROPERTY****RETAILERS GENERAL - Cont.****TRANSPORT - Cont**[illegible]

OTHER INVESTMENT TRUST

[illegible]

Wt % Div Dividends

1	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----

Aug 28.11	5068	2832	0.5	4.0	Φ	Foto Oct	19.12
Aug 28.11	5067	254	-1.3	5.0	2.8	Sep Apr	8.8

[illegible]

198	Ashley (Laurie)	MI	75	-1.3	0.1	4.5	Jul	15.5	180
192	Asprey	MI	111	-0.7	5.05	1.8	Jan Aug	5 12	162

[illegible]

Upper	N	39	-2.5	0.1	0	Oct	4.7	3168
Lower (PH)	QNC	10 ^{1/2}						3227

[illegible]

Flat yield.
Assumed dividend.

[illegible]

FINANCIAL TIMES MONDAY FEBRUARY 27 1995

AMERICAN

Have your

100-443887-100

Revised Title

[illegible]

4 pm close February 24

	13	15 $\frac{1}{2}$	
$\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	
$\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	4 $\frac{1}{2}$	5 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	44	43 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	2 $\frac{1}{2}$	2 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	17 $\frac{1}{2}$	18 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	19 $\frac{1}{2}$	20 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	6	6 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	24 $\frac{1}{2}$	24 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	42 $\frac{1}{2}$	43	
$\frac{1}{2}$	31 $\frac{1}{2}$	31	
$\frac{1}{2}$	16 $\frac{1}{2}$	16 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	6 $\frac{1}{2}$	6 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	17 $\frac{1}{2}$	17 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	46 $\frac{1}{2}$	46 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	25 $\frac{1}{2}$	25 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	10 $\frac{1}{2}$	10 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	9 $\frac{1}{2}$	9 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	57 $\frac{1}{2}$	56 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	3 $\frac{1}{2}$	3 $\frac{1}{2}$	$\frac{1}{2}$
$\frac{1}{2}$	18 $\frac{1}{2}$	19	
$\frac{1}{2}$	26 $\frac{1}{2}$	26 $\frac{1}{2}$	$\frac{1}{2}$

Financial Times. World Business Newspaper.

Financial Times. World Business Newspaper.

FT GUIDE TO THE WEEK

MONDAY

27

Gore visits Nato HQ

US Vice-President Al Gore visits Nato headquarters in Brussels at a time of intensifying debate over enlargement and pressure on the organisation's secretary-general, Willy Claes, to say how much he knew about payments to the Belgian socialist party by an Italian arms company in 1988. Mr Claes was then Belgium's economic affairs minister.

Polish government crisis

Poland's prime minister designate Jozef Oleksy meets President Lech Walesa to ask for his non-binding opinion on the composition of the country's next cabinet. Next, on Wednesday, the two governing coalition partners, Mr Oleksy's Left Democratic Alliance (SLD) and the Peasant Party (PSL) have agreed to vote out Waldemar Pawlak, the present incumbent and PSL leader, and vote Mr Oleksy into office. Parliamentary approval for the cabinet should follow on Friday.

Canada attacks its deficit

Finance minister Paul Martin tables his budget in Parliament. He is expected to reaffirm his promise to bring the federal deficit down from C\$39.7bn (US\$28.8bn) in the year to March 31 1995, to about C\$25bn, or 3 per cent of GDP, in 1996-97. Earlier this month, Moody's, the US credit rating agency, put Canada's foreign and domestic debt under review for a possible downgrade. If the budget does not come up with the goods, the Canadian dollar will also be vulnerable.

Russo-British relations

Viktor Chernomyrdin, Russia's prime minister (left), visits London for talks with senior government figures at a sensitive time, with the Chechen war and the proposed eastward expansion of Nato straining east-west relations. Other topics for discussion are the progress of economic reform in Russia and a possible \$6.25bn loan from the International Monetary Fund.

Carnival in Brazil

Brazil closes down for Carnival. Celebrations get under way at the weekend, and do not officially stop until Wednesday when (some) Brazilians wearily return to work. The biggest parties are in Rio de Janeiro, which Brazilians claim is the world's largest festival, and in the coastal cities of Recife and Salvador.

Holidays

Bolivia, Brazil, parts of Germany, Panama, Uruguay, Venezuela (Carnival); India, Sri Lanka.



UK anti-blood sports groups hope for a public relations coup when a bill to ban hunting with dogs gets its second reading on Friday

TUESDAY

28

European parliament session

A three-day mini-session begins in Brussels. The most important event comes on Thursday, when Jacques Santer, Commission president, makes a statement on relations with central and eastern Europe, followed by a debate. A Commission study is expected in May on how the six associate members in the region should adapt to the single market.

Herzog visits Albania

Germany's president, Roman Herzog, starts a two-day visit to Albania, the first by a German head of state. The trip is expected to boost the flagging popularity of Albania's president, Sali Berisha. The German government has provided substantial aid to Albania, including hospital and water projects.

Castles in Spain

Gary Kasparov and Anatoly Karpov renew their rivalry at the world's strongest annual chess tournament in Linares, southern Spain (to March 18). The supporting cast includes Britain's Nigel Short and Michael Adams, and 18-year-old Judit Polgar of Hungary, the world's best-ever female player.

Holidays

Bolivia, Brazil, parts of Germany, Panama, Portugal, Uruguay, Venezuela (Carnival); Pakistan.

WEDNESDAY

1

Major faces important vote

The UK government faces a possible defeat in the House of Commons in a debate on European policy initiated by the opposition Labour party. Amid continuing controversy over the government's policies on Europe and Ireland, Ulster Unionists and some Tory Euro-rebels may abandon support for John Major's administration. Defeat would probably lead to a "no confidence" motion.

Lloyd's seeks settlement

Lloyd's of London's chief executive, Peter Middleton, will report to the ruling council on prospects for an out-of-court settlement with Namas, individuals whose assets have traditionally supported the insurance market. The meeting will also discuss Equitas, the jumbo reinsurance company Lloyd's wants to set up to take over responsibility for its so-called "old years" problem - the billions outstanding from US asbestos and pollution claims on policies dating from the 1940s.

Kozyrev in China

Andrei Kozyrev, Russia's foreign minister, flies to Beijing. Relations, which were extremely frosty for many years, have begun to thaw following a visit of senior Chinese leaders to Moscow last year. Trade has been expanding fast, although some minor border disputes remain.

Budget day in Singapore

Richard Hu, finance minister, has problems his counterparts around the world can only dream about. The economy grew by 10 per cent last year and there are expectations of a fivefold jump in the

republic's surplus. But the government does not want to give away too much in the way of tax cuts for fear of overheating.

Hong Kong boosts spending

The government is proposing to increase spending in its budget today on education, crime prevention and the environment. Total expenditure for the financial year will rise to HK\$169.7bn (US\$22bn), with the year-on-year increase in line with the growth rate of 5 per cent in real terms.

Trade union conference

The International Confederation of Free Trade Unions begins a conference (to March 3) in Copenhagen to discuss global development, unemployment and social exclusion ahead of the United Nations' World Summit for Social Development, due to begin on March 6.

Sweden takes the lead

Sweden will become one of the first countries in the world to phase out leaded petrol when a formal ban takes effect today. Petrol for cars without catalytic converters will still be available, but with the lead replaced by other compounds.

FT Survey

Review of Information Technology.

Holidays

Bahrain, Brazil (Carnival), Egypt, India, Indonesia, Kenya, Kuwait, Lebanon, Morocco, Nigeria, Pakistan, Panama, Paraguay (Heroes' Day), South Korea (Independence Day), Wales and the Welsh celebrate St David's Day.

THURSDAY

2

Kozyrev visits Japan

Russia's foreign minister, Andrei Kozyrev, begins a three-day visit to Japan to meet his Japanese counterpart Yohsei Kono. They will discuss bilateral matters, including the ownership of four islands in the Kurile chain, off northern Japan, occupied by Russia at the end of the second world war. The dispute has prevented the two from signing a peace treaty and leaves Japan as the only G7 country yet to normalise relations with post-cold war Russia. Little or no progress is expected.

Kim comes to Europe

South Korean President Kim Young-sam will begin his first European trip, a 15-day, six-nation tour, to promote business ties and attend the UN conference on social development in Copenhagen. Other stops include France, Germany, the Czech Republic and Poland, and the UK, most of whose leaders have visited Korea in the two years since Mr Kim became president.

Van den Broek in Slovenia

Hans van den Broek (left), European Union commissioner for relations with eastern Europe and the Commonwealth of Independent States, visits Ljubljana, the capital of Slovenia. His two-day trip will indicate that the tiny Alpine republic is ready for EU associate membership.

Second round for Costis

Greece's parliament holds a second vote on a head of state to succeed President Constantine Karamanlis. Costis Stefanopoulos, a conservative former cabinet minister backed by the governing Panhellenic Socialist Movement, is again expected to finish well ahead of the conservative candidate, Athanasios Tsakalidis, but without winning the two-thirds majority required. Mr Stefanopoulos should scrape home on the third ballot when only a three-fifths majority is needed.

End of Ramadan

King Fahd of Saudi Arabia has decreed an amnesty of some 6,000 prisoners to mark the feast of Eid al-Fitr, the end of the Ramadan month of fasting for Muslims.

Holidays

Bahrain, Cameroon, Egypt, Georgia, Indonesia, Ivory Coast, Kenya, Kuwait, Lebanon, Morocco, Nigeria, Pakistan, Saudi Arabia, Syria, Tunisia, Turkey.

FRIDAY

3

Fatah leaders meet in Tunis

The leadership of Fatah, the PLO's mainstream faction, meets in Tunis to discuss the faltering peace process with

Israel. They will also assess the plan, launched by the PLO's executive committee in an emergency session in Cairo, to increase Arab and international support. Fatah will most certainly address the growing rifts among its own ranks and within the PLO.

BoJ releases Tankan survey

The Bank of Japan is due to release its Tankan quarterly survey of business conditions, the most authoritative indicator of the short-term outlook. Conducted in February, it will give the first real evidence of how the Kobe earthquake has affected the economy.

Move to outlaw hunting

The Wild Mammals (Protection) Bill has a second reading in the UK's House of Commons, and could eventually outlaw fox-hunting and other blood sports. But, as a private member's bill, it cannot become law unless the government provides for a third reading in its legislative programme. Supporters hope to score a public relations coup by securing a majority.

Holidays

Bahrain, Bulgaria, Cameroon, Egypt, Indonesia, Kenya, Kuwait, Lebanon, Malaysia, Morocco, Nigeria, Pakistan, Singapore, Sri Lanka, Tunisia, Turkey.

SATURDAY

4

Rugby Union

In the Five Nations' championship, Ireland play at home to France at Lansdowne Road, Dublin, while a resurgent Scotland meet Wales at Murrayfield, Edinburgh, after their surprise win against France in Paris.

SUNDAY

5

Estonia elects parliament

The current centre-right Fatherland coalition has overseen an impressive economic renaissance marked by an export boom, low inflation and a stable currency unmatched in any other former Soviet republic. The Moderates remain popular, but not among pensioners and farmers hurt by the government's commitment to a balanced budget and open borders.

The Centre Party, led by the ex-Communist prime minister, and a Russian grouping are unknown quantities. An electoral reversal threatens Estonia's commitment to radical reform.

Referendum in Moldova

The Christian Turks of Moldova's Gagauz region vote in a referendum on an autonomy deal struck in Kishinev, Moldova's capital. The former Soviet republic, which before the second world war belonged to Romania, also faces pressure for autonomy from the large Russian minority concentrated in the Trans-Dniestr region.

Compiled by Patrick Stiles.
Fax: (+44) (0)171 873 3194.

ECONOMIC DIARY

Other economic news

Monday: With financial markets jittery after last week's release of preliminary figures for consumer prices in Italy's cities during February, this week's December producer price index and wholesale price index should show that prices have been on the rise nationally for a few months.

Wednesday: The UK's February purchasing managers' index is expected to rebound from January's low on the back of a buoyant Confederation of British Industry survey. Recent weakness in commodities may prompt a decline in the prices component.

Thursday: Figures showing personal income and consumption in the US during January may give further insight into the state of retail demand and possible inflationary pressures. The savings ratio is expected to rise to its highest level since October 1992.

Friday: Japan's consumer price indices are published. The Economic Planning Agency has indicated that the short-term inflationary effect of the Kobe earthquake has been minimal.

Consumer credit figures in the UK are expected to have declined in January, in line with weaker retail sales.

Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	Japan	Overall pers consumer expend**	-	-2.5%	Mar 1	Canada	4th qtr current account***	CS-16bn	CS-20.5bn
Feb 27	Japan	Pers consumer expend work era**	-	-0.3%	Thur	US	Initial claims w/e Feb 25	340,000	394,000
	Japan	Dec income - workers**	-	-0.8%	Mar 2	US	State benefits w/e Feb 18	-	2.54m
	Japan	Jan supermarket sales**	-	-1.3%		US	Jan personal income	0.8%	-0.8%
	Japan	Jan retail sales**	-	-2.0%		US	Jan pers cons expend	0.3%	0.3%
	Japan	Dec producer price index**	5.2%	4.8%		US	Jan new home sales	625,000	637,000
	Japan	Dec wholesale price index**	5.0%	4.6%		US	M1 w/e Feb 20	\$-1.5bn	\$-3.7bn
Tues	US	Jan existing homes sales	-	3.89m		US	M2 w/e Feb 20	\$-3bn	\$-4.5bn
Feb 28	US	Feb consumer confidence	101	102.1		US	M3 w/e Feb 20	\$-2.5bn	\$-0.9bn
	US	Feb Chicago NAPM†	-	63%		UK	Feb official reserves	\$-40m	\$-11m
	US	Feb agriculture prices	-	1%	Fri	US	Factory orders	0.4%	1.7%
	Japan	Unemployment rate	-	2.8%	Mar 3	US	Jan export price index	-	0.7%
	Japan	Jan job offer/book ratio	-	0.64		US	Jan import price index	-	-0.2%
	Japan	Jan industrial production†	-0.3%	-0.4%		Japan	Feb cons price index Tokyo**	0.3%	0.5%
	UK	M0 Feb*	-	0.8%		Japan	Feb CPI ex-petroleum Tokyo**	0.3%	0.3%
	UK	M0 Feb**	-	6.6%		UK	Jan consumer credit	£570m	£365m
	Canada	Jan cons price index - all item*	0.2%	0.2%		Italy	Feb off cons price index*	0.7%	0.4%
	Canada	Jan cons price index - all item**	0.4%	0.2%	During the week...				
Wed	US	4th qtr gross dom product prelim	4.5%	4.5%		Germany	Feb prelim cost of living*	0.3%	0.5%
Mar 1	US	4th qtr GDP deflator prelim	1.6%	1.6%		Germany	Feb prelim cost of living**	2.3%	2.3%
	US	Jan construction spending	-	1.1%		Germany	Dec trade balance	DM7.7bn	DM8.5bn
	US	Feb domestic auto sales	7.2m	7m		Germany	Dec current account	DM-2.2bn	DM1.5bn
	France	Jan unemployment rate	12.6%	12.6%		Italy	Jan M2 3-month average	2.9%	3%
	Canada	4th qtr real gross dom prod***	4.8%	4.7%		Denmark	Jan unemployment rate	-	10.9%
	Canada	4th qtr consumption***	3.7%	2.6%					

*month on month, **year on year, ***qtr on qtr, † seasonally adjusted. Statistics courtesy MIMS International.

MONDAY PRIZE CROSSWORD

No.8,697 Set by DANTE

A prize of a Pelikan New Classic 380 fountain pen for the first correct solution opened and five runner-up prizes of £25 Pelikan vouchers will be awarded. Solutions by Thursday March 9, marked Monday Crossword 8,697 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 1TL. Solution on Monday March 13. Please allow 21 days for delivery of prizes.

Name _____
Address _____

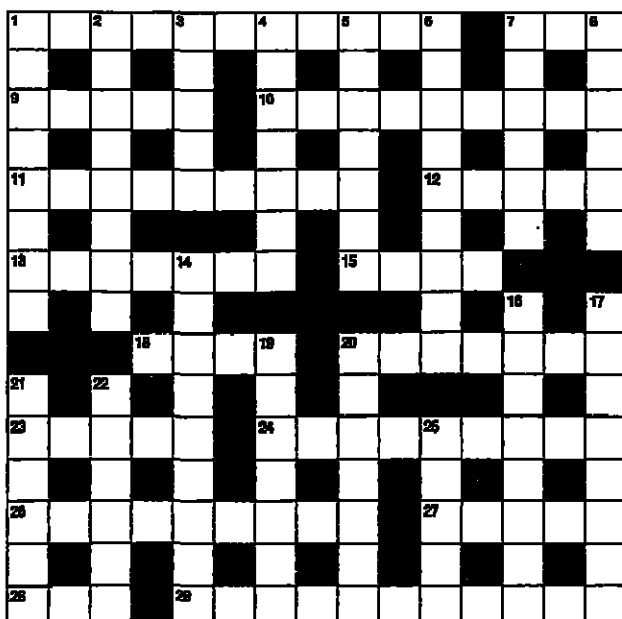
Winners 8,685

M.G. Price, London NW7
J. Anslow, Worplesdon, Surrey
S.H. Dodd, Sheffield
J.P. Fannery, Cheshire
C. Kirby, Barnet, Herts
Mrs Sally Wilson, Boulogne sur Seine, France

Solution 8,685

DEMONSTRATOR
P S Y O R E E A
E X P R E S S L U N D A G O
A R A O E P R U
C O R O T I N F O R M A L
U Y A S T E E
S T O C K S T I L L E D I T
S T A G E C O U T
I R I S M I S S A R P L E
O W P B N I W
N U P T I A L S Q I R T H
I A M I G L O E
S A L A M I A N T R O L E
I A N G I
T A R S P A N G L E D

- ACROSS**
- 1 I called cops out for minor offences (11)
 - 7 Deep container of salt (3)
 - 9 Love to run the eye over a mountain nymph (5)
 - 10 Plenty of refreshment available during a ball (9)
 - 11 At risk when making a call (2,3,4)
 - 12 The evening wear that turns heads? (5)
 - 13 Girl meets boy carrying eastern cloth (7)
 - 15 Such pretence is little short of a disgrace (4)
 - 18 Boast about dress (4)
 - 20 What old scholars often dipped into (7)
 - 23 Kill a doctor and confess (5)
 - 24 For a musician who's caught the spirit? (5,4)
 - 26 It's up to Prior to provide a collection of herbs (9)
 - 27 It may be called for as the situation changes (5)
 - 28 A number of the best (8)
 - 29 Not the best form of travel (6,5)
- DOWN**
- 1 Put the case for sterling (8)
 - 3 Cribbing, eight can be in trouble (8)
 - 5 Clongyman in drink is confused (5)
 - 4 I managed to name a Persian (7)
 - 6 Days of victory (7)
 - 8 Divert from the by-way (4,5)
 - 7 Sombre at first and dark, but not in shadow (6)
 - 8 Maintains a point, though opposed to it (6)
 - 14 Wrong, or sure one is wrong (9)
 - 16 American state banks are to be reorganised (9)
 - 17 Are they artisans of some depth? (8)
 - 19 Trouble starts with bad cigars affecting the stomach (7)
 - 20 I adopt a Latin form of language (7)
 - 21 Takes over a commercial spot, perhaps (5)
 - 23 Eddy tore out between five and ten (6)
 - 25 Moral principle held by the thick-skinned (5)



JOTTER PAD